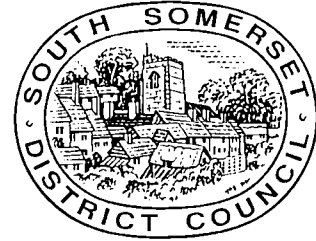


**South Somerset District Council**

*Notice of Meeting*



# South Somerset District Council

*Making a difference where it counts*

**Thursday 22nd February 2018**

**7.30 pm**

**Council Chamber  
Council Offices  
Brympton Way  
Yeovil, BA20 2HT**

(disabled access and a hearing loop are available at this meeting venue)



All members of Council are requested to attend this meeting:

If you would like any further information on the items to be discussed, please contact the Democratic Services Specialist on 01935 462148 or [democracy@southsomerset.gov.uk](mailto:democracy@southsomerset.gov.uk)

This Agenda was issued on Wednesday 14 February 2018.

*Alex Parmley, Chief Executive Officer*

This information is also available on our website  
[www.southsomerset.gov.uk](http://www.southsomerset.gov.uk) and via the mod.gov app



INVESTORS IN PEOPLE

# South Somerset District Council Membership

**Chairman:** Mike Best  
**Vice-chairman:** Tony Capozzoli

Clare Aparicio Paul	Kaysar Hussain	Jo Roundell Greene
Jason Baker	Val Keitch	Dean Ruddle
Cathy Bakewell	Andy Kendall	Sylvia Seal
Marcus Barrett	Jenny Kenton	Gina Seaton
Mike Beech	Mike Lewis	Peter Seib
Neil Bloomfield	Sarah Lindsay	Garry Shortland
Amanda Broom	Mike Lock	Angie Singleton
Dave Bulmer	Tony Lock	Alan Smith
Hayward Burt	Paul Maxwell	Sue Steele
John Clark	Sam McAllister	Rob Stickland
Nick Colbert	Graham Middleton	Gerard Tucker
Adam Dance	David Norris	Andrew Turpin
Gye Dibben	Graham Oakes	Linda Vijeh
Sarah Dyke	Sue Osborne	Martin Wale
John Field	Tiffany Osborne	William Wallace
Nigel Gage	Stephen Page	Nick Weeks
Carol Goodall	Ric Pallister	Colin Winder
Anna Groskop	Crispin Raikes	Derek Yeomans
Peter Gubbins	Wes Read	
Henry Hobhouse	David Recardo	

## Information for the Public

The meetings of the full Council, comprising all 60 members of South Somerset District Council, are held at least 6 times a year. The full Council approves the Council's budget and the major policies which comprise the Council's policy framework. Other decisions which the full Council has to take include appointing the Leader of the Council, members of the District Executive, other Council Committees and approving the Council's Constitution (which details how the Council works including the scheme allocating decisions and Council functions to committees and officers).

Members of the Public are able to:-

- attend meetings of the Council and its committees such as Area Committees, District Executive, except where, for example, personal or confidential matters are being discussed;
- speak at Area Committees, District Executive and Council meetings;
- see reports and background papers, and any record of decisions made by the Council and Executive;
- find out, from the Executive Forward Plan, what major decisions are to be decided by the District Executive.

Meetings of the Council are scheduled to be held monthly at 7.30 p.m. on the third Thursday of the month in the Council Offices, Brympton Way although some dates are only reserve dates and may not be needed.

The agenda, minutes and the timetable for council meetings are published on the Council's website – [www.southsomerset.gov.uk/councillors-and-democracy/meetings-and-decisions](http://www.southsomerset.gov.uk/councillors-and-democracy/meetings-and-decisions)

Agendas and minutes can also be viewed via the mod.gov app (free) available for iPads and Android devices. Search for 'mod.gov' in the app store for your device and select 'South Somerset' from the list of publishers and then select the committees of interest. A wi-fi signal will be required for a very short time to download an agenda but once downloaded, documents will be viewable offline.

The Council's corporate aims which guide the work of the Council are set out below.

Further information can be obtained by contacting the agenda co-ordinator named on the front page.

## **South Somerset District Council - Council Aims**

South Somerset will be a confident, resilient and flexible organisation, protecting and improving core services, delivering public priorities and acting in the best long-term interests of the district. We will:

- Protect core services to the public by reducing costs and seeking income generation.
- Increase the focus on Jobs and Economic Development.
- Protect and enhance the quality of our environment.
- Enable housing to meet all needs.
- Improve health and reduce health inequalities.

---

Ordnance Survey mapping/map data included within this publication is provided by South Somerset District Council under licence from the Ordnance Survey in order to fulfil its public function to undertake its statutory functions on behalf of the district. Persons viewing this mapping should contact Ordnance Survey copyright for advice where they wish to licence Ordnance Survey mapping/map data for their own use. South Somerset District Council - LA100019471 - 2018.

---

# South Somerset District Council

## Thursday 22 February 2018

### Agenda

#### 1. Apologies for Absence

#### 2. Minutes

To approve and sign the minutes of the previous meeting held on Thursday, 18<sup>th</sup> January 2018.

#### 3. Declarations of Interest

In accordance with the Council's current Code of Conduct (as amended 26 February 2015), which includes all the provisions relating to Disclosable Pecuniary Interests (DPI), personal and prejudicial interests, Members are asked to declare any DPI and also any personal interests (and whether or not such personal interests are also "prejudicial") in relation to any matter on the Agenda for this meeting.

Members are reminded that they need to declare the fact that they are also a member of a County, Town or Parish Council as a Personal Interest. Where you are also a member of Somerset County Council and/or a Town or Parish Council within South Somerset you must declare a prejudicial interest in any business on the agenda where there is a financial benefit or gain or advantage to Somerset County Council and/or a Town or Parish Council which would be at the cost or to the financial disadvantage of South Somerset District Council.

#### 4. Public Question Time

#### 5. Chairman's Announcements

##### *Items for Discussion*

#### 6. Chairman's Engagements (Page 6)

#### 7. SSDC Council Action Plan 2018-19 (Pages 7 - 17)

#### 8. 2018/19 Revenue and Capital Budget and Medium Term Financial Plan (Pages 18 - 83)

#### 9. Council Tax Setting 2018/19 (Pages 84 - 120)

#### 10. SSDC Constitution (Pages 121 - 122)

#### 11. Treasury Management Strategy Statement and Investment Strategy 2018/19 (Pages 123 - 138)

#### 12. Membership of Committees - Appointment of New Councillor to Scrutiny Committee (Page 139)

#### 13. Report of Executive Decisions (Pages 140 - 144)

**14. Audit Committee** (Pages 145 - 147)

**15. Scrutiny Committee** (Pages 148 - 151)

**16. Motions**

There were no Motions submitted by Members.

**17. Questions Under Procedure Rule 10**

There were no questions submitted under Procedure Rule 10.

**18. Date of Next Meeting** (Page 152)

# Agenda Item 6

## **Chairman's Engagements**

### **1<sup>st</sup> February**

The Chairman attended the official opening of the new Yeovil College Construction and Motor Vehicle Building.

### **7<sup>th</sup> February**

At the invitation of the Headmaster of Wadham School, the Chairman and his wife enjoyed a performance of 'Legally Blonde'

### **18<sup>th</sup> February**

At the invitation of the Mayor of Ilminster, the Chairman will attend the Mayor's Charity Event.

---

# Agenda Item 7

## **SSDC Council Action Plan 2018-19**

*Executive Portfolio Holder:* Ric Pallister, Leader of Council  
*Strategic Director:* Alex Parmley, Chief Executive  
*Lead Officer:* Netta Meadows – Strategic Director – Strategy and Commissioning  
*Contact Details:* Netta.meadows@southsomerset.gov.uk  
Charlotte Jones – People, Performance and Change lead  
Charlotte.jones@southsomerset.gov.uk or 01935 462565

### **Purpose of the Report**

To invite Members to approve the South Somerset District Council (SSDC) Council Plan and Annual Action Plan 2018-19, together with a revised set of Key Performance Indicators.

### **Public Interest**

The Council Plan for 2016-21, agreed by Full Council in 2016, shows the Council's ambition to make major changes in the way that it operates and delivers services over the next few years whilst continuing to deliver services and priority projects that meet the needs of our residents, visitors and businesses. Each year the Council updates its priorities to create an 'Annual Action Plan'.

### **Recommendations**

That Council:

- 1) approve the Council Plan, Annual Action Plan and key performance indicators for 2018-19 (Appendix A,B, and D)
- 2) note the detailed measures, targets and milestones for each Priority Project (Appendix C).
- 3) note the monitoring arrangements as set out in section 5.3 of section 5.3 of the report.

### **1. Background**

- 1.1 SSDC is in an exciting period of major transformation, with many challenges still ahead. The changes we are making through our transformation programme will ensure we have a sustainable position moving forward, and can deliver excellent services, meeting the needs of our communities.
- 1.2 In April 2016, SSDC adopted 'Tackling the Challenges': Council Plan on a Page (2016-21) and also agreed a simpler way to update and report on the Council Plan through a one page summary Annual Action Plan (AAP).
- 1.3 Updates to the Council Plan and revised AAP for 2018-19 (Appendix A and B) have been developed with involvement from officers and members to provide a clear focus for the Council regarding what it will deliver during a period of major change. It draws together our strategies and priority projects (Appendix C) for the year ahead, supported by a revised set of key performance indicators (Appendix D).
- 1.4 The main focus for the coming year (2018/19) will be the continued implementation of our transformation programme. Delivering major change such as this will take a lot of the organisation's capacity and energy and will require a clear focus. Ensuring that we can meet our aims is a complex challenge and like all councils, we continue to face substantial financial

challenges as we work towards meeting the £6 million annual savings target by 2022/23, as defined in the council's Financial Strategy. The Council's budget for 2018/19, included in a separate report in this agenda, provides an update with good initial progress towards this target reflected in the Medium Term Financial Plan (MTFP).

## 2. Our Priority Projects

2.1 The proposed eight Priority Projects for 2018/19 are as follows: (there are further details of these projects in Appendix C)

1. To implement the Transformation Programme and Commercial Strategy.
2. To complete the "Yeovil Refresh" for Yeovil Town Centre and progress implementation.
3. To develop proposals for the regeneration of Chard and progress implementation.
4. To create a town centre action plan for Wincanton and progress implementation.
5. To deliver Phase 2 of the Yeovil Innovation Centre.
6. To facilitate appropriate local development ensuring that local housing and infrastructure needs are met.
7. To support our small and medium sized businesses across the District, including internet access, to meet their needs.
8. To meet the new homelessness duties arising from the Homelessness Reduction Act 2017.

2.2 It is important that we as a Council deliver our ambitions, and having clarity about our priority areas, outlined above, will ensure that appropriate resources and focus are given to these areas.

2.3 **Priority Project 1** is to continue to deliver the Council's **Transformation Programme and Commercial Strategy** while adopting a very different way of working and delivering services, using technology as an enabler. The Council will develop a more commercial approach to support our community objectives and increase the income the Council receives. Significant cultural change within the Council will support the development of a more modern, flexible organisation that can continue to change and adapt in the future. Success will mean the Council remains financially sound and able to continue to deliver important local services and improvements for our communities.

2.4 **Priority Project 2** is to complete the "**Yeovil Refresh**" for Yeovil town centre and progress further with implementation. In summary, its purpose is to ensure that new commercial and public investment is attracted to a number of the town's key regeneration sites, adding value to the local economy and helping fulfil Yeovil's role as the principal economic, service and retail centre for South Somerset.

2.5 **Priority Project 3** is to develop regeneration proposals for **Chard**, and further progress implementation of this area. The project aims to reinvigorate and bolster the role of Chard as a market town and economic centre. This will be done by supporting the growth of businesses within the town and strengthening Chard's links with its hinterland and the wider economy. There is a particular focus on the redevelopment of key sites and buildings in Chard Town Centre, together with addressing market failure to stimulate wider commercially led development in the town.

2.6 **Priority Project 4** is to develop and progress implementation of an action plan for **Wincanton**. The action plan will identify to the Council and stakeholders a range of actions which will help to re-position the role of Wincanton town centre as a vibrant environment in which a host of small independent businesses will flourish.



- 2.7 **Priority Project 5** is to complete the build and early occupation of **Phase 2 of the Yeovil Innovation Centre**, providing around 950m<sup>2</sup> of flexible office space.
- 2.8 **Priority Project 6** is to facilitate appropriate **local development** through the planning process, helping to ensure that local needs are met for housing, employment and infrastructure. The current focus for this project is to work in partnership with key stakeholders to enable the completion of the Western Corridor in Yeovil, the iAero project, and ensure the progress of development at Brimsmore, Yeovil.
- 2.9 **Priority Project 7** is to provide a range of support to the vital **small and medium enterprises** (SMEs) of South Somerset. In turn this supports the Council's vision for a flourishing economy with innovation and growth in key sectors, while recognising the important role still played by land based and rural businesses to our communities. A significant part of this project is to facilitate improved internet access and high speed broadband across South Somerset. A new strategy for economic development will set out the Council's approach to support a range of sectors and supply chains.
- 2.10 **Priority Project 8** is to meet the duties of the new **Homelessness Reduction Act 2017**, which comes into force in April 2018. In essence the Act requires local housing authorities to focus attention on preventing homelessness, and minimise any use of temporary (particularly 'B&B') accommodation. This includes new legal duties to ensure people who are homeless, or at risk of homelessness, have access to meaningful help, irrespective of their priority need status, (as long as they are eligible for assistance). Effective prevention work is not new to SSDC, however the Act requires us to review and redesign our approach.

### 3. Delivering our Vision - Areas of Focus

- 3.1 The Council Plan outlines five broad areas of focus that will help us to achieve our vision for South Somerset: ***a place where businesses flourish, communities are safe, vibrant and healthy; where residents enjoy good housing and cultural, leisure and sporting activities.***
- 3.2 **Appendix A** includes the 'Council Plan on a Page 2016-21' with revised service activities against each area of focus. The Council's new performance management framework will include outcome based measures for each activity - and targets where appropriate. This work is in development, and will continue during 2018-19.

### 4. Key Performance Indicators

- 4.1 It is important to have relevant and appropriate Key Performance Indicators (KPIs) in order to provide assurance on progress and delivery, inform policy evaluation and decision making in relation to:
- key service areas
  - the health of our areas and our communities
  - outcomes from a priority project or goal
  - the health of the organisation
- 4.2 The current set of KPI's was last updated in 2012, and for a number of reasons require changes -
- To better align with current priorities
  - To track performance during redesign and transition to new ways of working

- To match Government measures – avoiding duplication of effort for service teams, clarity and added value for SSDC eg through use of ‘benchmarking’
- To produce data the Council can act on, helping to drive continuous improvement
- To focus on outcomes for South Somerset residents and communities.

4.3 The proposed sets of indicators are shown in **Appendix D**. These have been compiled based on the objectives set out in paragraph 4.2 above, and in consultation with the Strategic Leadership Team, Portfolio Holders and a workshop for Members of the Scrutiny Committee.

## **5. Performance Management**

5.1 We are developing a new performance management framework that better links performance and business intelligence to drive improvement. To fully realise the “One Team” philosophy outlined in our transformation programme, we recognise that we need to redesign the collection, analysis and reporting of performance data, to ensure we achieve the outcomes we set ourselves and to ensure that good quality data drives and underpins our future policy development.

5.2 As noted above, the Council’s new performance management framework will include outcome based measures and targets for Priority Projects and the five areas of focus.

5.3 Proposed reporting arrangements to Councillors for the Council Plan are as follows:

- Quarterly performance report to Scrutiny and District Executive on KPIs.
- Half-yearly report to Scrutiny and District Executive on Priority Projects measures and milestones
- Annual report to Full Council (Priority Projects, areas of focus, and KPIs)
- Additional reporting to or by project boards based on individual project governance as required.

## **Financial Implications**

The costs of implementing our strategies and priority projects have been included in the 2018/19 revenue budget and the capital programme which appears elsewhere in this Agenda.

## **Council Plan Implications**

This report clarifies council plan priorities

## **Carbon Emissions and Climate Change Implications**

None directly

## **Equality and Diversity Implications**

None directly.

## **Privacy Impact Assessment**

None directly

## **Background Papers**

SSDC Council Plan 2016 to 2021 (*Report to Full Council April 2016*)

**‘Tackling the Challenges’: Council Plan on a Page 2016-21**

**Our Vision for South Somerset:** a place where businesses flourish, communities are safe, vibrant and healthy; where residents enjoy good housing and cultural, leisure and sporting activities.

**Our Aims:**

South Somerset District Council will be a confident, resilient and flexible organisation, protecting and improving core services, delivering public priorities and acting in the best long-term interests of the district.

We will:

- Protect core services to the public by reducing costs and seeking income generation.
- Increase the focus on Jobs and Economic Development.
- Protect and enhance the quality of our environment.
- Enable housing to meet all needs.
- Improve health and reduce health inequalities.

**Our Values:**

- Putting the customer and community first when developing plans and services
- Supporting people and communities, enabling them to help themselves.
- Being open, transparent and with greater accessibility to those that need to use Council services.
- Working with partners to improve services, efficiencies, resilience and influence.
- Embracing innovation and improved technology to improve customer service and access.
- Empowering a confident, flexible workforce.

**Our Focus – Making a Difference Where it Counts**

**High quality cost effective services**

In order to protect front line services we will:

- Transform customer services through technology.
- Provide access to services to suit our customers’ needs
- Actively manage assets and resources to ensure the best financial or community return
- Seek business opportunities for the council.
- Work with partners to achieve economies, resilient. and influence.

**Economy**

To promote a strong and growing economy with thriving urban and rural businesses and improving productivity we will:

- Work with businesses and use our assets
- Advise and support initiatives that ensure worker skills meet the employers’ needs.
- Lobby for and support infra structure improvements to enable growth
- Capitalise on our high quality culture, leisure and tourism opportunities to bring people into the district.

**Environment**

To keep South Somerset clean, green and attractive we will work in partnership to:

- Promote recycling and minimise waste.
- Promote the use of ‘green’ technology
- Maintain and promote access to our Country Parks and open spaces to promote good mental and physical health.
- Keep streets and neighbourhoods clean and attractive.
- Continue to support long term flood resilience..
- Promote a high quality built environment in line with Local Plan policies
- Support communities to develop and implement local, parish & neighbourhood plans

**Homes**

To work with partners to enable the provision of housing that meets the future and existing needs of residents and employers we will:

- Minimise homelessness and rough sleeping.
- Work with the private rented sector to improve the standard and availability of rented accommodation.
- Tackle fuel poverty.
- Work to minimise the impact of personal or household debt.
- Enable people to live independently for as long as they are able.

**Health and Communities**

To build healthy, self-reliant, active communities we will:

- Support communities so that they can identify their needs and develop local solutions.
- Target support to areas of need.
- Help people to live well by enabling quality cultural, leisure, play, sport & healthy lifestyle facilities & activities.
- Work with partners to tackle health issues such as diabetes and hypertension, and mental health.
- Work with partners to keep our communities safe.

## **'Tackling the Challenges': Annual Action Plan 2018-19**

### **Our Vision for South Somerset**

A place where businesses flourish, communities are safe, vibrant and healthy; where residents enjoy good housing, leisure, cultural and sporting activities

### **Our Strategy for 2018-19**

**To create a modern, responsive, pro-active council serving South Somerset through a Transformation Programme, developing the culture and working practices needed to support a flexible, customer focused council with a modern, commercial approach.**

**The Transformed Council will be "One Team, Ambitious for South Somerset"**

Great to work for \* Excellent to work with \* Leading the way \* Delivering for our communities

This is a major change programme for the Council. During the transition we will manage our performance to minimise disruption to customer services and to deliver our current and ongoing work programmes of agreed projects.

### **Our Priority Projects for 2018-19**

1. To implement the Transformation programme and Commercial Strategy.
2. To complete the "Yeovil Refresh" for Yeovil Town Centre and progress implementation.
3. To develop proposals for the regeneration of Chard and progress implementation.
4. To create a town centre action plan for Wincanton and progress implementation.
5. To deliver Phase 2 of the Yeovil Innovation Centre.
6. To facilitate appropriate local development to ensure that local housing and infrastructure needs are met.
7. To support our small and medium sized businesses across the District, including internet access, to meet their needs.
8. To meet the new duties of the Homelessness Reduction Act 2017.

## Appendix C – Summary of Priority Projects: - measures, targets and milestones – 2018-19

Priority	Measures / Targets	2018-19 Milestones
<b>1. To implement a) the Transformation Programme and b) Commercial Strategy</b>	<ul style="list-style-type: none"> <li>• Financial Savings of £2,541,821 on staff cost base as at April 2016 by 2019/20</li> <li>• 100% of external services that can be, are provided digitally by December 2019</li> <li>• % Customer satisfaction (targets to be set) (Also balanced scorecard for complaints and compliments)</li> <li>• % Customer transactions delivered in target time (targets set locally or nationally)</li> <li>• To deliver a net minimum of £2.2m per annum of revenue by April 2021 (with a stretch target of £3m) through the Council’s investment in commercial activity and/or existing asset management</li> </ul>	<ul style="list-style-type: none"> <li>• Phase 2 and 3 selection outcomes – July 2018</li> <li>• Phase 2 “60 day Go Live” – September 2018</li> <li>• Implement Customer Portal – January 2019</li> <li>• Phase 3 “90 day Go Live” – January 2019</li> <li>• Secure £1.5m net additional annual revenue from council investment by April 2019 (from base of zero at July 2017) with stretch target of £2m)</li> </ul>
<b>2. To complete the “Yeovil Refresh” for Yeovil Town Centre and progress implementation</b>	<ul style="list-style-type: none"> <li>• New housing to meet range of needs - Nos of new housing units</li> <li>• Progress on a programme of regeneration projects</li> <li>• Use of previously developed (brownfield) land</li> <li>• Value of new investment attracted</li> <li>• Improved perception of the town</li> <li>• Reduction of reported crime</li> <li>• Reduction of vacant retail units – increased mix of uses &amp; activity</li> <li>• New focal points and new public realm - Increased footfall and ‘dwell time’</li> </ul>	<ul style="list-style-type: none"> <li>• Launch public consultation for town centre development strategy - Q1 2018/19</li> <li>• Project Lead appointed - Q1 2018/19</li> <li>• Commencement of 3 ‘early wins’ identified in the Refresh plan - Q3 2018/19</li> </ul>
<b>3. To develop proposals for the regeneration of Chard and progress implementation.</b>	<ul style="list-style-type: none"> <li>• Economic measures of town centre / economic vitality</li> <li>• Availability of leisure facilities</li> <li>• Number of new homes built per year in the town against local plan target</li> </ul>	<ul style="list-style-type: none"> <li>• Community consultation on regeneration proposals by May 2018</li> <li>• Commencement of Phase 1 regeneration works by March 2019</li> </ul>

<b>4. To create a town centre action plan for Wincanton and progress implementation</b>	<ul style="list-style-type: none"> <li>• Reduced shopfront vacancies</li> <li>• Increased footfall to town centre</li> <li>• Increase retail</li> <li>• Increased investment in town centre</li> <li>• Jobs protected / created</li> </ul>	<ul style="list-style-type: none"> <li>• Receive draft report – Q1 2018/19</li> <li>• Agree actions and resource plan with AEC and DX Q2 2018/19</li> <li>• Activities and actions to begin Q3 2018/19</li> </ul>
<b>5. To deliver Phase 2 of the Yeovil Innovation Centre</b>	<ul style="list-style-type: none"> <li>• New Business Created by YIC2 – 2018/19 = 5</li> <li>• Jobs created (indirect) at YIC2 (this includes jobs created by businesses growing whilst at YIC2) 2018-19 = 12</li> </ul>	<ul style="list-style-type: none"> <li>• Completion of construction works – August 2018</li> <li>• Start of new tenancies – September 2018</li> </ul>
<b>6. To facilitate appropriate local development to ensure that local housing and infrastructure needs are met</b>	<ul style="list-style-type: none"> <li>• Achieve Local Plan targets for employment and residential development</li> <li>• Additional affordable homes (through development or other forms of enabling)</li> <li>• Value of additional funding leveraged from Government by private &amp; public sector into South Somerset</li> <li>• Application of CIL / Value of SSDC capital programme into community infrastructure schemes</li> </ul>	<ul style="list-style-type: none"> <li>• Progress of Western Corridor / Brimsmore / iAero projects</li> <li>• Progress of Local Plan – public consultation on preferred options Q3/4 2018-19</li> </ul>
<b>7. To support our small and medium sized businesses across the District, including internet access, to meet their needs</b>	<ul style="list-style-type: none"> <li>• SME productivity &amp; growth measures</li> <li>• % of South Somerset with access to internet – commercial &amp; CDS broadband programme</li> <li>• Value of additional public funding for economic development</li> </ul>	<ul style="list-style-type: none"> <li>• SSDC response to phase 2 Connecting Devon &amp; Somerset programme – Q1 2018-19</li> </ul>
<b>8. To meet the new homelessness duties arising from the Homelessness Reduction Act 2017</b>	<ul style="list-style-type: none"> <li>• Numbers of households in temporary – B&amp;B – accommodation</li> <li>• Rough sleeper count (monthly estimate)</li> <li>• Number of cases where homelessness is relieved or prevented</li> <li>• (Reduced) Number of cases accepted as homeless</li> </ul>	<ul style="list-style-type: none"> <li>• Service to meet new duties in place by 1<sup>st</sup> April 2018</li> </ul>

## Appendix D - SSDC Council Plan 2016-21 – review of Corporate (Key) Performance Indicators (KPIs)

The following ‘key performance indicators’ will act as a small, robust set to assist the Council to manage its performance. The Performance team will ensure clear definition ensuring a consistent approach and data quality. The indicators are set out under the five areas of the focus of the Council Plan, although some measures will contribute to more than one. A number of KPIs will also be used to measure the outcomes of the Council’s Priority Projects.

**Types 1-4** - The table below also indicates a link to one of four types of indicator: 1. key service areas; 2. the health of our area and communities; 3. outcomes from a priority project or goal; 4. the health of the organisation.

**Q/A** - Proposals for annual (A) or quarterly (Q) reporting is included. Brief explanatory notes added in [brackets].

Indicator	Summary definition	Types 1-4	Q/A
<b>High Quality Cost Effective services</b>			
Council Tax and NNDR (business rates) collection rates (%)	The amount collected by 31 March of the council tax (or non-domestic rates) as a percentage of the amount which would have been collected if everyone liable had paid what they were supposed to. [Rates can be updated each year to take account of arrears recovered.]	1	Q
Customer satisfaction (all channels) (%)	% of participants who agree or strongly agree with factors which make up satisfaction. [Surveys can also gather feedback to contribute to continuous improvement].	1	A
Take up of digital services (%)	i) availability - services available through digital platform(s), expressed as a % of all services which can be digitised ii) take up - expressed percentage of people using online services instead of other channels, such as letters or telephone.	3	Q
Calls resolved at first point of contact (%) – Customer Services	The number of forms run by customer services to resolve customer enquiries (without further referral), expressed as a % of all contact.	3	Q
Calls answered within target time (%) [with % abandoned calls]	The time taken to answer a call, expressed as a % of all calls answered within an agreed time (seconds / minutes). Abandoned calls – the number of customers ending their call before it is connected, expressed as a % of total calls.	1	Q
Speed of processing – Housing Benefits & Council tax – new claims and changes of circumstances (4 indicators).	The average number of days (taken as a mean average across the recording period), from receipt of application or notification of change to notification of decision or adjustment of claim.	1	Q
Speed of processing – planning applications (major / minor / other) % determined within target times	The % of all valid applications determined within the target time (eg 8 or 13 weeks or as agreed with developer.)	1	Q

<b>Indicator</b>	<b>Summary definition</b>	<b>Types 1-4</b>	<b>Q/A</b>
Household waste & recycling – missed collections	Number of bin collections missed per 1000 households, expressed as a %. [NB Data from SWP is not aligned to district boundaries – further work to assess whether data will be meaningful to assess performance]	1	Q
Fees and Charges – income generation Eg Garden Waste Subscriptions, car park income [part of monitoring the Council's financial and commercial strategies].	Targets will be set as part of monitoring arrangements for the Commercial Strategy	4	Q
<b><i>Economy</i></b>			
Job Seekers Allowance claimants	The percentage of the working age population who are claiming JSA	2	Q
Employment rate	People in employment as a percentage of the population of working age (15- 64 years).	2	Q
Town centre health checks (a mix of indicators)	[various indicators combined to establish consistent measure for town centres – vacancies, footfall, employment etc]	2	A
Small Medium Enterprises demographics	New registrations for VAT and PAYE (births), cessation of trading (deaths), and duration of trading (survival rates).	2	A
Measure of productivity	The ratio of output (such as gross value added) divided by the labour input used to create it. [This will use evidence from the Somerset Growth Plan or similar, to provide district level data.]	2	A
% coverage broadband services	Expressed as the numbers of premises with access to high speed connections as a % of total premises.	2,3	A
<b><i>Environment</i></b>			
% of fly tips cleared within target days	The number of reported flytips cleared within a target time, expressed as a % of all flytips. [Service target 18-19 – 90% of reported flytips cleared within 5 working days]	2	Q
Number of fly tips reported	The number of reported fly tips to SSDC logged in the database	2	Q
Household recycling rates.	Household waste which has been sent by the authority for reuse, recycling, composting or anaerobic digestion, expressed as a % of all waste collected.	2	Q



Indicator	Summary definition	Types 1-4	Q/A
Quality of decision making (planning) - % of appeals overturned of all decisions.	The number of appeals against the refusal of planning permission overturned at appeal, expressed as a % of all decisions made.	4	Q
<b>Homes</b>			
Numbers of households in temporary accommodation	A count of households supported by the council to prevent homelessness.	3	Q
Length of stay in temporary (B&B) accommodation (days / weeks)	'Length of stay' is the cumulative amount of time spent by the household in Bed and Breakfast as a discharge of homelessness duties arising from one homelessness application. Average is calculated as the mean length of stay, expressed in whole weeks.	3	Q
Assessment of applications to join Somerset Homefinder (days)	% of applications which receive a banding decision within a target number of days.	1	Q
Number of cases of homelessness prevented / helped	Total number of households that were originally threatened with homelessness and which had their homelessness prevented or relieved	3	Q
% affordable homes completed / Number of additional affordable homes.	Affordable homes completed (for occupation) as a % of all new housing completions. Number of additional affordable homes through enabling work.	2	A
% of new dwellings completed against targets in the Local Plan	Expressed as a % of homes completed against the targets set by the Local Plan. [5 year supply]	2	A
Number of vacant dwellings returned to occupation	A count of dwellings empty for 6 months, which have been returned to occupation.	2	A
<b>Health and Communities</b>			
Measure of financial inclusion in South Somerset	This measure lacks definition at present.	2	A
Resident satisfaction – local facilities / neighbourhood environment - %	Expressed as a % of participants who agree or strongly agree with factors contributing to satisfaction. Surveys can also provide feedback to help drive continuous improvement.	2	A
Number of reports of anti-social behaviour	This indicator includes a range of types (excludes Fly Tipping and Dead Animals). Reports made to SSDC and logged in the council's database. A report to the Scrutiny Committee will provide fuller details to explain this indicator and its function.	2	Q

# Agenda Item 8

## **2018/19 Revenue and Capital Budget and Medium Term Financial Plan**

*Executive Portfolio Holder:* Councillor Peter Seib, Finance and Legal Services  
*Director:* Netta Meadows, Strategy & Commissioning  
*Lead Officers:* Paul Fitzgerald, S151 Officer  
Nicola Hix, Lead Specialist - Finance  
*Contact Details:* Paul.fitzgerald@southsomerset.gov.uk (01935 462225)  
Nicola.Hix@southsomerset.gov.uk (01935 462612)

### **Purpose of the Report**

1. The purpose of this report is to seek approval of the proposed Budget and Council Tax for 2018/19. This report is based on the Medium Term Financial Plan (Revenue Budgets for 2018/19 to 2022/23) and also includes proposed additions to the Capital Programme.

### **Public Interest**

2. This report sets out the proposed budget for South Somerset District Council for 2018/19 and the estimated budgets for the following four years. It also asks members to approve capital schemes for funding in 2018/19.

### **Recommendations**

3. That Full Council:
  - (a) approves the Net Revenue Budget for 2018/19 of **£16.483m**, as set out in the Budget Requirement Estimates (paragraph 22, Table 3a) and detailed in Appendix A for the District Executive and four Area Committees;
  - (b) approves the 2018/19 Council tax increase of £5, increasing the annual Band D basic rate by 3.18% to £162.48; and notes this total basic rate comprises £160.63 for SSDC services and £1.85 for the Somerset Rivers Authority;
  - (c) approve the transfer of £468k from earmarked reserve balances to assist with the shortfall on the Transformation budget, as detailed in Table 10, paragraphs 52 and 53, and note the remaining balances;
  - (d) approves the additions to the Capital Programme for new capital bids of £1.987m as shown in Appendix E;
  - (e) note the Minimum Revenue Provision (MRP) Statement and Capital Prudential Indicators as attached at Appendix H.

### **Background**

4. The General Fund Revenue Account is the Council's main fund and shows the income and expenditure relating to the provision of services which residents, visitors, and businesses all have access to including planning, environmental services, car parks, certain housing functions, community services and corporate services.

5. The Council directly charges individual consumers for some of its services through fees and charges, with the expenditure that remains mainly funded through a combination of sources including: local taxation, a proportion of business rates, and also grants from Central Government such as Revenue Sport Grant, New Homes Bonus and other non-ring-fenced and specific grants/subsidy.
6. Each year the Council sets an annual budget which details the resources needed to meet its operational requirements. The annual budget is prepared within the context of priorities identified by Members as part of the Council's current corporate plan.
7. The District Executive and Scrutiny Committee have received update reports on the draft 2018/19 budget, Financial Strategy and Medium Term Financial Plan. The drafts are subject to final amendments whilst awaiting clarity around Government grants and funding.

## The Council Plan

8. The Council approved a Council Plan in March 2016. The Plan is set over 5 years but the Action Plan is approved annually alongside budget setting to ensure it is affordable.

## Financial Strategy

9. The financial strategy sets out to provide Members with options to respond to the ongoing and increasing financial challenges within the local government sector. This strategy builds on previous approaches agreed including the Efficiency Strategy agreed in 2016.
10. The Financial Strategy and Medium Term Financial Plan report approved by Executive in September 2017, summarised the key themes to the strategy as:
  - a) Challenging existing costs estimates and assumed "unavoidable" cost increases;
  - b) Ensuring clear service priorities that demonstrably align with corporate strategy and plans;
  - c) Maximising operational efficiency through transformation of services and ways of working;
  - d) Taking a more commercial approach and increasing income yield by 5% per year;
  - e) Increasing the income yield from financial investments as part of a prudent treasury management approach;
  - f) Investing in property, energy and new services to generate additional income that can be reinvested to maintain and improve services to our community.
11. Government funding has been steadily reducing since the end of the last decade and with this trend continuing the Council faces a projected budget shortfall of £5.2m by 2022/23. The Council judges that there remains a risk of further pressure on funding and plans to deliver savings of up to £6m per year. Its Financial Strategy therefore includes targets of £2.5m of savings from Transformation, £2.7m of further savings to close the remaining budget gap and a further £0.8m by 2022/23 to ensure that services can be maintained.

**Table 1 – Savings Target**

<b>Savings Target:</b>	£m
To meet projected Budget Gap	2.7
Flexibility to respond to new pressures (not yet identified)	0.8
<b>Savings Target for MTFP 2018/19 to 2022/23</b>	<b>3.5</b>
<i>Transformation Savings already included in the MTFP</i>	2.5
<i>Total Savings requirement including Transformation by 2022/23</i>	6.0

12. The Financial Strategy agreed in September 2017 also set out the approach to resourcing including government grants, council tax and reserves.

### **Medium Term Financial Plan**

13. The Medium Term Financial Plan (MTFP) summarises estimates of costs and funding, and the impact of the Council's plans for the medium to long-term. The MTFP at South Somerset spans three years with a further two years added to show the likely longer-term picture. The Plan links the resources required to deliver the Council Plan and the Council's strategies.
14. Through the preparation of the 2018/19 estimates the Executive is able to propose a balanced budget for 2018/19. The updated MTFP shows a projected budget gap in subsequent years of the plan. The figures include all estimates for pay awards, pension costs, council tax, business rates, Government grant, and inflation.

### **Efficiency Strategy**

15. Members approved an Efficiency Strategy in September 2016. This approved the use of up to £0.5 million in capital receipts to be utilised partially to fund revenue costs of the Transformation project. Progress is reported regularly to Members through capital quarterly monitoring reports. To date £0.1 million from the sale of properties has been allocated towards this three year target.
16. Full Council may approve an update to the Efficiency Strategy at any time, and it is worth noting that through the Finance Settlement for 2018/19 Government have confirmed that flexible use of capital receipts has been extended by a further three years to 2021/22.

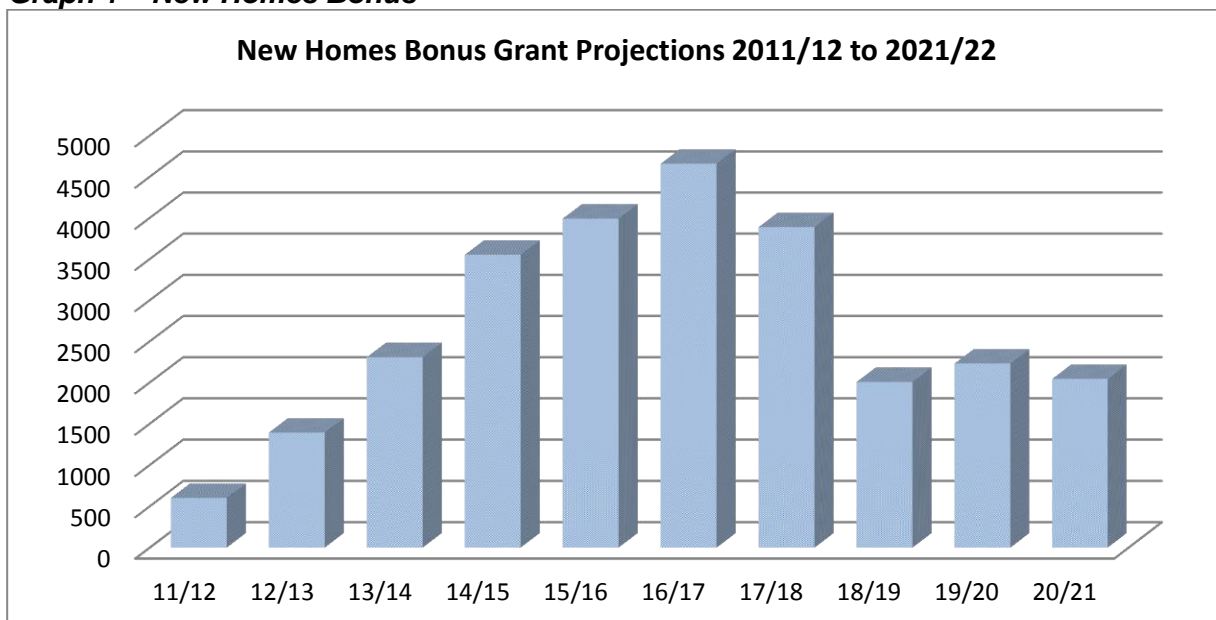
### **New Homes Bonus**

17. The New Homes Bonus has been in place since 2011/12, and in October 2012 members agreed that New Homes Bonus would be mainstreamed as part of the overall funding package for SSDC services. This is because in effect it is top-sliced from Revenue Support Grant and then reissued as New Homes Bonus.
18. Members were previously advised that the government has confirmed it does not plan to make any further changes to the grant calculations than those introduced in 2017/18, which were:
  - The introduction of national baseline for housing growth of 0.4% and NHB will only be paid for new homes built and occupied above this (so SSDC will not receive NHB for around the first c285 Band D equivalent new homes built each year).
  - The government is not currently minded to implement further reductions in NHB grant based on planning appeals. This may be subject to further reviews in future.
  - A reduction in 'legacy payments' from 6 years to 5 years in 2017/18, and to 4 years from 2018/19.
19. The grant amount for 2018/19 has been confirmed as £2.007m in the Provisional Settlement. This is a significant reduction compared to 2017/18 due to the changes in methodology. The following table and graph summarise the historic allocations of NHB and the MTFP forecast up to 2021/22.

**Table 2 – New Homes Bonus Grant Income Per Year**

Year	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
	£k	£k	£k	£k	£k	£k	£k	£k	£k	£k
2011/12	601.1	601.1	601.1	601.1	601.1	601.1				
2012/13		790.3	790.3	790.3	790.3	790.3				
2013/14			915.9	915.9	915.9	915.9	915.9			
2014/15				1243.7	1243.7	1243.7	1243.7			
2015/16					440.1	440.1	440.1	440.1		
2016/17						667.1	667.1	667.1	667.1	
2017/18							621.1	621.1	621.1	621.1
2018/19								278.9	278.9	278.9
2019/20									663.3	663.3
2020/21										479.3
Total	601.1	1391.4	2307.3	3551	3991.1	4658.2	3887.9	2007.2	2230.4	2042.6

**Graph 1 – New Homes Bonus**



20. SSDC previously set a limit of a maximum £3 million per annum to support the budget each year. However, with the reductions outlined above the strategy has been amended to reduce the Council's dependency by £250k per annum from 2019/20, to £2m per year by 2022/23.

### **The Government Settlement**

21. The Provisional Settlement for 2018/19 was received on 19 December 2017 and the implications for the draft budget were reported to the Executive on 4 January 2018. The Final Settlement was received on 6 February 2018. It contained a small increase in the rural services delivery grant and confirmed the position of the Business Rates Tariff. These changes have been incorporated into the final budget for 2018/19 and MTFP.

### **The Medium Term Financial Plan**

22. The tables below summarise the Draft Budget for 2018/19 and MTFP projections for subsequent years. They show that the 2018/19 proposed budget and the indicative 2019/20 figures produce a balanced budget, with the total funding matching the budget requirement. This is a positive position and reflects the progress made to date in delivering the Council's financial strategy. It is clear there is more to do with the Budget Gap rising to an estimated £1.7m by 2022/23, but there is a strategy in place to achieve this.

**Table 3a – Medium Term Financial Plan – Net Budget Requirement Estimates**

General Fund Revenue Budget	2018/19 £k	2019/20 £k	2020/21 £k	2021/22 £k	2022/23 £k
<b>Base Budget</b>	<b>17,379.2</b>	<b>16,483.5</b>	<b>16,547.7</b>	<b>17,492.2</b>	<b>18,263.0</b>
Employment cost inflation	702.9	363.0	384.0	392.4	399.0
Inflation allowance on contracts	128.6	162.0	166.6	171.6	176.6
Unavoidable budget pressures	277.2	250.0	300.0	300.0	300.0
Planned savings	-1521.3	-712.4	-20.2	-20.2	0.0
Investment Income	-726.0	0	-1.0	0.0	-1.0
Revenue effects of Capital Programme	404.8	1.5	115.1	-11.3	24.9
Other	-161.9	0.1	0.0	-61.7	0.0
<b>Total Budget Requirement</b>	<b>16,483.5</b>	<b>16,547.7</b>	<b>17,492.2</b>	<b>18,263.0</b>	<b>19,162.5</b>

Note: The Total Budget Requirement is 'carried forward' as the Base Budget at the start of the following year, and adjusted for approved budget changes (e.g. funding for inflation is added to the base budget) to arrive at the Total Budget Requirement for each year.

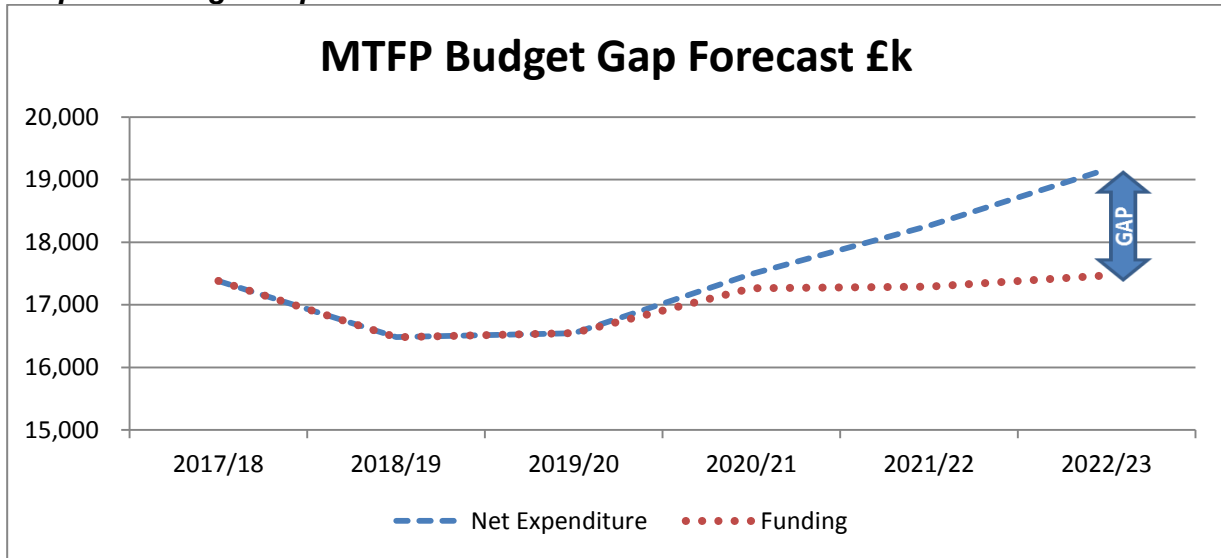
**Table 3b – Medium Term Financial Plan – Funding and Budget Gap Estimates**

General Fund Revenue Budget	2018/19 £k	2019/20 £k	2020/21 £k	2021/22 £k	2022/23 £k
<b>Total Budget Requirement (per Table 3a)</b>	<b>16,483.5</b>	<b>16,547.7</b>	<b>17,492.2</b>	<b>18,263.0</b>	<b>19,162.5</b>
<b>Funded By:</b>					
Revenue Support Grant	-268.9	327.3	327.3	327.3	327.3
Less: CTRS Grant to Town/Parish	34.9	0	0	0	0
Rural Services Delivery Grant	-166.2	-133.4	-133.4	-133.4	-133.4
New Homes Bonus Grant	-2,007.2	-2,230.4	-2,042.6	-1,952.2	-2,280.9
Revenue Support Fund Transfer	-992.8	-519.6	-457.4	-297.8	280.9
Business Rates Retention	-4,481.0	-4,726.2	-4,816.2	-4,916.2	-5,016.2
Collection Surplus – Business Rates	958.8	0.0	0.0	0.0	0.0
BRR Volatility Reserve Transfer	0.0	307.4	300.0	400.0	400.0
Council Tax – SSDC	-9,635.9	-10,091.8	-10,435.1	-10,775.3	-11,106.6
Council Tax – SRA	-111.0	-112.7	-114.3	-115.7	-116.9
Less: Council Tax Paid to SRA	111.0	112.7	114.3	115.7	116.9
Collection Surplus - Council Tax	-63.4	0.0	0.0	0.0	0.0
<b>Sub-total: Funding</b>	<b>-16,621.7</b>	<b>-17,066.7</b>	<b>-17,257.4</b>	<b>-17,347.6</b>	<b>-17,528.9</b>
<b>Other Reserve Transfers</b>					
Other Earmarked Reserves	138.2	388.3	-11.7	50.0	50.0
General Reserves	0.0	130.7	0.0	0.0	0.0
<b>Sub-total: Net Reserve Transfers</b>	<b>138.2</b>	<b>519.0</b>	<b>-11.7</b>	<b>50.0</b>	<b>50.0</b>
<b>Total Funding</b>	<b>-16,483.5</b>	<b>-16,547.7</b>	<b>-17,269.1</b>	<b>-17,297.6</b>	<b>-17,478.9</b>
<b>Budget Gap</b>	<b>0.0</b>	<b>0.0</b>	<b>223.1</b>	<b>965.4</b>	<b>1,683.6</b>
<b>Budget Gap Increase on Prior Year</b>		<b>0.0</b>	<b>223.1</b>	<b>742.3</b>	<b>718.2</b>

(Negative figures = income / cost reductions, positive figures = cost increases / income reductions)

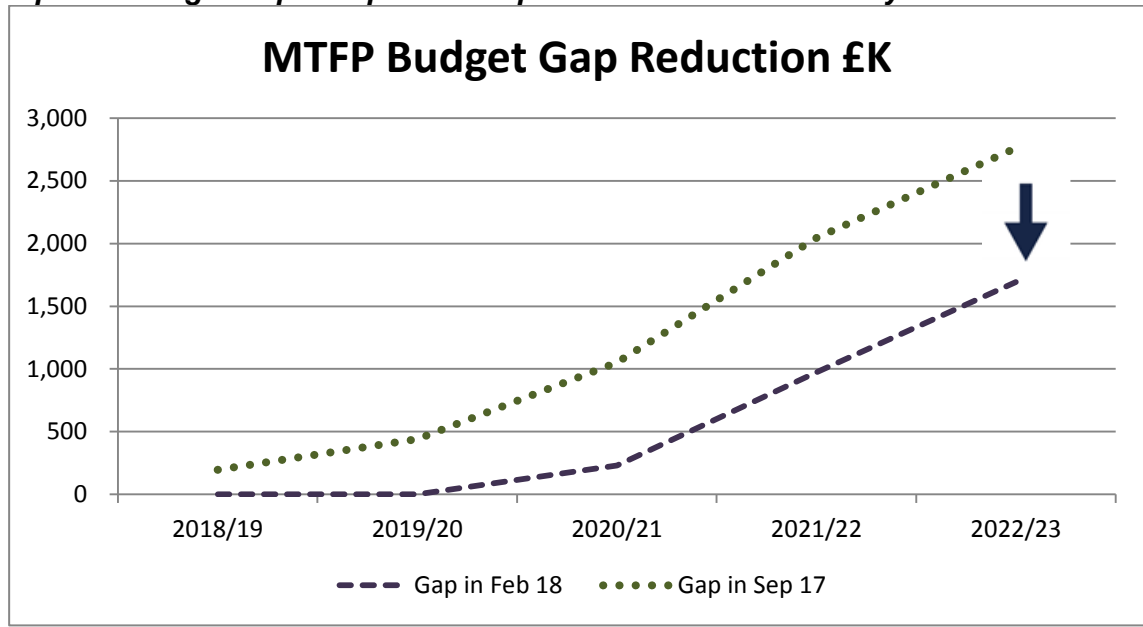
23. The following graph presents the net expenditure (budget requirement) and the projected total funding over the period of the MTFP, and shows the Budget Gap as closed up to 2019/20 and then increasing each year.

**Graph 2 – Budget Gap Forecast**



24. The next graph below shows the reduction in the Budget Gap reported within the MTFP since the Financial Strategy was agreed by Members in September 17. This demonstrates that the forecast Gap within the MTFP has reduced from £2.7m to £1.7m by 2022/23. (Note: the Gap of £2.7m had already included the expected savings from Transformation; and the Strategy also plans for a risk of £0.8m of further cost / funding pressures not reflected in the MTFP – see report in September 2017.)

**Graph 3 – Budget Gap Comparison September 2017 and February 2018**



**Assumptions Made**

25. Expenditure, income and funding estimates are based on a range of assumptions including:

**Table 4 – Main Budget Assumptions**

	2018/19	2019/20	2020/21	Notes
Inflation	contractual obligations	contractual obligations	contractual obligations	Assumes average inflation 2%
Council Tax	£5.00 per Band D	£5.00 per Band D	2% per Band D	Assumes that an additional £5 is added for the next two years
Pay	2%	2%	2%	Assumes average annual pay award 2%; increments impact neutral
Pensions	16.1% plus £1.62m lump sum	16.1% plus £1.65m lump sum	16.1% plus £1.69m lump sum	Assume employers contributions increases as per actuarial valuation
Investment Income	Base 0.50%	Base 0.50%	Base 0.50%	Assume no change to interest rates; increase in treasury investment yield through more strategic investments held for long term
Revenue Support Grant	-66% £0.53m	-222% £0.59m	0	Reductions based on the accepted government multi-year settlement
New Homes Bonus	-£2.0m grant	-£2.2m grant	-£2.0m grant	Based on Government figures for 2018/19 and projected local housing development

(Negative figures = income increases / cost reductions, positive figures = increased costs / income reductions)

### Progress towards Financial Strategy Targets

26. The Financial Strategy agreed in September set a medium term savings target of £6m per year (see para 12 above). The progress towards achieving the target is summarised in the table below. Delivering the target by 2022/23 will exceed the current projected budget gap, which supports the intentions of the strategy. Other factors not shown in the table below have helped to reduce the Budget Gap within the MTFP e.g. business rates retention income.

**Table 5 – Progress In Achieving Savings Targets**

	Financial Strategy Target 2022/23 £k	Included in MTFP 2022/23 £k	Balance to be delivered £k
<i>Financial Strategy Targets:</i>			
Transformation – Staffing / Technology	2,500	2,484	16
Transformation – non-staff efficiency savings	200	0	200
Commercial Property Income (net of approved delivery capacity costs)	2,250	107	2,143
Services Income (Fees and Charges)	300	255	45
Treasury investment income	750	250	500
<b>Sub-Total: Financial Strategy Savings</b>	<b>6,000</b>	<b>3,096</b>	<b>2,904</b>

(savings shown as positive figures in this table)

### Revenue Budget 2018/19

27. Appendix A provides the detailed budgets for the four Area Committees and the District Executive. Once approved by Full Council, these represent the financial plans that the



Executive will manage under their delegated authority and monitor in accordance with the Financial Procedure Rules.

28. Appendix A reflects the current budget structure. However, budgets will be updated to better reflect the new operating structure for support services following transformation. Once the budget is approved by Full Council, and the work on restructuring the finance system has taken place, a reorganised budget will be provided to Executive and be used for subsequent monitoring and reporting.

### Revenue Support Grant

29. SSDC's Efficiency Statement was approved by the DCLG in 2016. The revenue support grant remains in line with the information available at that point in time. Through the 2018/19 final settlement the rural services delivery grant has increased from £102.6k to £166.3k. The funding for the next two years is as follows:-

**Table 6 – General Revenue Support Grants**

Financial Year	Revenue Support Grant (RSG) £k	Rural Services Delivery Grant (RSDG) £k
2018/19	-268.9	-166.3
2019/20	327.3	-133.4

(minus figures = income, positive figures = cost)

### The 4-Year Settlement and 100% Business Rates Retention

30. The four year settlement agreed in 2016/17 included year on year reductions to Revenue Support Grant, and for many authorities – including SSDC – led to a “negative RSG” through the methodology set by Government. For SSDC this leads to a negative grant – i.e. payment to Government – of £327.3k in 2019/20. It was expected when the four year settlement was agreed that this position would be addressed through the implementation of 100% business rates retention, however this is unlikely to be in place by April 2019, and consequently the Government has committed to consult with local authorities in 2018 on this matter.

### Savings

31. Savings plans are outlined in Appendix B. It is proposed that significant variations between planned and achieved savings are reported as part of the budget monitoring process.
32. In April 2017 Members agreed the revised business case for Transformation which outlined the total annual savings target of £2.483m once fully implemented. As the programme is implemented in phases, part of this savings target was included in 2017/18, with further savings of £1,222.7k in 2018/19 and £696.2k in 2019/20 to be delivered as the programme of change is completed.
33. A review of fees and charges has been undertaken to ensure that they are keeping pace with inflation and generate additional revenue to meet income generation targets. Additional income totalling £255.1k has been included in the 2018/19 draft budget.

### Unavoidable Budget Pressures

34. Unavoidable budget pressures are detailed in Appendix C. The pressures identified for 2018/19 total £277.2k, which is less than the initial provision of £300k allowed within the early draft of the MTFP.

## Council Tax Rate

35. The Secretary of State has confirmed within the Provisional Settlement that Shire Districts are able to increase Council Tax by the greater of 2.99% or £5 (on a Band D) in 2018/19 without the need for a referendum. This is a 1% rise on the threshold set for 17/18.
36. The 2017/18 annual basic tax rate towards the cost of South Somerset District Council services, for the average Band D property, is £155.63, and the Council also included £1.85 in respect of the Somerset Rivers Authority (SRA), making the total Band D charge of £157.48.
37. The District Executive is minded to recommend to Full Council the option to increase Council tax by 3.18% which equates to the £5 limit on a Band D property, and this is reflected in the draft budget figures for 2018/19. For the average Band D property this will set the annual tax rate at £162.48 – or £3.12p per week – for Council services.
38. The Somerset Rivers Authority (SRA) is currently unable to raise its own precept, and this is likely to remain the case in the next two years at least. In 2016/17 the government amended Somerset Council Tax levels to a notional amount to allow each of the Somerset authorities to raise 1.25% (£1.85 per band D for SSDC) interim funding for them.
39. This agreement will continue in 2018/19 with no uplift other than tax base growth and therefore the precept per Band D property will continue to be £1.85. This will raise £111k of funding from this Council in 2018/19, which is passed on to the SRA to contribute to the 20-Year Flood Action Plan.

## Council Tax Income

40. The tax base for 2018/19 is 59,988.28 Band D Equivalentents, an increase of 675.24 (1.14%) compared to 2017/18. The draft budget estimate for Council Tax income for SSDC is therefore  $59,988.28 \times £162.48 = £9,746,896$ . This represents an increase of £406,278 compared to the previous year. The estimate is calculated as follows:

**Table 7 – Council Tax Income Estimates**

	£
Council Tax Income Budget 2017/18	9,340,618
Increased due to change in Tax Base (Band D equivalentents)	106,337
Increased due to proposed 3.18% increase in Tax Base	299,941
Estimated Council Tax Income 2018/19	9,746,896

41. As billing authority, SSDC has to calculate a basic level of tax based on its own spending plans, to which is added the precepts from Somerset County Council, Devon and Somerset Fire Authority, Avon and Somerset Police and Crime Commissioner and any town/parish council.
42. The actual total of Council Tax for South Somerset residents will be calculated once all precepting authorities have notified SSDC of their proposals. The total Council Tax will be approved at Full Council on 22 February 2018.

## Estimates for Future Years Band D Council Tax

43. The current estimate within the Medium Term Financial Plan is that Council Tax levels will remain in line with expected Government increases of £5.00 for 2019/20 with 2% built in for 2020/21 onwards.

## Business Rates Retention (Non-Domestic Rates)

44. In 2013 the Government introduced the Business Rates Retention (BRR) funding system that passed some of the risks and rewards from business rates growth to local authorities. Each local authority must set a budget for the net business rates income it expects to retain and in South Somerset this has been delegated to the S151 Officer because of the considerable time constraints in place. Central Government requires the budget to be set by the 31st January 2018.
45. The Draft Budget has been updated since the update report to District Executive in January 2018 to reflect the approved 2018/19 NNDR1. The total business rates income projected for 2018/19 is just under £4.5m, as summarised below:

**Table 8 – Business Rates Retention Estimates**

	2018/19 £k
40% Standard share of net business rates income	-16,640.3
100% Renewable energy schemes business rates income	-273.8
S31 grant compensation for Government-funded reliefs	-1,888.3
Tariff payment	13, 336.1
Levy cost	985.3
Safety net income	0.0
Net Retained Business Rates Funding	-4,481.0

(Negative figures = income, positive figures = costs)

## Business Rates Surplus/Deficit and Volatility Reserve

46. Despite this positive position on business rates income in future, we are projecting a deficit within the Business Rates Collection Fund in 2017/18, and SSDC's share of 40% of this deficit – £959k – will be charged to the budget in 2018/19. The main differences within the collection fund budget are due to: mandatory reliefs awarded to rate payers higher than estimated (e.g. small business rate reliefs), net reductions in rateable values and higher than estimated refunds for appeals, increase in reliefs in line with government policy (e.g. additional transitional support for the 2017 Revaluation), and increased allowance for bad debts.
47. Although there is a deficit in the Collection Fund which, due to statutory arrangements, will 'hit' the budget in 2018/19, in practice the Council see a surplus in its Business Rates Retention (BRR) budget in 2017/18. This is because there are timing differences between financial years for certain elements of the Retention system (it's complicated!). This is because we will receive a grant from Government to compensate for reliefs awarded in line with policy (e.g. additional transitional support for the 2017 Revaluation, increase in Small Business Rates Relief, etc.); and with net business rates due being lower than budgeted we will pay a lower levy on growth. This will be reported clearly for Members at the end of the financial year.
48. The Business Rates Volatility Reserve is currently approximately £1.3m, and is projected to increase to between £1.8m and £2m by March 2018. As part of the financial strategy it is proposed to hold a minimum balance of approximately £2.5m in the Volatility Reserve, which would provide two years of protection to the budget in the event our business rates retention funding reduces to the Safety Net. In order to build up to this balance, a sum of £300k has been added into the MTFP for two years from 2019/20. From 2021/22 it is proposed to

increase this sum to £400k per year, to provide a prudent contingency for possible impact on the business rates funding “Reset” and potential impact on the Fair Funding Review

## Business Rates Pooling

49. As previously reported the Government has approved the formation of a new Business Rates Pool in 2018/19, comprising the County Council and five district councils in Somerset. The budget above does not incorporate any proposed ‘dividend’ for additional retained funding in 2018/19, and the performance of the Pool will be monitored and reported during the year ahead.

## Review of Earmarked Reserves

50. Earmarked Reserves are funds that have been approved for specific costs and contingencies but not yet spent. Examples can include things such as government grants received in one year that will go towards projects or service costs in subsequent financial year(s). A periodic review of reserves is good practice. In addition, one of the recommendations from the Corporate Peer Challenge and Review, undertaken in March 2017, was to review earmarked reserves in order to identify possible “quick wins” in support of the Council’s financial sustainability.

51. The total earmarked reserves balance as at December 2017 was £44m. This includes £29m of capital receipts together with an array of revenue reserves totalling £15m as detailed below.

**Table 9 - Reserves**

Reserves	Balance as at 31/12/17	Anticipated Movement	Expected Balance as at 31/3/18
	£k	£k	£k
Usable Capital Receipts	-29,081	8,641	-20,440
Internal Borrowing Reserve	-799		-799
Capital Reserve	-1,254		-1,254
Cremator Replacement Capital Reserve	-651		-651
Internal Borrowing Repayments	-57		-57
Election Reserve	-149		-149
Risk Management Reserve	-11	11	0
Wincanton Sports Centre Reserve	-21		-21
Local Plan Enquiry Reserve	-71		-71
Yeovil Athletic Track Repairs Fund	-137		-137
Planning Delivery Reserve	-26	10	-16
Bristol to Weymouth Rail Reserve	-11		-11
Local Authority Business Growth Initiative Reserve	-14		-14
Yeovil Vision	-120		-120
IT Replacement Reserve	-17	7	-10
Insurance Fund	-53		-53
Transformation Reserve	-635	635	0
Treasury Management Reserve	-100		-100
Local Plan Implementation Fund	-125		-125
Revenue Grants Reserve	-844	135	-709
MTFP Support Fund	-6,624		-6,624
Council Tax/Housing Benefits Reserve	-776	301	-475

Reserves	Balance as at 31/12/17	Anticipated Movement	Expected Balance as at 31/3/18
	£k	£k	£k
Closed Churchyards Reserve	-11		-11
Health Inequalities	-31		-31
Deposit Guarantee Claims Reserve	-6	3	-3
Park Homes Replacement Reserve	-165		-165
Planning Obligations Admin Reserve	-35		-35
LSP	-24		-24
Artificial Grass Pitch Reserve	-95		-95
Business Support Scheme	-149		-149
Infrastructure Reserve	-863		-863
NNDR Volatility Reserve	-1,309		-1,309
Ticket Levy Reserve	-80		-80
Waste Reserve	-230		-230
Community Housing Fund	-221		-221
<b>Total Usable Reserves</b>	<b>-44,795</b>	<b>9,743</b>	<b>-35,052</b>

(Minus = balance in hand, transfers to reserve; Positive figures = transfers from reserve)

52. A review of the reserves has been carried out and involved requesting clarification from relevant budget holders of the planned use of the reserved funds and when this is likely to be needed. Understandably, the majority of responses from budget holders indicated that the reserves are still needed, however in some areas budget holders have indicated there is scope for funding to be reallocated as summarised in the following table:

**Table 10 – Balances Released from Earmarked Reserves**

Name of Reserve	What the Reserve is for	Balance to Release £	Reason for release of Reserve
Risk Management Reserve	For service risks	11,153	Services will aim to manage risks within overall budgets. General reserves mitigate general budget risks. This reserve will reduce to nil and be deleted.
Planning Delivery Reserve	For the delivery of planning services	10,000	Costs should be provided within revenue budgets, but £16K is retained as a contingency.
IT Replacement Reserve	To provide for unexpected IT replacement costs	7,160	Costs should be provided within existing revenue budgets, but £10K is retained as a contingency for urgent in-year one-off costs.
CTax/Housing Benefits Reserve	To cater for unexpected high number of claims, for previous grant income not yet required, subsidy variations, funding for additional resources to manage service demand	301,036	A recent review of a fair amount to hold has indicated that a reduction is justified. A residual balance of £450,000 will remain in this reserve.
Deposit Guarantee Claims Reserve	To minimise the risk of high claim rates against paper deposits issued	3,000	A recent review has suggested the Reserve can be reduced. A residual balance of >£3,000 will remain in this reserve as a contingency sum.

Name of Reserve	What the Reserve is for	Balance to Release £	Reason for release of Reserve
	Housing & Welfare		
Personal Search Settlement	To provide for legal fees for a land charge settlement case	135,495	This case has been settled and so the provision is no longer required.
<b>Total</b>		<b>467,844</b>	

53. As previously reported there is currently a funding shortfall £956,000 for the existing approved transformation budget. It is recommended that the balance of £468k released from reserves shown in table above, is used to reduce this shortfall, and therefore transferred into the Transformation Reserve. In addition the proposed budget for 2018/19 allocates £150k towards the funding shortfall. Together this would leave a residual balance of £338k. It is anticipated this will be addressed from underspends in 2017/18 and further allocations from reserves in 2018/19.

**Table 11 – Transformation Funding Gap Reduction**

	£'000
Transformation funding shortfall	956.0
Reallocated from other reserves – February 2018	-468.0
2018/19 Proposed Budget	-149.8
Residual Transformation funding shortfall	338.2

(Negative figures = income, positive figures = costs)

54. In addition to the funds available for the Revenue Budget, the Council has certain balances and reserves. The Financial Strategy is to retain sufficient general balances to meet its major financial risks. Risks were reviewed in January 2018 once the budget figures had been completed, and it is recommended that general balances should be retained at or above a minimum of £3.1 million at the start of the new financial year. The current estimate of revenue balances by the year-end is £3.4 million. The remaining sum is within the range to cover key risks in 2018/19. The key risks that have been taken into consideration are:

- a. Sustainability of base budget
- b. Reduced income
- c. Civil emergencies
- d. Litigation
- e. Accuracy of budget estimates
- f. Assets and property
- g. Bad debts
- h. Additional use of capital funds
- i. Bank failure/ bail-in
- j. Redundancies
- k. National increases to pay
- l. Increased demand on the Council Tax Support Scheme
- m. Delivery of savings

## General Fund Balances

55. General Fund Balances represent accumulated revenue surpluses. Within the total, however, are amounts that have been earmarked by the District Executive for specific purposes. The table below shows the current position on the General Fund Balance compared to that previously reported:

**Table 12 – General Reserves Balance Estimates**

<b>General Fund Balances</b>	<b>£k</b>
Balance 1/4/17	-5,078
Allocations from balances 2017/18	1,638
Estimated underspend on revenue budget 2017/18 (Q3 forecast)	-170
<b>Estimated unallocated General Fund Balance at 31 March 2018</b>	<b>3,610</b>
Use of balances for 2018/19 budget	0
<b>Estimated unallocated General Fund Balance at 1<sup>st</sup> April 2018</b>	<b>3,610</b>

## **Capital Strategy**

56. The Capital Strategy outlines how SSDC will utilise its capital resources to deliver the Council Plan and key strategies. SSDC held £29.053m in capital receipts at the end of the 2016/17 financial year. However, the authority has a considerable requirement for capital resources through its Commercial Investment Strategy and Transformation Agenda.
57. Each capital bid received requesting funding in 2018/19 was reviewed to assess the source of funding that may be appropriate, such as:
- The service paying for the asset - through internal loans, building up a replacement fund from revenue budgets, or similar;
  - Use of the New Homes Bonus – can we reduce reliance for the revenue budget, and direct funding towards infrastructure and regeneration investment;
  - Use capital reserves - for schemes that are true community benefit / social value schemes where there is no prospect of self-funding;
  - Investment properties – application of the commercial strategy as already agreed.
58. The Executive has delegated authority to approve the use of up to 5% of capital receipts reserves balance in any one year (approx. £750k). Approvals beyond this sum must be agreed through full Council.
59. SSDC will utilise its own internal cash wherever possible to maximise its treasury management efficiency and minimise costs in the short to medium term. However, the Treasury Management Strategy currently allows borrowing of up to £84 million, reflecting plans for commercial investments.

## **Capital Programme 2018/19 to 2021/22**

60. Members are requested to approve capital bids totalling £1.987m. Full details of the revised Capital Programme are shown in Appendix D; new schemes are shown in bold type, with previously approved schemes in ordinary type. A summary of recommended schemes is included at Appendix E and the scoring of all bids at Appendix F. Attached at Appendix G are the Capital Investment Appraisal forms for all new schemes.

## **Funding the Capital Programme for 2018/19- 2020/21**

61. The table below shows how the 2018/19 Capital Programme will be financed:-

**Table 13 – Capital Programme Totals and Funding**

	<b>2018/19 £k</b>	<b>2019/20 £k</b>
Gross Capital Programme Spend	9,035	2,646
Gross Reserve Scheme Spend	24,544	21,200
<b>Total Capital Programme to be Financed</b>	<b>33,579</b>	<b>23,846</b>
Financed by:-		
Capital Grants, Contributions & Loan Repayments as detailed on Programme	1,146	341
Grants & Other Contributions in Reserves	1,836	0
Useable Capital Receipts / Borrowing	30,597	23,500
<b>Total Financing</b>	<b>33,597</b>	<b>23,846</b>

### **Robustness of the Budget and Adequacy of Reserves**

62. Under Section 25 of the Local Government Act 2003 the S151 officer is required to report to Council on the robustness of the estimates made for the purpose of calculations of the budget and the adequacy of the proposed financial reserves.
63. The Draft Budget for 2018/19 has allowed for best estimates of expenditure and income including assumptions for increases and decreases due to trends and future influences such as inflation. It reflects commitments necessary to maintain service levels, and with demand-led budgets this inevitably entails a degree of judgement.
64. There has been a significant degree of scrutiny of the proposed budgets and savings by:
- The finance team – with several staff holding professional accountancy qualifications
  - Senior Leadership Team and Leadership group
  - Portfolio Holders
  - Scrutiny Committee
65. These examinations of the budgets have led to refinements and provide considerable assurance about the robustness of the estimates.
66. There remain some key risks within the budget and medium term forecasts that will be managed by officers and/or portfolio holders as summarised below:
- a) Transformation Savings: The proposed budget for 2018/19 incorporates cumulative annual savings (compared to the 2016/17 base used for the business case) of £1.788m in 2018/19, rising to the full annual savings target of £2.484m per year by 2019/20. The actual phasing of savings from the implementation of the new operating model on its own is unlikely to reach £1.788m in 2018/19 however the financial plan assumes any shortfall is adequately covered by existing vacancies being held pending the new model being fully implemented. The General Reserves balance incorporates a contingency in respect of transformation. [Transformation Board / SLT]
- b) Transformation Costs and Funding: The updated transformation business case approved in April 2017 identified total potential costs of implementation of £7.448m. At that stage there was a shortfall in funding of £1.1m to be found from future underspends and budget savings. Subsequent decisions and proposals within this report reduce the funding shortfall for the existing budget to £338,200. It is proposed to address this residual balance first using underspends in 2017/18, with any final requirement to be met from



reserves. The General Reserves balance incorporates a contingency in respect of transformation. [S151 Officer]

- c) Service Income: The financial strategy includes targets for increased service income. Proposed budgets for 2018/19 have been increased to reflect updated fees and charges and estimates of demand for services. Whilst the assumptions result in prudent income forecasts there is a risk of income volatility. The General Reserves balance provides some contingency in case of in year reductions in income. [Director – Commercial Services and Income Generation]
- d) Commercial Investment: The budget and medium term financial plan has been updated to reflect property acquisitions completed up to December 2017. Future acquisitions when completed, in line with the agreed Commercial Strategy, will provide additional net income which will be added to budget estimates incrementally upon completion. As with any investment there is a risk of volatility, and the reserves strategy seeks to ensure adequate funds are held to mitigate this risk. [Director – Commercial Services and Income Generation]
- e) Treasury Investments: In line with the treasury strategy we are increasing the proportion of cash reserves held in strategic investments that we intend to hold for the long term and increase the total investment income received each year. As with any investment there is a risk of volatility. There is also a prospective change in accounting regulations in 2019/20 which will expose the General Fund to revaluation risk for investments held. It is proposed to set aside a proportion of increased yield into a Treasury Investment Volatility contingency reserve each year to provide resilience for such impacts. [S151 Officer]
- f) Borrowing: The capital programme for services and commercial investment will exceed capital reserves in the medium term, and thus require borrowing to support the priorities and ambitions of the council's plans. Currently the capital borrowing requirement is being supported through cash reserves without the need to take out any physical loans. As capital expenditure increases the council will need to raise funds through loans, and budget estimates incorporate the costs of borrowing based on projected PWLB interest rates. Financing will be managed in line with our treasury and capital strategies which follow the Prudential Code and good practice. [S151 Officer]
- g) Inflation: Cost estimates within the MTFP include assumptions for increases in pay, utilities, contracts and general prices for goods and service. The three largest elements are: (i) salaries, projected to increase by 2% per year, (ii) pension deficit contributions as set by the actuary with fixed annual contributions, (iii) the waste services contract. Volatility in inflation costs could impact on service costs, and will require careful monitoring to inform future budget setting and in-year monitoring. The MTFP assumes an average 2% inflation increase year on year which is considered a reasonable long term estimates, slightly below short term economic forecasts but in line the Government's long term target. Inflation at 3% rather than 2% would add around £60k to budgeted costs, and a 1% change in staff pay estimates would cost around £125k. [S151 Officer / Budget Holders]
- h) Housing Benefit Subsidy: is administered on behalf of Central Government by SSDC and a grant reimburses expenditure incurred. Approximately £43m in benefit is paid out and the grant normally accounts for 100% of this, however adjustments reducing the grant are made for local authority errors. A contingency for unfunded errors is included within earmarked reserves. [S151 Officer]
- i) Finance Settlement Funding: The Council agreed a four year settlement for certain Government Grants covering the period up to 2019/20. The current MTFP reflects the four

year settlement information however there is no certainty of funding beyond this. Funding can be affected by government policy, with future settlements likely to be affected by the Fair Funding Review from April 2020. [S151 Officer]

- j) Business Rates Retention (BRR): BRR Funding is based on the estimates complete in January each year. Estimates reflect anticipated growth, mandatory and discretionary discounts/reliefs and collection rates. Financial provisions are made for potential losses for appeals and other reductions, however experience shows that business rates funding can be volatile despite prudent estimates. There are also timing differences between financial years inherent in the required accounting arrangements. The Council seeks to mitigate the budget risk of reductions in funding by holding funds in a Business Rates Volatility Reserve. [S151 Officer]
- k) Business Rates Pooling: As noted above the County and five districts in Somerset have formed a business rates pool from April 2018. This seeks to reduce the levy paid to Government on growth in business rates income above the funding baseline. The pool will distribute gains from levy savings in the form of a 'dividend' at the end of each financial year. At this stage no dividend is included in the 2018/19 Budget and MTFP. As well as potentially increasing the 'reward' for growth with lower levy costs, being in a pool also increases risk with a lower safety net for the Pool. In mitigation the Pool plans to cover individual authority safety net costs from pooling gains before any dividend is issued however there is no guarantee the gains will be sufficient to cover large scale losses. The risk is considered to be low in this respect, but will be carefully monitored. [S151 Officer]
- l) Westlands: District Executive approved an updated business plan for Westlands in December 2017. The plan and related budget estimates for 2018/19 onwards are considered prudent however the financial performance will be closely monitored to ensure financial targets are met. [Director – Commercial Services and Income Generation]
- m) Brexit: A downturn in the economy for example through Brexit would impact on our key income streams including business rates. A 5% reduction in development control, car parking, and building control alone would result in a loss in excess of £150k per annum. [S151 Officer]

67. The Council holds resources in both revenue and capital reserves.

68. General reserves have reduced in the last two years as the Council has funded significant investment in transformation and provided short term protection for service budgets. For 2018/19 the Council has set a balanced budget, and is provisionally projecting a balanced budget for 2019/20 albeit recognising uncertainty and risk within financial forecasts. The Reserves balance is projected to remain above the recommended minimum.

69. Earmarked reserves have been reviewed, with a proportion reallocated to fund transformation. Capital reserves are sufficient to fund the general capital programme, with acquisition of investment properties likely to be fully funded from borrowing. The approach of using investment yield to cover borrowing provides means the revenue impact of capital acquisitions is affordable.

### **Section 151 Officer Conclusion:**

70. In conclusion the process for the formulation of budgets, together with the level of challenge and sensitivity analysis undertaken provides a reasonable assurance of the robustness of the budget as presented. There remains a need to focus on the outstanding financial requirement of £0.35m to fund the current business case for transformation as well as the need to deliver the key savings of £2.5 million by 2019/20. Good initial progress has been

made in delivering the financial strategy, however further action is required to fully balance the budget over the medium term and provide ongoing financial resilience.

71. The level of reserves and balances have been reviewed in light of the risks outlined in this report and are currently predicted to remain at the required level.

### **Corporate Priority Implications**

72. The budget is aligned to the current Council Plan. There needs to be a clearer focus on priorities as the Council moves forward and radical reduction in dependency on central Government funding as it moves forward.

### **Carbon Emissions and Climate Change Implications**

73. The budget is aligned to the Carbon Reduction Strategy and new capital projects to deliver the strategy will be included in the Capital programme once approved.

### **Appendices:**

- Appendix A – Draft Detailed Budgets 2018/19
- Appendix B – Savings for 2018/19
- Appendix C – Budget Pressures for 2018/19
- Appendix D – Revised Capital Programme
- Appendix E – Recommended Schemes
- Appendix F – Scoring of Capital Bids
- Appendix G – Capital Investment Appraisal Forms
- Appendix H – Prudential Indicators & MRP

### **Background Papers:**

- District Executive Outturn Report July 2017
- District Executive Financial Strategy and Initial MTFP - District Executive September 2017
- District Executive 2018/19 Draft Budget and Medium Term Financial Plan Update January 2018

**2018-19 Budget Detail**

**APPENDIX A**

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>STRATEGIC MANAGEMENT</b>											
<b>Chief Executive : Alex Parmley</b>											
MANAGEMENT BOARD	Expenditure	1,051,040	18,540	0	10,000	0	0	0	0	0	1,079,580
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>1,051,040</b>	<b>18,540</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,079,580</b>
<b>TOTAL STRATEGIC MANAGEMENT</b>	<b>Expenditure</b>	<b>1,051,040</b>	<b>18,540</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,079,580</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>1,051,040</b>	<b>18,540</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,079,580</b>
<b>TRANSFORMATION</b>											
<b>Chief Executive : Alex Parmley</b>											
TRANSFORMATION	Expenditure	-325,780	0	0	0	61,220	-1,222,700	0	0	0	-1,487,260
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>-325,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,220</b>	<b>-1,222,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,487,260</b>
<b>TOTAL TRANSFORMATION</b>	<b>Expenditure</b>	<b>-325,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,220</b>	<b>-1,222,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,487,260</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>-325,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,220</b>	<b>-1,222,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,487,260</b>
<b>POLICY &amp; PERFORMANCE</b>											
<b>Service Manager : Charlotte Jones</b>											
POLICY & PERFORMANCE	Expenditure	117,080	6,580	0	0	0	0	0	0	0	123,660
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>117,080</b>	<b>6,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,660</b>
<b>TOTAL POLICY &amp; PERFORMANCE</b>	<b>Expenditure</b>	<b>117,080</b>	<b>6,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,660</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>117,080</b>	<b>6,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,660</b>
<b>TOTAL CHIEF EXECUTIVE</b>	<b>Expenditure</b>	<b>842,340</b>	<b>25,120</b>	<b>0</b>	<b>10,000</b>	<b>61,220</b>	<b>-1,222,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-284,020</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>842,340</b>	<b>25,120</b>	<b>0</b>	<b>10,000</b>	<b>61,220</b>	<b>-1,222,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-284,020</b>
<b>FINANCIAL SERVICES</b>											
<b>Service Manager : Nicola Hix</b>											
AUDIT	Expenditure	95,540	0	0	0	0	0	0	0	0	95,540
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>95,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,540</b>
CORPORATE COSTS	Expenditure	2,029,460	370,310	120	34,800	0	-8,900	20,000	0	0	2,445,790
	Income	-646,900	0	0	0	0	0	0	0	0	-646,900
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>1,382,560</b>	<b>370,310</b>	<b>120</b>	<b>34,800</b>	<b>0</b>	<b>-8,900</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>1,798,890</b>
FINANCIAL SERVICES	Expenditure	699,860	8,850	0	0	0	0	0	0	0	708,710
	Income	-20,330	0	0	0	0	0	0	0	0	-20,330
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>679,530</b>	<b>8,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>688,380</b>
TREASURY MANAGEMENT	Expenditure	60,840	730	0	0	0	0	0	0	0	61,570
	Income	-477,820	0	0	0	0	0	24,300	-250,000	0	-703,520
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>-416,980</b>	<b>730</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,300</b>	<b>-250,000</b>	<b>0</b>	<b>-641,950</b>
<b>TOTAL FINANCIAL SERVICES</b>	<b>Expenditure</b>	<b>2,885,700</b>	<b>379,890</b>	<b>120</b>	<b>34,800</b>	<b>0</b>	<b>-8,900</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>3,311,610</b>
	<b>Income</b>	<b>-1,145,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,300</b>	<b>-250,000</b>	<b>0</b>	<b>-1,370,750</b>
	<b>TOTAL</b>	<b>1,740,650</b>	<b>379,890</b>	<b>120</b>	<b>34,800</b>	<b>0</b>	<b>-8,900</b>	<b>44,300</b>	<b>-250,000</b>	<b>0</b>	<b>1,940,860</b>

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>ICT SERVICES</b>											
<b>Service Manager : David Chubb</b>											
INFORMATION SYSTEMS	Expenditure	1,075,120	15,230	0	0	-24,040	0	0	0	0	1,066,310
	Income	-16,770	0	0	0	0	0	0	0	0	-16,770
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>1,058,350</b>	<b>15,230</b>	<b>0</b>	<b>0</b>	<b>-24,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,049,540</b>
<b>TOTAL INFORMATION SYSTEMS</b>	<b>Expenditure</b>	<b>1,075,120</b>	<b>15,230</b>	<b>0</b>	<b>0</b>	<b>-24,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,066,310</b>
	<b>Income</b>	<b>-16,770</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-16,770</b>
	<b>TOTAL</b>	<b>1,058,350</b>	<b>15,230</b>	<b>0</b>	<b>0</b>	<b>-24,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,049,540</b>
<b>PROCUREMENT &amp; RISK MANAGEMENT</b>											
<b>Service Manager : Netta Meadows</b>											
PROCUREMENT & RISK MANAGEMENT	Expenditure	157,090	-1,250	0	0	0	0	0	0	0	155,840
	Income	-19,390	0	0	0	0	0	0	0	0	-19,390
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>137,700</b>	<b>-1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>136,450</b>
<b>TOTAL PROCUREMENT &amp; RISK MANAGEMENT</b>	<b>Expenditure</b>	<b>157,090</b>	<b>-1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>155,840</b>
	<b>Income</b>	<b>-19,390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-19,390</b>
	<b>TOTAL</b>	<b>137,700</b>	<b>-1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>136,450</b>
<b>REVENUES &amp; BENEFITS</b>											
<b>Service Manager : Ian Potter</b>											
REVENUES & BENEFITS	Expenditure	1,628,490	48,980	0	4,600	0	0	0	0	0	1,682,070
	Income	-254,970	0	0	0	0	0	0	0	-223,500	-478,470
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>1,373,520</b>	<b>48,980</b>	<b>0</b>	<b>4,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-223,500</b>	<b>1,203,600</b>
HOUSING BENEFIT SUBSIDY	Expenditure	40,928,180	0	0	0	-693,360	0	0	0	0	40,234,820
	Income	-41,575,640	0	0	73,000	693,360	0	0	0	0	-40,809,280
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>-647,460</b>	<b>0</b>	<b>0</b>	<b>73,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-574,460</b>
<b>TOTAL REVENUES AND BENEFITS</b>	<b>Expenditure</b>	<b>42,556,670</b>	<b>48,980</b>	<b>0</b>	<b>4,600</b>	<b>-693,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,916,890</b>
	<b>Income</b>	<b>-41,830,610</b>	<b>0</b>	<b>0</b>	<b>73,000</b>	<b>693,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-223,500</b>	<b>-41,287,750</b>
	<b>TOTAL</b>	<b>726,060</b>	<b>48,980</b>	<b>0</b>	<b>77,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-223,500</b>	<b>629,140</b>
<b>OPERATIONS &amp; CUSTOMER FOCUS</b>											
<b>Service Manager : Sharon Jones</b>											
CUSTOMER SERVICES	Expenditure	485,420	15,380	0	0	0	0	0	0	0	500,800
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>485,420</b>	<b>15,380</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,800</b>
RESOLUTION AND PRINTING	Expenditure	77,630	-570	0	0	0	0	0	0	0	77,060
	Income	-94,080	0	0	0	0	0	0	0	0	-94,080
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>-16,450</b>	<b>-570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-17,020</b>
<b>TOTAL OPERATIONS &amp; CUSTOMER FOCUS</b>	<b>Expenditure</b>	<b>563,050</b>	<b>14,810</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>577,860</b>
	<b>Income</b>	<b>-94,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-94,080</b>
	<b>TOTAL</b>	<b>468,970</b>	<b>14,810</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>483,780</b>
<b>DEMOCRATIC SERVICES</b>											
<b>Service Manager : Angela Cox</b>											
DEMOCRATIC & SUPPORT SERVICES	Expenditure	983,900	4,430	0	0	-23,270	0	0	0	0	965,060
	Income	-9,420	0	0	0	0	0	0	0	0	-9,420
<b>Portfolio Holder : Cllr Val Keitch</b>	<b>TOTAL</b>	<b>974,480</b>	<b>4,430</b>	<b>0</b>	<b>0</b>	<b>-23,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>955,640</b>
<b>TOTAL DEMOCRATIC &amp; SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>983,900</b>	<b>4,430</b>	<b>0</b>	<b>0</b>	<b>-23,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>965,060</b>
	<b>Income</b>	<b>-9,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-9,420</b>
	<b>TOTAL</b>	<b>974,480</b>	<b>4,430</b>	<b>0</b>	<b>0</b>	<b>-23,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>955,640</b>

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>LEGAL SERVICES</b>											
<b>Service Head : Angela Watson</b>											
LEGAL SERVICES	Expenditure	423,720	6,010	0	0	0	0	0	0	0	429,730
	Income	-73,880	0	0	0	0	0	0	0	0	-73,880
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>349,840</b>	<b>6,010</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>355,850</b>
LAND CHARGES	Expenditure	105,060	-360	0	0	-13,910	0	0	0	0	90,790
	Income	-438,170	0	0	0	0	0	0	0	0	-438,170
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>-333,110</b>	<b>-360</b>	<b>0</b>	<b>0</b>	<b>-13,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-347,380</b>
RIGHTS OF WAY	Expenditure	34,770	620	0	0	0	0	0	0	0	35,390
	Income	-16,500	0	0	0	0	0	0	0	0	-16,500
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>18,270</b>	<b>620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,890</b>
<b>TOTAL LEGAL SERVICES</b>	<b>Expenditure</b>	<b>563,550</b>	<b>6,270</b>	<b>0</b>	<b>0</b>	<b>-13,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>555,910</b>
	<b>Income</b>	<b>-528,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-528,550</b>
	<b>TOTAL</b>	<b>35,000</b>	<b>6,270</b>	<b>0</b>	<b>0</b>	<b>-13,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,360</b>
<b>FRAUD &amp; DATA MANAGEMENT</b>											
<b>Service Manager : Lynda Creek</b>											
FRAUD & DATA MANAGEMENT	Expenditure	46,050	2,460	0	0	0	0	0	0	0	48,510
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Peter Seib</b>	<b>TOTAL</b>	<b>46,050</b>	<b>2,460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,510</b>
<b>TOTAL FRAUD &amp; DATA MANAGEMENT</b>	<b>Expenditure</b>	<b>46,050</b>	<b>2,460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,510</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>46,050</b>	<b>2,460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,510</b>
<b>HUMAN RESOURCES</b>											
<b>Service Manager : Mike Holliday</b>											
HUMAN RESOURCES	Expenditure	273,100	-2,610	0	0	0	0	0	0	0	270,490
	Income	-12,870	0	0	0	0	0	0	0	0	-12,870
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>260,230</b>	<b>-2,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>257,620</b>
<b>TOTAL HUMAN RESOURCES</b>	<b>Expenditure</b>	<b>273,100</b>	<b>-2,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>270,490</b>
	<b>Income</b>	<b>-12,870</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-12,870</b>
	<b>TOTAL</b>	<b>260,230</b>	<b>-2,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>257,620</b>
<b>TOTAL DIRECTOR OF SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>49,104,230</b>	<b>468,210</b>	<b>120</b>	<b>39,400</b>	<b>-754,580</b>	<b>-8,900</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>48,868,480</b>
	<b>Income</b>	<b>-43,656,740</b>	<b>0</b>	<b>0</b>	<b>73,000</b>	<b>693,360</b>	<b>0</b>	<b>24,300</b>	<b>-250,000</b>	<b>-223,500</b>	<b>-43,339,580</b>
	<b>TOTAL</b>	<b>5,447,490</b>	<b>468,210</b>	<b>120</b>	<b>112,400</b>	<b>-61,220</b>	<b>-8,900</b>	<b>44,300</b>	<b>-250,000</b>	<b>-223,500</b>	<b>5,528,900</b>
<b>ECONOMIC DEVELOPMENT</b>											
<b>Service Manager : David Julian</b>											
ECONOMIC DEVELOPMENT	Expenditure	533,330	2,570	0	-4,600	0	0	302,700	450,000	61,600	1,345,600
	Income	-453,420	-6,780	0	25,000	0	0	59,200	-926,000	0	-1,302,000
<b>Portfolio Holder : Cllr Jo Roundell-Greene</b>	<b>TOTAL</b>	<b>79,910</b>	<b>-4,210</b>	<b>0</b>	<b>20,400</b>	<b>0</b>	<b>0</b>	<b>361,900</b>	<b>-476,000</b>	<b>61,600</b>	<b>43,600</b>
TOURISM	Expenditure	200,990	-1,440	0	0	0	0	0	0	0	199,550
	Income	-83,550	0	0	0	0	-500	0	0	0	-84,050
<b>Portfolio Holder : Cllr Derek Yeomans</b>	<b>TOTAL</b>	<b>117,440</b>	<b>-1,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115,500</b>
HERITAGE	Expenditure	59,870	-150	0	0	0	0	0	0	0	59,720
	Income	-3,120	0	0	0	0	0	0	0	0	-3,120
<b>Portfolio Holder : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>56,750</b>	<b>-150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,600</b>
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>Expenditure</b>	<b>794,190</b>	<b>980</b>	<b>0</b>	<b>-4,600</b>	<b>0</b>	<b>0</b>	<b>302,700</b>	<b>450,000</b>	<b>61,600</b>	<b>1,604,870</b>
	<b>Income</b>	<b>-540,090</b>	<b>-6,780</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>-500</b>	<b>59,200</b>	<b>-926,000</b>	<b>0</b>	<b>-1,389,170</b>
	<b>TOTAL</b>	<b>254,100</b>	<b>-5,800</b>	<b>0</b>	<b>20,400</b>	<b>0</b>	<b>-500</b>	<b>361,900</b>	<b>-476,000</b>	<b>61,600</b>	<b>215,700</b>

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>DEVELOPMENT CONTROL</b>											
<b>Service Manager : Simon Fox</b>											
DEVELOPMENT CONTROL	Expenditure	1,414,510	25,140	0	0	0	0	0	0	0	1,439,650
	Income	-1,271,950	0	0	0	0	-120,000	0	0	0	-1,391,950
<b>Portfolio Holder : Cllr Angie Singleton</b>	<b>TOTAL</b>	<b>142,560</b>	<b>25,140</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,700</b>
<b>TOTAL DEVELOPMENT CONTROL</b>	<b>Expenditure</b>	<b>1,414,510</b>	<b>25,140</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,439,650</b>
	<b>Income</b>	<b>-1,271,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,391,950</b>
	<b>TOTAL</b>	<b>142,560</b>	<b>25,140</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,700</b>
<b>SPATIAL POLICY</b>											
<b>Service Manager : Jo Wilkins</b>											
PLANNING POLICY	Expenditure	284,840	-3,170	0	0	0	0	0	0	0	281,670
	Income	-2,560	0	0	0	0	0	0	0	0	-2,560
<b>Portfolio Holder : Cllr Angie Singleton</b>	<b>TOTAL</b>	<b>282,280</b>	<b>-3,170</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>279,110</b>
TRANSPORT	Expenditure	41,070	800	0	0	0	0	0	0	0	41,870
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>41,070</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,870</b>
<b>TOTAL SPACIAL POLICY</b>	<b>Expenditure</b>	<b>325,910</b>	<b>-2,370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>323,540</b>
	<b>Income</b>	<b>-2,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,560</b>
	<b>TOTAL</b>	<b>323,350</b>	<b>-2,370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>320,980</b>
<b>STRATEGIC HOUSING</b>											
<b>Service Manager : Colin McDonald</b>											
STRATEGIC HOUSING	Expenditure	196,190	1,780	0	0	0	0	0	0	0	197,970
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>196,190</b>	<b>1,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>197,970</b>
<b>TOTAL STRATEGIC HOUSING</b>	<b>Expenditure</b>	<b>196,190</b>	<b>1,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>197,970</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>196,190</b>	<b>1,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>197,970</b>
<b>ENVIRONMENTAL HEALTH</b>											
<b>Service Manager : Alasdair Bell</b>											
HOUSING STANDARDS	Expenditure	239,090	740	0	0	0	0	0	0	0	239,830
	Income	-67,450	0	0	0	0	0	0	0	0	-67,450
<b>Portfolio Holder : Cllr Val Keitch</b>	<b>TOTAL</b>	<b>171,640</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>172,380</b>
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	806,860	22,250	0	0	0	0	0	0	0	829,110
	Income	-71,660	0	0	0	0	0	0	0	0	-71,660
<b>Portfolio Holder : Cllr Val Keitch</b>	<b>TOTAL</b>	<b>735,200</b>	<b>22,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>757,450</b>
ENFORCEMENT	Expenditure	122,680	-780	0	0	0	0	0	0	0	121,900
	Income	-3,000	0	0	0	0	0	0	0	0	-3,000
<b>Portfolio Holder : Cllr Val Keitch</b>	<b>TOTAL</b>	<b>119,680</b>	<b>-780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>118,900</b>
<b>TOTAL ENVIRONMENTAL HEALTH</b>	<b>Expenditure</b>	<b>1,168,630</b>	<b>22,210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,190,840</b>
	<b>Income</b>	<b>-142,110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-142,110</b>
	<b>TOTAL</b>	<b>1,026,520</b>	<b>22,210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,048,730</b>
<b>BUILDING CONTROL</b>											
<b>Service Manager : Dave Durrant</b>											
BUILDING CONTROL	Expenditure	636,970	17,510	0	0	0	0	0	0	0	654,480
	Income	-661,240	0	0	0	0	0	0	0	0	-661,240
<b>Portfolio Holder : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>-24,270</b>	<b>17,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-6,760</b>
<b>TOTAL BUILDING CONTROL</b>	<b>Expenditure</b>	<b>636,970</b>	<b>17,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>654,480</b>
	<b>Income</b>	<b>-661,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-661,240</b>
	<b>TOTAL</b>	<b>-24,270</b>	<b>17,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-6,760</b>

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>LICENSING</b>											
<b>Service Manager : Nigel Marston</b>											
LICENSING	Expenditure	243,120	8,670	0	0	0	0	0	0	0	251,790
	Income	-301,610	0	0	0	0	-9,000	0	0	0	-310,610
<b>Portfolio Holder : Cllr Angie Singleton</b>	<b>TOTAL</b>	<b>-58,490</b>	<b>8,670</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-58,820</b>
<b>TOTAL LICENSING</b>	<b>Expenditure</b>	<b>243,120</b>	<b>8,670</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>251,790</b>
	<b>Income</b>	<b>-301,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-310,610</b>
	<b>TOTAL</b>	<b>-58,490</b>	<b>8,670</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-58,820</b>
<b>HOUSING &amp; WELFARE</b>											
<b>Service Manager: Alice Knight</b>											
WELFARE	Expenditure	338,360	6,030	0	0	0	0	0	0	0	344,390
	Income	-399,500	0	0	0	0	-12,000	0	0	0	-411,500
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>-61,140</b>	<b>6,030</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-67,110</b>
HOUSING	Expenditure	1,088,460	12,950	0	0	0	0	0	0	0	1,101,410
	Income	-217,820	0	0	0	0	-34,600	0	0	0	-252,420
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>870,640</b>	<b>12,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-34,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>848,990</b>
<b>TOTAL HOUSING &amp; WELFARE</b>	<b>Expenditure</b>	<b>1,426,820</b>	<b>18,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,445,800</b>
	<b>Income</b>	<b>-617,320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-46,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-663,920</b>
	<b>TOTAL</b>	<b>809,500</b>	<b>18,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-46,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>781,880</b>
<b>TOTAL DIRECTOR OF SERVICE DELIVERY</b>	<b>Expenditure</b>	<b>6,206,340</b>	<b>92,900</b>	<b>0</b>	<b>-4,600</b>	<b>0</b>	<b>0</b>	<b>302,700</b>	<b>450,000</b>	<b>61,600</b>	<b>7,108,940</b>
	<b>Income</b>	<b>-3,536,880</b>	<b>-6,780</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>-176,100</b>	<b>59,200</b>	<b>-926,000</b>	<b>0</b>	<b>-4,561,560</b>
	<b>TOTAL</b>	<b>2,669,460</b>	<b>86,120</b>	<b>0</b>	<b>20,400</b>	<b>0</b>	<b>-176,100</b>	<b>361,900</b>	<b>-476,000</b>	<b>61,600</b>	<b>2,547,380</b>
<b>COMMUNITIES, THIRD SECTOR &amp; PARTNERSHIPS</b>											
<b>Service Manager : Helen Rutter</b>											
COMMUNITY ASSISTANT DIRECTOR & COHESION	Expenditure	65,890	2,160	0	0	252,300	0	0	0	0	320,350
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>65,890</b>	<b>2,160</b>	<b>0</b>	<b>0</b>	<b>252,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>320,350</b>
THIRD SECTOR & PARTNERSHIPS	Expenditure	239,120	0	0	0	-239,120	0	0	0	0	0
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>239,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-239,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
COMMUNITY SAFETY	Expenditure	53,450	-4,170	0	0	0	0	0	0	0	49,280
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Peter Gubbins</b>	<b>TOTAL</b>	<b>53,450</b>	<b>-4,170</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>49,280</b>
<b>TOTAL COMMUNITIES, THIRD SECTOR &amp;</b>	<b>Expenditure</b>	<b>358,460</b>	<b>-2,010</b>	<b>0</b>	<b>0</b>	<b>13,180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>369,630</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>358,460</b>	<b>-2,010</b>	<b>0</b>	<b>0</b>	<b>13,180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>369,630</b>
<b>AREA EAST</b>											
<b>Service Manager : Tim Cook</b>											
EAST AREA DEVELOPMENT	Expenditure	181,750	5,560	0	0	0	0	0	0	0	187,310
	Income	-4,510	0	0	0	0	0	0	0	0	-4,510
<b>Area Chairman : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>177,240</b>	<b>5,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182,800</b>
EAST GRANTS	Expenditure	24,320	0	0	0	0	0	0	0	0	24,320
	Income	0	0	0	0	0	0	0	0	0	0
<b>Area Chairman : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>24,320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,320</b>
<b>TOTAL AREA EAST</b>	<b>Expenditure</b>	<b>206,070</b>	<b>5,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>211,630</b>
	<b>Income</b>	<b>-4,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4,510</b>
	<b>TOTAL</b>	<b>201,560</b>	<b>5,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>207,120</b>



Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>AREA NORTH</b>											
<b>Service Manager : Sara Kelly</b>											
NORTH AREA DEVELOPMENT	Expenditure	167,190	4,860	0	0	0	0	0	0	0	172,050
	Income	0	0	0	0	0	0	0	0	0	0
<b>Area Chairman : Cllr Derek Yeomans</b>	TOTAL	167,190	4,860	0	0	0	0	0	0	0	172,050
NORTH GRANTS	Expenditure	10,680	0	0	0	0	0	0	0	0	10,680
	Income	0	0	0	0	0	0	0	0	0	0
<b>Area Chairman : Cllr Derek Yeomans</b>	TOTAL	10,680	0	0	0	0	0	0	0	0	10,680
<b>TOTAL AREA NORTH</b>	<b>Expenditure</b>	<b>177,870</b>	<b>4,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182,730</b>
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL</b>	<b>177,870</b>	<b>4,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182,730</b>
<b>AREA SOUTH</b>											
<b>Service Manager : Natalie Fortt</b>											
SOUTH AREA DEVELOPMENT	Expenditure	265,350	2,790	0	-3,000	180	0	0	0	0	265,320
	Income	-43,720	0	0	32,200	-180	0	0	0	0	-11,700
<b>Area Chairman : Cllr Peter Gubbins</b>	TOTAL	221,630	2,790	0	29,200	0	0	0	0	0	253,620
EQUALITIES	Expenditure	13,180	0	0	0	-13,180	0	0	0	0	0
	Income	0	0	0	0	0	0	0	0	0	0
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	TOTAL	13,180	0	0	0	-13,180	0	0	0	0	0
SOUTH GRANTS	Expenditure	31,180	0	0	0	0	0	0	0	0	31,180
	Income	0	0	0	0	0	0	0	0	0	0
<b>Area Chairman : Cllr Peter Gubbins</b>	TOTAL	31,180	0	0	0	0	0	0	0	0	31,180
<b>TOTAL AREA SOUTH</b>	<b>Expenditure</b>	<b>309,710</b>	<b>2,790</b>	<b>0</b>	<b>-3,000</b>	<b>-13,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>296,500</b>
	<b>Income</b>	<b>-43,720</b>	<b>0</b>	<b>0</b>	<b>32,200</b>	<b>-180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-11,700</b>
	<b>TOTAL</b>	<b>265,990</b>	<b>2,790</b>	<b>0</b>	<b>29,200</b>	<b>-13,180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>284,800</b>
<b>AREA WEST</b>											
<b>Service Manager : Tim Cook</b>											
WEST AREA DEVELOPMENT	Expenditure	223,590	2,930	0	0	0	0	0	0	0	226,520
	Income	-3,510	0	0	0	0	0	0	0	0	-3,510
<b>Area Chairman : Cllr Val Keitch</b>	TOTAL	220,080	2,930	0	0	0	0	0	0	0	223,010
WEST GRANTS	Expenditure	26,240	0	0	0	0	0	0	0	0	26,240
	Income	0	0	0	0	0	0	0	0	0	0
<b>Area Chairman : Cllr Val Keitch</b>	TOTAL	26,240	0	0	0	0	0	0	0	0	26,240
WEST PROJECTS	Expenditure	22,080	0	0	0	0	0	0	0	0	22,080
	Income	-13,930	0	0	0	0	0	0	0	0	-13,930
<b>Area Chairman : Cllr Val Keitch</b>	TOTAL	8,150	0	0	0	0	0	0	0	0	8,150
<b>TOTAL AREA WEST</b>	<b>Expenditure</b>	<b>271,910</b>	<b>2,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>274,840</b>
	<b>Income</b>	<b>-17,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-17,440</b>
	<b>TOTAL</b>	<b>254,470</b>	<b>2,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>257,400</b>
<b>TOTAL COMMUNITIES</b>	<b>Expenditure</b>	<b>1,324,020</b>	<b>14,130</b>	<b>0</b>	<b>-3,000</b>	<b>180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,335,330</b>
	<b>Income</b>	<b>-65,670</b>	<b>0</b>	<b>0</b>	<b>32,200</b>	<b>-180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-33,650</b>
	<b>TOTAL</b>	<b>1,258,350</b>	<b>14,130</b>	<b>0</b>	<b>29,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,301,680</b>

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>CIVIL CONTINGENCIES MANAGER</b>											
<b>Service Manager : Pam Harvey</b>											
CIVIL CONTINGENCIES	Expenditure	134,690	5,720	0	0	0	0	0	0	0	140,410
	Income	-6,110	0	0	0	0	0	0	0	0	-6,110
<b>Portfolio Holder : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>128,580</b>	<b>5,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134,300</b>
<b>TOTAL CIVIL CONTINGENCIES</b>	<b>Expenditure</b>	<b>134,690</b>	<b>5,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,410</b>
	<b>Income</b>	<b>-6,110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-6,110</b>
	<b>TOTAL</b>	<b>128,580</b>	<b>5,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134,300</b>
<b>ENGINEERING &amp; PROPERTY SERVICES</b>											
<b>Service Manager : Garry Green</b>											
PROPERTY MANAGEMENT	Expenditure	1,171,930	890	0	0	0	0	0	0	0	1,172,820
	Income	-679,850	0	0	0	0	0	0	0	0	-679,850
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>492,080</b>	<b>890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>492,970</b>
CAR PARKING	Expenditure	803,790	6,640	0	0	0	0	0	0	0	810,430
	Income	-2,130,670	0	0	0	0	0	0	0	0	-2,130,670
<b>Portfolio Holder : Cllrs Henry Hobhouse &amp; Peter Seib</b>	<b>TOTAL</b>	<b>-1,326,880</b>	<b>6,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,320,240</b>
ENGINEERING SERVICES	Expenditure	634,700	510	2,100	0	1,100	0	-500	0	0	637,910
	Income	-194,880	0	0	0	-1,100	0	-900	0	0	-196,880
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>439,820</b>	<b>510</b>	<b>2,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,400</b>	<b>0</b>	<b>0</b>	<b>441,030</b>
<b>TOTAL ENGINEERING &amp; PROPERTY SERVICES</b>	<b>Expenditure</b>	<b>2,610,420</b>	<b>8,040</b>	<b>2,100</b>	<b>0</b>	<b>1,100</b>	<b>0</b>	<b>-500</b>	<b>0</b>	<b>0</b>	<b>2,621,160</b>
	<b>Income</b>	<b>-3,005,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,100</b>	<b>0</b>	<b>-900</b>	<b>0</b>	<b>0</b>	<b>-3,007,400</b>
	<b>TOTAL</b>	<b>-394,980</b>	<b>8,040</b>	<b>2,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,400</b>	<b>0</b>	<b>0</b>	<b>-386,240</b>
<b>STREETSCENE</b>											
<b>Service Manager : Chris Cooper</b>											
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Expenditure	2,970,990	59,480	1,300	0	0	0	0	0	0	3,031,770
	Income	-1,314,540	-4,460	0	0	0	-40,000	0	0	0	-1,359,000
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	<b>TOTAL</b>	<b>1,656,450</b>	<b>55,020</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>-40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,672,770</b>
<b>TOTAL STREETSCENE</b>	<b>Expenditure</b>	<b>2,970,990</b>	<b>59,480</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,031,770</b>
	<b>Income</b>	<b>-1,314,540</b>	<b>-4,460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,359,000</b>
	<b>TOTAL</b>	<b>1,656,450</b>	<b>55,020</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>-40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,672,770</b>
<b>WASTE &amp; RECYCLING</b>											
<b>Service Manager: Chris Cooper</b>											
WASTE & RECYCLING	Expenditure	5,906,260	-3,160	155,770	21,300	0	0	0	0	0	6,080,170
	Income	-1,513,770	0	-33,990	0	0	-68,600	0	0	0	-1,616,360
<b>Portfolio Holder : Cllr Jo Roundell Greene &amp; Cllr Derek Yeomans</b>	<b>TOTAL</b>	<b>4,392,490</b>	<b>-3,160</b>	<b>121,780</b>	<b>21,300</b>	<b>0</b>	<b>-68,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,463,810</b>
<b>TOTAL WASTE COLLECTION</b>	<b>Expenditure</b>	<b>5,906,260</b>	<b>-3,160</b>	<b>155,770</b>	<b>21,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,080,170</b>
	<b>Income</b>	<b>-1,513,770</b>	<b>0</b>	<b>-33,990</b>	<b>0</b>	<b>0</b>	<b>-68,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,616,360</b>
	<b>TOTAL</b>	<b>4,392,490</b>	<b>-3,160</b>	<b>121,780</b>	<b>21,300</b>	<b>0</b>	<b>-68,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,463,810</b>
<b>ARTS &amp; ENTERTAINMENT</b>											
<b>Service Manager : Adam Burgan</b>											
ARTS	Expenditure	2,047,970	7,280	1,700	0	18,000	0	0	0	0	2,074,950
	Income	-1,796,380	0	0	0	-18,000	0	0	0	0	-1,814,380
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>251,590</b>	<b>7,280</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260,570</b>
WESTLANDS LEISURE COMPLEX	Expenditure	62,500	20,340	0	0	1,279,340	0	0	0	0	1,362,180
	Income	0	0	0	83,900	-1,297,160	0	0	0	0	-1,213,260
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>62,500</b>	<b>20,340</b>	<b>0</b>	<b>83,900</b>	<b>-17,820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>148,920</b>
<b>TOTAL ARTS AND ENTERTAINMENT</b>	<b>Expenditure</b>	<b>2,110,470</b>	<b>27,620</b>	<b>1,700</b>	<b>0</b>	<b>1,297,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,437,130</b>
	<b>Income</b>	<b>-1,796,380</b>	<b>0</b>	<b>0</b>	<b>83,900</b>	<b>-1,315,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-3,027,640</b>
	<b>TOTAL</b>	<b>314,090</b>	<b>27,620</b>	<b>1,700</b>	<b>83,900</b>	<b>-17,820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>409,490</b>

Service with Elements		17/18 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off/Other	18/19 Original Budget
		£	£	£	£	£	£	£	£	£	£
<b>SPORT &amp; LEISURE FACILITIES</b>											
<b>Service Manager : Lynda Pincombe</b>											
GOLDENSTONES	Expenditure	256,430	0	0	0	0	0	0	0	0	256,430
	Income	-144,710	0	0	0	-25,000	0	0	0	0	-169,710
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>111,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>86,720</b>
SPORT FACILITIES	Expenditure	152,710	0	800	0	71,130	0	0	0	0	224,640
	Income	-61,000	0	0	0	-9,150	0	0	0	0	-70,150
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>91,710</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>61,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>154,490</b>
<b>TOTAL SPORT &amp; LEISURE FACILITIES</b>	<b>Expenditure</b>	<b>409,140</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>71,130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>481,070</b>
	<b>Income</b>	<b>-205,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-34,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-239,860</b>
	<b>TOTAL</b>	<b>203,430</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>36,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>241,210</b>
<b>COMMUNITY HEALTH &amp; LEISURE</b>											
<b>Service Manager : Lynda Pincombe</b>											
COMMUNITY HEALTH & LEISURE	Expenditure	789,980	10,270	200	0	-3,660	0	0	0	0	796,790
	Income	-176,060	0	0	0	-15,500	0	0	0	0	-191,560
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>613,920</b>	<b>10,270</b>	<b>200</b>	<b>0</b>	<b>-19,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>605,230</b>
<b>TOTAL COMMUNITY HEALTH &amp; LEISURE</b>	<b>Expenditure</b>	<b>789,980</b>	<b>10,270</b>	<b>200</b>	<b>0</b>	<b>-3,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>796,790</b>
	<b>Income</b>	<b>-176,060</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-191,560</b>
	<b>TOTAL</b>	<b>613,920</b>	<b>10,270</b>	<b>200</b>	<b>0</b>	<b>-19,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>605,230</b>
<b>COUNTRYSIDE</b>											
<b>Service Manager : Katy Menday</b>											
COUNTRYSIDE	Expenditure	507,550	5,810	600	0	20,000	0	0	0	0	533,960
	Income	-259,970	0	0	0	-20,000	-5,000	0	0	0	-284,970
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>247,580</b>	<b>5,810</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>-5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>248,990</b>
<b>TOTAL COUNTRYSIDE</b>	<b>Expenditure</b>	<b>507,550</b>	<b>5,810</b>	<b>600</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>533,960</b>
	<b>Income</b>	<b>-259,970</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-20,000</b>	<b>-5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-284,970</b>
	<b>TOTAL</b>	<b>247,580</b>	<b>5,810</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>-5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>248,990</b>
<b>TOTAL DIRECTOR OF COMMERCIAL SERVICES &amp; INCOME GENERATION</b>	<b>Expenditure</b>	<b>15,439,500</b>	<b>113,780</b>	<b>162,470</b>	<b>21,300</b>	<b>1,385,910</b>	<b>0</b>	<b>-500</b>	<b>0</b>	<b>0</b>	<b>17,122,460</b>
	<b>Income</b>	<b>-8,277,940</b>	<b>-4,460</b>	<b>-33,990</b>	<b>83,900</b>	<b>-1,385,910</b>	<b>-113,600</b>	<b>-900</b>	<b>0</b>	<b>0</b>	<b>-9,732,900</b>
	<b>TOTAL</b>	<b>7,161,560</b>	<b>109,320</b>	<b>128,480</b>	<b>105,200</b>	<b>0</b>	<b>-113,600</b>	<b>-1,400</b>	<b>0</b>	<b>0</b>	<b>7,389,560</b>
<b>TOTAL SSSDC</b>	<b>Expenditure</b>	<b>72,916,430</b>	<b>714,140</b>	<b>162,590</b>	<b>63,100</b>	<b>692,730</b>	<b>-1,231,600</b>	<b>322,200</b>	<b>450,000</b>	<b>61,600</b>	<b>74,151,190</b>
	<b>Income</b>	<b>-55,537,230</b>	<b>-11,240</b>	<b>-33,990</b>	<b>214,100</b>	<b>-692,730</b>	<b>-289,700</b>	<b>82,600</b>	<b>-1,176,000</b>	<b>-223,500</b>	<b>-57,667,690</b>
	<b>TOTAL</b>	<b>17,379,200</b>	<b>702,900</b>	<b>128,600</b>	<b>277,200</b>	<b>0</b>	<b>-1,521,300</b>	<b>404,800</b>	<b>-726,000</b>	<b>-161,900</b>	<b>16,483,500</b>

**Budget Savings**

	2018/19	2019/20	2020/21	2021/22	2022/23
	£k	£k	£k	£k	£k
<b>Operational Savings \ Economic Changes \ Legislation Changes</b>					
External Audit Fees	-8.9				
<b>Transformation</b>					
Transformation-blueprint savings - Staff	-1,228.7	-772.2			
Transformation-blueprint savings - IT	6.0	76.0			
<b>Income</b>					
Private Sector Leasing and Letting Service	-34.6	-16.2	-20.2	-20.2	
Garden Waste income price and demand increases	-63.6				
Bulky Waste collections income exceeding budget for last three years	-5.0				
Sales, Fees and Charges - Tourism	-0.5				
Sales, Fees and Charges - Planning	-120.0				
Sales, Fees and Charges - Licensing	-9.0				
Sales, Fees and Charges - Welfare/Careline	-12.0				
Sales, Fees and Charges - Horticulture/Grounds/Streetscene	-40.0				
Sales, Fees and Charges - Countryside	-5.0				
<b>TOTALS</b>	<b>-1,521.3</b>	<b>-712.4</b>	<b>-20.2</b>	<b>-20.2</b>	<b>0.0</b>

Note: Minus figures = increased savings, positive figures = reduction in savings

## Budget Pressures

	2018/19	2019/20	2020/21	2021/22	2022/23	
	£'000	£'000	£'000	£'000	£'000	Details
<b>Already Approved</b>						
Allowance for other new inescapables		378.7	303.7	278.7	278.7	General allowance in anticipation of future pressures to be identified.
Waste additional properties	21.3	21.3	21.3	21.3	21.3	Impact of demand growth for waste services
Somerset Growth Board Contribution	-4.6					Remove fixed term contribution from prior years
<b>New Unavoidables</b>						
Revs & Bens - Reduction in housing benefit admin grant	65.0					Grant allocated by DWP reduced in 2018/19
Revs & Bens - Reduction in council tax support admin grant	8.0					Grant allocated by MHCLG reduced in 2018/19
Area South - Reduction of market income						One-off reduction to income in 17/18, added back in 2018/19 - but removed in full in 18/19, see below
Revs & Bens-Local Discounts for Council Tax	4.6					
P4A Funding post withdrawal of funding from SCC		-160.0				Added as two-year funding pressure in 2017/18 and 2018/19, then removed in 2019/20
Strategic Management Events Expenditure/Sponsorship	10.0					Recommendation from Executive Members to increase funding for corporate sponsorship of events
Area South - Markets Budget pressure	29.2	-20.0				New market management arrangements commissioned for 2018/19, with income budget removed for SSDC. Residual contingency for costs in place for 2018/19, then removed in 2019/20.
Westlands updated business plan subsidy	83.9					Budget for Westlands updated in line with agreed business plan
YIC Income Void Rate	25.0		-25.0			Temporary reduction in income target reflecting void rate trend. Anticipated to improve during 2019/20 with prudent budget assuming income target restored in 2019/20
Employee Related Insurances	13.7					Bringing base budget into line with current costs
Premises Insurances	13.1					Bringing base budget into line with current costs
Vehicle Insurance	8.0					Bringing base budget into line with current costs
<b>Total Unavoidable Commitments</b>	<b>277.2</b>	<b>220.0</b>	<b>300.0</b>	<b>300.0</b>	<b>300.0</b>	

Note: Positive figures = increased cost pressures, minus figures = reduced cost pressures

# Revised Capital Programme 2017/18 to 2021/22

APPENDIX D

	2017/18	Revised	Revised	Revised	Revised	Project Officer
	Est Spend £'000	2018/19 Est Spend £'000	2019/20 Est Spend £'000	2020/21 Est Spend £'000	2021/22 Est Spend £'000	
<b>STRATEGIC MANAGEMENT</b>						
<b>Chief Executive - Alex Parmley</b>						
Transformation	1,678	413				C Starkey
<b>Total Strategic Management</b>	<b>1,678</b>	<b>413</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FINANCIAL SERVICES</b>						
<b>Service Manager - Nicola Hix</b>						
<b>Portfolio Holder - Cllr Peter Seib</b>						
Capital Salaries	100					N Hix
Loan to Somerset Waste Partnership for Vehicles	0					N Hix
Repayment of Loan from Somerset Waste Partnership	-243	-241	-241	-241	-241	N Hix
Loan to Somerset Waste Partnership for Vehicles	0			3,500		N Hix
Repayment of Loan from Somerset Waste Partnership	0			-500	-545	N Hix
Loan to Hinton St. George & Locality Rural Comm Services - Repayment	-10	-9	-9	-9	-9	N Hix
Internal Loan for Leased Assets	54					N Hix
<b>Total Financial Services</b>	<b>-99</b>	<b>-250</b>	<b>-250</b>	<b>2,750</b>	<b>-795</b>	
<b>ICT SERVICES</b>						
<b>Service Manager - Dave Chubb</b>						
<b>Portfolio Holder - Cllr Henry Hobhouse</b>						
ICT Infrastructure Replacement	171					D Chubb
<b>Total ICT</b>	<b>171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>STRATEGIC HOUSING</b>						
<b>Service Manager : Colin McDonald</b>						
<b>Portfolio Holder - Cllr Ric Pallister</b>						
Affordable Housing - Rural exception, Misterton (Yarlington)	0	198	199			C McDonald
Affordable Housing - Furnham Road Phase II, Chard (Knightstone)	60	60				C McDonald
Affordable Housing - Queensway, Yeovil (Stonewater)	173					C McDonald
Affordable Housing - Bought not built Allocation	0	201				C McDonald
Affordable Housing - Mortgage Rescue Contingency Fund	0	277				C McDonald
Affordable Housing - West Hendford, Yeovil	63					C McDonald
Affordable Housing - North Street, Crewkerne	0	520	520			C McDonald
Affordable Housing - Purchase of 1 x 3 Bed House, Chard (Magna)	35					C McDonald
Affordable Housing - Jarman Way, Chard (Knightstone)	0	80				C McDonald
Affordable Housing - West End Close, South Petherton (Stonewater)	0	199	199			C McDonald
Affordable Housing - 4 Properties Chard Working Mens Club (Stonewater)	108	108				C McDonald
Affordable Housing - 5 Bought not Built (BCHA)	19	73				C McDonald
Grant for Refurb of Christopher House, Yeovil (Mendip YMCA)	15					C McDonald
<b>Total Strategic Housing</b>	<b>473</b>	<b>1,716</b>	<b>918</b>	<b>0</b>	<b>0</b>	
<b>SPATIAL POLICY</b>						
<b>Service Manager : Jo Wilkins</b>						
<b>Portfolio Holder : Cllr Henry Hobhouse</b>						
Lyde Road Pedestrian & Cycle Way, Yeovil	0	250				N Collins
<b>Total Spatial Policy</b>	<b>0</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>ECONOMIC DEVELOPMENT</b>						
<b>Service Manager : David Julian</b>						
<b>Portfolio Holder - Cllr Jo Roundell-Greene</b>						
Yeovil Innovation Centre Phase II	836	800				D Julian
Yeovil Innovation Centre Phase II - Income	-216	-217				D Julian
Yeovil Innovation Centre Photovoltaics	0	16				D Julian
Purchase Land at Boden St, Chard	15	35				D Julian
Lufton 2000, Yeovil - All Phases	150					
<b>Total Economic Development</b>	<b>785</b>	<b>634</b>	<b>0</b>	<b>0</b>	<b>0</b>	

	2017/18	Revised	Revised	Revised	Revised	Project Officer
	Est Spend £'000	2018/19 Est Spend £'000	2019/20 Est Spend £'000	2020/21 Est Spend £'000	2021/22 Est Spend £'000	
<b>AREA SOUTH</b>						
<b>Service Manager - Natalie Ross</b>						
<b>Area Chairman - Cllr Peter Gubbins</b>						
Reckleford Gyratory (Eastern Gateway) Yeovil	18					N Fortt
Yeovil to Ilchester Multi User Pathway-Feasibility	2					N Fortt
Westfield Academy-New Bus Parking Bay	13					N Fortt
Barwick and Stoford PC - New play equipment.	5					N Fortt
<b>Grant to Westfield Community Centre</b>		95				<b>N Fortt</b>
<b>AREA NORTH</b>						
<b>Service Manager - Tim Cook</b>						
<b>Area Chairman - Cllr Derek Yeomans</b>						
Access to Riverside Walks	8					P Burr
Support of Economic Vitality in Area North (Signage for marketing programme)	9					P Burr
<b>Community Grants</b>						
High Ham Recreation Ground - Youth Park	1					T Cook
New Accessible Footpaths at Seavington Playing Field	2					T Cook
Village Hall Grant Kingsbury Episcopi Church Rooms	4					M Ostler
Grant to Tintinhull Village Hall	31					T Cook
Chilthorne Domer Recreational Trust Pavilion Alterations	2					T Cook
Long Load Village Hall Mgt Committee	5					M Ostler
Compdon Dundon Parish Council Bus Shelter Improvements	4					T Cook
Norton Sub Hamdon Village Hall	5					T Cook
Stocklinch Village Hall	3					T Cook
Refurbishment of William Blake Mem Hall, South Petherton	5					T Cook
<b>AREA EAST</b>						
<b>Service Manager - Tim Cook</b>						
<b>Area Chairman - Cllr Nick Weeks</b>						
Land Acquisition in Waterside Rd, Wincanton	5	6				P Williams
Enhancements to Waterside Rd, Wincanton	0	24				P Williams
Galhampton-New Village Hall	13					T Cook
Wincanton-Pedestrian/Cycle Link Common Lane	5					P Williams
Retail Support Initiative Schemes	1					P Williams
RSI-Alex Appleton Jewellers	1					P Williams
Castle Cary Market House	5					P Williams
Loan Wincanton Memorial Hall Trustees-New heating & air conditioning	5					T Cook
Parish Infrastructure Fund	4					T Cook
Kingsdon Village Shop refurbishment	2					T Cook
Castle Cary-Purchase of Moat Garden	6					T Cook
Carymoor Environment Centre-Going underground project	5					T Cook
Henstridge-Village hall furniture	2					T Cook
Ilchester PC-Play equipment	2					T Cook
Milborne Port PC-Stair lift Market House	3					T Cook
Wincanton Memorial Hall Trustees-New heating & air conditioning	2					T Cook
Bruton TC-New MUGA	5					T Cook
Horsington PC - Installation of new play equipment	5					T Cook
Blackford & Compton Parish Mtg - Superfast Broadband Installation	8					T Cook
Hadspen Village Hall - Car Park Extension	3					T Cook
West Camel PC - Outdoor Gym Equipment	3					T Cook
Ansford & Castle Cary TC's - Phase 3 Outdoor Gym Equipment	8					T Cook
<b>AREA WEST</b>						
<b>Service Manager - Tim Cook</b>						
<b>Area Chairman - Cllr Val Keitch</b>						
Market Towns Visions	55					T Cook
Crewkerne Rugby/Football Club - Floodlighting	10					T Cook

	2017/18	Revised	Revised	Revised	Revised	Project Officer
	Est Spend £'000	2018/19 Est Spend £'000	2019/20 Est Spend £'000	2020/21 Est Spend £'000	2021/22 Est Spend £'000	
Henhayes Centre - Extension	13					T Cook
Chard Business Hub Project	64					T Cook
Merriott PC Phase 2 Rec Ground	5					T Cook
Crewkerne TC Phase 2 Henhayes Play Park	8					T Cook
<b>Total Communities</b>	<b>362</b>	<b>125</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>ENVIRONMENTAL HEALTH</b>						
<b>Service Manager - Vicky Dawson</b>						
<b>Portfolio Holder - Cllr Val Keitch</b>						
Disabled Facilities Grant	802	150				V Dawson
Disabled Facilities Grants - Inc S106	-802	-288				V Dawson
Empty Property Grants	40	15				V Dawson
Home Repairs Assistance	39	10				V Dawson
HMO Grants	40	15				V Dawson
Confidential Schemes	60	2,387	1,553			V Dawson
<b>Total Environmental Health</b>	<b>179</b>	<b>2,289</b>	<b>1,553</b>	<b>0</b>	<b>0</b>	
<b>ENGINEERING AND PROPERTY SERVICES</b>						
<b>Service Manager - Caroline White</b>						
<b>Portfolio Holder - Cllr Henry Hobhouse</b>						
Investment in Property	14,510	1,457				C White
Car Park Enhancements	97					C White
New Car Parks	100	160	8			C White
Capital Works to Councils Portfolio	65	257				C White
Gas Control System - Birchfield	20	300	167			C White
Transfer of Castle Cary Market House	23					C White
<b>Total Engineering and Property Services</b>	<b>14,815</b>	<b>2,174</b>	<b>175</b>	<b>0</b>	<b>0</b>	
<b>STREETSCENE</b>						
<b>Service Manager - Chris Cooper</b>						
<b>Portfolio Holder - Cllr Jo Roundell Greene</b>						
Access all Areas Footpaths on Open Spaces	11					S Fox
Purchase of Road Sweeper	0	145				C Cooper
Yeovil Crematorium	64	10			5	C Cooper
Yeovil Crematorium - Inc	-7	-1			-1	C Cooper
<b>Total Streetscene</b>	<b>68</b>	<b>154</b>	<b>0</b>	<b>0</b>	<b>4</b>	
<b>ARTS AND ENTERTAINMENT</b>						
<b>Service Manager - Adam Burgan</b>						
<b>Portfolio Holder - Cllr Sylvia Seal</b>						
Octagon Theatre Stage Dimmer Lighting, Yeovil	64					A Burgan
Westlands Entertainment Venue, Yeovil	152					A Burgan
Westland Entertainment Venue - Ticket Levy, Bar Fit Out & Insurance	-9					A Burgan
Westland Entertainment Venue - Loan Repayment	-62	-62	-62	-62	-62	A Burgan
Westlands Sports & Pavilion, Yeovil	122					J Hannis
Westland Sports & Pavilion - S106 & Grant Income	-492					J Hannis
Westland Sports & Pavilion - Unbanked S106 Income	-26					J Hannis
<b>Total Arts and Entertainment</b>	<b>-251</b>	<b>-62</b>	<b>-62</b>	<b>-62</b>	<b>-62</b>	
<b>COMMUNITY HEALTH AND LEISURE</b>						
<b>Service Manager - Linda Pincombe</b>						
<b>Portfolio Holder - Cllr Sylvia Seal</b>						
Multi Use Games Area	46	24				R Parr
Grants for Parishes with Play Area	11	15				R Parr
Grants for Parishes with Play Area - SCC Playbuilder Inc	0	-15				R Parr
Grant to Kingston View Play Area, Yeovil	1					R Parr
Grant for Stoke Sub Hamdon Recreational Ground	0	10				R Parr
Grant for Youth Facilities	5					R Parr



	2017/18	Revised	Revised	Revised	Revised	Project Officer
	Est Spend £'000	2018/19 Est Spend £'000	2019/20 Est Spend £'000	2020/21 Est Spend £'000	2021/22 Est Spend £'000	
Wyndham Park Play Area Equipment, Yeovil	4					R Parr
Wyndham Park Play Area Equipment, Yeovil - Inc S106	-1					R Parr
Cuckhoo Hill Play Area Equipment, Bruton	19					R Parr
Cuckhoo Hill Play Area Equipment, Bruton - Inc S106	-19					R Parr
Jarman Way, Chard - Play Area Equipment	36					R Parr
Jarman Way, Chard - Play Area Equipment - Inc S106	-36					R Parr
Grass Royal Play Area	8					R Parr
Grant to West Coker Recreation Ground Play Area	10					R Parr
Grant to West Coker Recreation Ground Play Area - Inc S106	-10					R Parr
Snowden Park Play Area Equipment, Chard	57					R Parr
Snowden Park Play Area Equipment, Chard - Inc S106	-57					R Parr
Westfield Rec Grd Play & Youth Facility, Curry Rivel	21					R Parr
Westfield Rec Grd Play & Youth Facility, Curry Rivel - Inc S106	-21					R Parr
Harbin Fields, Yeovil - Play Area Equipment	61					R Parr
Harbin Fields, Yeovil - Play Area Equipment - Inc S016	-61					R Parr
Canal Way, Ilminster Play Area Equipment	96					R Parr
Canal Way, Ilminster Play Area Equipment - Inc S106	-96					R Parr
Old Kelways Play Area, Langport	54					R Parr
Old Kelways Play Area, Langport - Inc S106	-54					R Parr
<b>Flagship Play Area</b>		<b>142</b>				<b>R Parr</b>
Grant to Henhayes Pavilion / Pitch Provision, Crewkerne	14					L Pincombe
Grant to Huish Episcopi Academy AGP	27					L Pincombe
Grant to Huish Episcopi Academy AGP - Inc S106	-27					L Pincombe
Grant to Westfield AGP, Curry Rivel	21					L Pincombe
Grant to Milborne Port Rec Changing Rooms	0	5				L Pincombe
Grant to Milborne Port Rec Changing Rooms - Inc S106	0	-5				L Pincombe
Upgrade Joanna France Building	0	27				L Pincombe
Grant to Henstridge PC - Pitches Improvements	20					L Pincombe
Grant to Henstridge PC - Pitches Improvements - Inc S106	-20					L Pincombe
Grant to Merriott PC - Play & Pitch Improvements	28					L Pincombe
Grant to Merriott PC - Play & Pitch Improvements - Inc S106	-28					L Pincombe
Dual Use Sport Centre Grants	0	5				L Pincombe
Wincanton Community Sports Centre 10 year plan	0	42				L Pincombe
Goldenstones 10 Yr Plan Changing Rm's Refurbishment	285					L Pincombe
Goldenstones 10 Yr Plan Changing Rm's Refurbishment Repaid	-79	-29	-29	-29	-29	L Pincombe
Huish Episcopi Swimming Pool	0	504				L Pincombe
Huish Episcopi Swimming Pool - Inc S106	0	-279				L Pincombe
Grant to Ilminster Football Club	8					L Pincombe
Grant to Ilminster Football Club - Inc S106	-8					L Pincombe
Grant to Ilminster Cricket Club	11					L Pincombe
Grant to Ilminster Cricket Club - Inc S106	-11					L Pincombe
Grant to Bruton Comm Playing Pitches	17					L Pincombe
Grant to Bruton Comm Playing Pitches - Inc S106	-17					L Pincombe
Grant to Forton Community Association - Pavilion	15					L Pincombe
Grant to Forton Community Association Pavilion - Inc S106	-15					L Pincombe
Langport Memorial Ground New Changing Facilities	7					L Pincombe
Langport Memorial Ground New Changing Facilities - Inc S106	-7					L Pincombe
<b>Total Community Health &amp; Leisure</b>	<b>315</b>	<b>446</b>	<b>-29</b>	<b>-29</b>	<b>-29</b>	
<b>Total Capital Programme</b>	<b>18,496</b>	<b>7,889</b>	<b>2,305</b>	<b>2,659</b>	<b>-882</b>	

	2017/18	Revised	Revised	Revised	Revised	Project Officer
	Est Spend £'000	2018/19 Est Spend £'000	2019/20 Est Spend £'000	2020/21 Est Spend £'000	2021/22 Est Spend £'000	

#### Reserve Schemes Approved in Principle

Old Town Station	0	321			
Yeovil Delivery Vehicle	0	108			
Wyndham Park Community Facilities	0	400			
Market Towns Vision	0	300			
Investment in Land, Property & Renewables	0	20,000	20,000	19,033	
Affordable Housing - Unallocated	0	88			
Affordable Housing - Rural Contingency Fund	0	500			
Investment in Market Housing	0	731	1,200		
ICT Replacement	77	200			
Transformation	0	409			
Contingency for Plant Failure	0	199			
Home Farm, Somerton	0	298			
Home Farm, Somerton - Inc S106	0	-200			
Lufton 2000, Yeovil - All Phases	0	240			
Lufton 2000, Yeovil - All Phases - Inc	0	-1,406			
Yeovil Rec (Synthetic Grass Pitch and Pitch & Putt)	0	12			
Sports Zone - Inc S106	0	-50			
Gypsy & Traveller Acquisition Fund	0	133			
Gypsy & Traveller Acquisition Fund - Inc S106	0	-83			
Infrastructure & Park Homes, Ilton - £60K Grant for MUGA	0	60			
Infrastructure & Park Homes, Ilton - Grant for MUGA - Inc S106	0	-60			
Infrastructure & Park Homes Contingency	0	91			
Infrastructure & Park Homes Contingency - Inc S106	0	-37			
<b>Grants to RSL's for Affordable Housing</b>	<b>0</b>	<b>1,500</b>			
	<b>77</b>	<b>23,754</b>	<b>21,200</b>	<b>19,033</b>	<b>0</b>

#### Area Reserve Schemes Awaiting Allocation

##### North

Local Priority Projects - enhancing facilities and services	34	130	0	0	0	T Cook
<b>Top up to Area Capital</b>		<b>25</b>				T Cook

##### South

Unallocated programme	20	176	0	0	0	T Cook
Play area refurbishment - District allocation	0	15	0	0	0	T Cook
<b>Top up to Area Capital</b>		<b>25</b>				T Cook

##### East

Unallocated Capital Reserve	3	6	0	0	0	T Cook
Parish Infrastructure Fund		8	0	0	0	T Cook
Community & Leisure Grants	3	0	0	0	0	T Cook
<b>Top up to Area Capital</b>		<b>25</b>				T Cook

##### West

Ilminster Community Office	0	0	0	0	0	T Cook
Area West Markets Improvement Group (Nov 2010 committee)	6	0	0	0	0	T Cook
Unallocated Programme	0	44	0	0	0	T Cook
<b>Top up to Area Capital</b>		<b>25</b>				T Cook

<b>Total</b>	<b>66</b>	<b>479</b>	<b>0</b>	<b>0</b>	<b>0</b>	
--------------	-----------	------------	----------	----------	----------	--

Capital Programme	18,502	7,889	2,305	2,659	-882
Contingent Liabilities and Reserve Schemes	142	24,233	21,200	19,033	0
<b>Total Programme to be Financed</b>	<b>18,645</b>	<b>32,122</b>	<b>23,505</b>	<b>21,692</b>	<b>-882</b>

Summary of Recommended Schemes (with Interest)

APPENDIX E

Bid No.	Scheme Name	2018/19 £'000	Lost interest at 2.0% 2018/19 £'000
<b><u>SSDC Assets</u></b>			
2018-05	Flagship Play Area	142	2.8
		<b>142</b>	<b>2.8</b>
<b><u>Other Schemes</u></b>			
2018-01	Grants to RSL's for Affordable Housing	1,500	30.0
2018-02	Grant to Westfield Community Centre	95	1.9
2018-04	Private Sector Housing Grants	150	3.0
		<b>1,745</b>	<b>31.9</b>
<b><u>Non-Scoring</u></b>			
	Top up to Area Capital	<b>100</b>	<b>2.0</b>
<b>Total of All New Capital Bids</b>		<b>1,987</b>	<b>36.7</b>

Scoring Assessment of 2018/19 Recommended Capital Bids

APPENDIX F

Council Plan Specific 50%	Land & Property specific 10%	Statutory 10%	Other alternatives? 10%	Partnership Funding/ Leverage 20%
---------------------------	------------------------------	---------------	-------------------------	-----------------------------------

Bid No.	Funding Bid Title	Current Lead Officer	SDDC FUNDING	Secured External/ Partner Funding	Total Capital Cost	Does the scheme fit into one of the Corporate Plan Aims?	Does the scheme help to meet any of the specific corporate focuses for 17/18?	Does the scheme help the priorities in the land & property strategy?	Is it a statutory obligation?	Have you exercised all other alternatives?	Partnership Funding	Total Score
						Y/N If no cannot proceed	100 per focus Y/N Focus	100 per priority Max of 500 Y/N 100	50 if Y	Y/N 50 if Y	1-10% 50 11-25% 100 26-50% 150 > 50% 200 Y/N Max of 200	

SDDC Assets

2018-05	Flagship Play Area	Rob Parr	142,000	0	142,000	Y	Y	To build healthy, self-reliant, active communities. To keep South Somerset green and attractive.	200	N	0	0	Y	50	N	0	250
<b>Subtotal of essential schemes</b>			<b>142,000</b>	<b>0</b>	<b>142,000</b>												

Other Schemes

2018-01	Grants to RSL's for Affordable Housing	Colin McDonald	1,500,000		1,500,000	Y	Y	Work with partners to support those most in need of housing	100	N	0	0	Y	50	N	0	150
2018-02	Grant to Westfield Community Centre	James Divall	95,000	865,000	960,000	Y	Y	To build healthy, self-reliant, active communities.	100	N	0	0	Y	50	Y	200	350
2018-04	Private Sector Housing Grants	Alasdair Bell	150,000		150,000	Y	Y	Work with partners to support those most in need of housing	100	N	0	0	Y	50	N	0	150
<b>Subtotal of other schemes</b>			<b>1,745,000</b>	<b>865,000</b>	<b>2,610,000</b>	and develop local solutions.											

Non-Scoring schemes

	Top Up to Area Capital	ADMs	100,000	0	100,000							
<b>Subtotal of non-scoring schemes</b>			<b>100,000</b>	<b>0</b>	<b>100,000</b>							

<b>TOTAL OF ALL RECOMMENDED NEW CAPITAL BIDS</b>			<b>1,987,000</b>	<b>865,000</b>	<b>2,852,000</b>							
--	--	--	------------------	----------------	------------------	--	--	--	--	--	--	--



# South Somerset District Council

## Request for Capital

**Capital Request No:** 2018-01

**Capital Name:** New Westfield Community Centre

**Date Created** 19/07/2017  
**Document Version:** V.7  
**Author:** James Divall

## 1 Purpose of Request

The project is a joint project between St Peter's Church (Westfield) and the Westfield Community Association to demolish the church hall behind St. Peters' Church and build a purpose-built Community Centre in its place. The goal is to provide a much-needed community facility, strengthen the Westfield community, reduce inequality, provide increased access to education advice and services, and meet the needs of the estate and its residents.

The estimated costs from the build project (including VAT and contingency) are £959,000. This will establish a new fit for purpose community hub equipped with a new function room (main hall), pop up café and communal space, information desk and community office, meeting rooms and agency interview space.

The aim is to make the new community centre the heart of the neighbourhood, providing a home for a number of community clubs, activities, support and advice sessions and a place to meet and socialise. It is a strategic milestone in achieving the positive result we need in delivering the health inequalities regeneration plan for the area and the catalyst for change that the community need and desire.

The project is supported by paragraph 70 in Section 8 of the National Planning Policy Framework (NPPF), which requires the delivery of "the social, recreational and cultural facilities and services the community need" and by Policy EP15 of the South Somerset Local Plan which supports the provision of new community facilities.

## 2 Objectives

The key objectives of this project are:

- To provide residents with a suitable and sustainable community facility in response to a comprehensive local consultation.
- To provide agencies with a 'hub' from which they can work to improve health, social and economic inequalities and tackle the deprivation in the area.
- To reduce maintenance costs of the current community building.
- To improve the security in the area, reducing vandalism & anti-social behaviour while promote positive active community participation in youth and adult clubs and programmes.

The project helps to achieve the following key target areas of the new corporate plan:

### **Aims:**

- Enable Housing to meet all needs (signposting and information point opportunities)
- Improve health and reduce health inequalities (focus the regeneration project in Westfield)

### **Our Values:**

- Putting the customer first when delivering plans and services (locally identified plans – created and endorsed by South Somerset District Council)
- Support people and communities, enabling them to help themselves

### **Environment:**

- Promote high quality built environment in line with the local plan
- Support communities to develop local, parish and neighbourhood plans.

### **Homes:**

- Tackle Fuel Poverty (a theme within the regeneration plan)

- Enable people to live independently for as long as they are able (local access to services and support as well as a social space to meet and take part in healthy lifestyle activities)

**Health & Communities:**

- Support communities so that they can identify their needs and develop local solutions.
- Target supported areas of need.
- Help people to live well by enabling quality cultural, leisure, play, sport & healthy lifestyle facilities and activities.
- Work with partners to tackle health issues such as diabetes and hypertension.
- Help keep our communities safe.

### 3 Constraints and Decisions

It is important to highlight that a condition of the grant should be:

- That sufficient other funding must be secured before any funds are released.
- That governance arrangements for the new community centre should ensure that the community's wishes are carried out
- That it would be used to include a condition of the hall running a volunteer local information service from the centre to create a place to find information as well as sign post and promote South Somerset District Council services and programmes.

### 4 Interfaces

N/A

### 5 Measures of Success

The health Inequalities Westfield Regeneration programme multi agency steering group will evaluate the project, as a report will be produced for SSDC Area South Committee, key stakeholders and the residents' association who have been involved in designing the programme (the hall is an integral part of this programme). The report will include usage figures and information post completion as well as user feedback.

Success will be measured by seeing growth in usage, by capturing case studies of how the hall has made a difference and how partners and communities feel about the effective change it has created. **Details are given in the next section 1.4**

The quality of the build will be checked by South Somerset District Council and signed off by the Westfield Community Hall working party and eventually new governing trust.

South Somerset District Council must be recognised for the contribution it has made to the project and the completion of the new hall.

### 6 Anticipated Benefits

Westfield consists of Lower Super Output Area 12B to the East and 13C to the West.

From the 2011 census, Lower Super Output Area 13C is the most deprived ward in South Somerset, and also the most deprived on Income, and on Education, Skills & Training; it is in the top 8% most deprived areas in the UK. Area 12B is in the most deprived 20% in the UK. In 2010 Experian estimated that 49% of Westfield residents earn under £17,000 per year.

The two areas are 4th and 5th most deprived on health in South Somerset. Both areas show a marked decline since 2001. Based on NHS figures, the Westfield estate is one of the three 3 priority wards for health and well-being in South Somerset. Residents of

Westfield will, on average, die 7 years earlier than people living in the richest neighbourhoods within South Somerset.

To remedy these issues, a Regeneration Plan was launched in March 2016 (Appendix A): of the projects within the Plan the biggest and most important is the provision of a new community centre. The new Community Centre will be equipped for training and advice services, giving easier access to skills and expert help. Local training and advice is already being run from the church building on IT skills and Fuel Poverty, but limitations on facilities and availability point to the need for a better equipped facility.

Anticipated benefits include:

- Greater access to skills training and advice, through adult education, advice centres, drop-ins.
- Decrease in social isolation and associated health problems through having a community gathering space and enhanced facilities. (For example, a recently launched coffee morning in the church now has several regulars who had previously never left their homes for any other reason, with a resulting improvement in confidence, mental health, and social support networks. The new centre would greatly expand the capacity to offer this).
- Greater membership and satisfaction of user groups
- New user groups and community groups using the hall, with attendant benefits for local children, youth, families and seniors.

The project team has derived a series of high level Outcomes and developed a series of Performance Measures by which they can monitor the success in achieving them.

Project outcome	Indicator	Level	Timescale
<b>Outcome 1</b> To reduce social and economic deprivation in Westfield by improving access to services, training and advice.	More local people accessing skills and training, face to face advice (health coaches, CAB, CAP, benefits, Relate, Yarlinton etc.)	At least 150 per year	By 12 months after opening, and maintained annually thereafter.
	New and existing user groups report that the new facilities are what they need and what they expected	User groups score at least 4.25 out of 5 for all categories in repeat of 2015 hall user survey	9 months after the centre opens
	More user groups and advice surgeries hosted at the new centre, and increasing visits by residents	6 new regular users, and footfall increasing from weekly average of 300 to 450	18 months after the centre opens
<b>Outcome 2</b> To make a beneficial and measurable impact on the physical and emotional well-being of Westfield residents of all ages	Majority of all residents feel that the new centre offers something for them	1500 in response to survey	12 months after the centre opens
	Expand training & advice to address poverty, education & skills deprivation	5 training and advice sessions per week with viable take-up	12 months after the centre opens
	People of all ages using the centre will report gains in health, learning, well-being	500 in response to survey	18 months after the centre opens
<b>Outcome 3</b> Fewer young people	Young people get involved in all sport and leisure activities	30 in year 1, 50 in year 2	Year 1 and 2
	Bespoke youth clubs and services	Attendance	Year 1 and 2



involved in anti-social behaviour through participating in positive activities	thrive and increase their appeal and membership	increases by 30% in year 1, leading to more services	
	Crime and ASB statistics for Westfield decrease	Statistics show a 15% decrease after year 1, 30% decrease after year 2	Year 1 and 2
<b>Outcome 4</b> Being part of the project will bring the community together and provide a feeling of pride in Westfield	Many people not involved in the community before will join the fund-raising activities	15 more people not involved before	By mid-2018
	Community leaders will emerge for future activities	5 people volunteer to lead projects or act as officers	By mid-2018
	Many more people will join the Westfield Community Association, the church and other community groups	35 more members register	By the completion of the building

Efficiency saving

The project will not make a cost saving in staff time – at present the hall is run and maintained by volunteers from the church, and the new community centre will continue on this model, involving the Community Association too. The main financial benefit will be reduced running costs for the hall, and an increased number of hireable spaces. This should generate an increased surplus which can be reinvested in community work. At present the hall makes a small surplus, which helps to support a local community youth worker.

Driven by legislative requirements?

The project is not driven primarily by legislative requirements, although the current hall is not compliant to disability requirements: it is primarily driven by community needs and lack of facilities

Feasibility:

The main issue here is affordability. We know that a community centre on Westfield is a viable model because the hall already exists, and has run successfully for over 50 years. St. Peters Church has been able to run, manage and maintain it in partnership with user groups during that time, and at present with a single hireable space the hall generates around £12,000 in revenue a year. This is spent on cleaning, maintenance, insurance, utilities, and generates a small surplus (see above.)

Due to high levels of demand in the hall, St. Peters Church has recently seen extra use for community activities – coffee mornings, IT training, adult education courses, energy advice and training. There is therefore strong evidence of the need for an ongoing community space, and indeed for extra spaces to be available for hire. Thus the Design Brief for the Community Centre (Appendix C) includes a large hall, meeting room for 15-20, interview room for 2-4 and an open plan café/gathering area, creating four usable spaces in place of the current one.

With a much higher specification on insulation and energy costs (the current hall is basically a shed with cladding), and with a new building, maintenance and running costs will be lower per square foot. Moving from one hireable space to three, with the capacity for running a community café, will generate extra revenue streams for a centre which already has a healthy financial position. In terms of ongoing costs and revenues, the Community Centre project has a robust basis for the future.

The main feasibility issue is therefore the cost of building the new Community Centre itself. Having evaluated the various options (see below) this delivers the best solution for the estate and the best value for money. Through the project Architect we have engaged a Quantity Surveyor to keep a detailed control on costs and to monitor the tendering process for builders. Regular meetings with the Architect cover both the design and specification of the Centre, and affordability. We have also developed a funding strategy (Appendix F), and have a project team with extensive experience in fundraising for projects of this kind. We have received a conditional award of £500,000 from the National Lottery Building Communities fund, and have identified grants and fundraising sources for a further £365,000 towards the project. Given the rigorous process and standards of the Lottery funding streams, the receipt of their grant is a strong indicator of the robustness and relevance of this project. Obtaining a capital grant from SSDC forms an integral part of our fundraising strategy.

#### Impact on carbon management programme

Planning for the new centre's specification (see Design Brief Appendix C): -

- Will include insulation that meets or exceeds the latest insulation standards
- Will consider solar PV panels to generate renewable electricity
- Will consider a ground-sourced heat pump for efficient space heating

## 7 Options Discounted

A full Options Appraisal has been carried out by the Project Team with the help of the Architects (see Appendix B). A summary is included here:

### **Option 1 – Do Nothing**

This option would not solve the problems with the state of the hall, its appearance and usage from the community. It could also result in SSDC having to support funding in the future to make the hall safe when it deteriorates further.

The option would inhibit the health inequalities work (Westfield Regeneration Plan) to be undertaken by South Somerset District Council and would not address any of the concerns expressed by local residents and agencies during the local consultation. Therefore there would be no confidence from the community that agencies and SSDC act on clearly expressed community need.

### **Option 2 – Renting another premises**

The current St. Peters hall is a recognised venue for the Westfield Community at the centre of the estate, and has a long association in the minds of many. Moving community groups to another venue (especially outside of the community – as there are no alternative day time venues) would break that link with the hall and with the estate, and would require a rebuilding of community capital.

### **Option 3 – find an alternative site (new build)**

The alternative sites on Westfield are limited, and each presents a cost. The current hall is centrally situated and available 7 days a week. There are only 3 other options on the estate for an alternative site:

- Hire rooms at Westfield School: this would cut out all groups and meetings that meet during school hours, and add substantially to the costs. The hall currently pays for itself, paying out hire fees to an external provider would require an extra income stream to be identified.
- Hire rooms at Johnson Park: this is not in such a good location, and is a private sport and social club rather than a community centre. This would lose the synergy of working with the church building, and be limited by the club's own commitments and hiring. The Johnson Park building is not itself suitable for use by most of the user groups.

- Find a new land site on the estate: the only vacant land is between the Co-op store and Lockwood Court. This is shared between two land owners, and partly due to the complexities of this has remained undeveloped for many years. It is smaller than the present site, has limited access, and would compromise the link between the hall and the church, which provides many useful options at present. It is highly unlikely that the entire piece of land could be secured, and even if it was, the present site is much better.

**Option 4 – Refurbish / extend existing facilities**

The existing facilities are in such poor repair that extensive refurbishment is required to bring the building up to a building regulation standard. An investment as such is only worthwhile if the facilities that are being providing serve the needs of the community and are worth the expenditure. At present the facilities fail in terms of: storage, private meeting spaces, offices, internal flexibility, café facilities, reception and washrooms. Through refurbishment and extension, some of these issues can be tackled, however the end result would be compromised as not all the additional facilities can be accommodated with the constraints of the existing building positioned on site.

**Option 5 – rebuild the whole building**

This is the preferred option: The new hall would be bigger than the current hall to enable healthy lifestyle activities, clubs, meetings and events to take place, which have been highlighted within the community consultation and health inequalities (Westfield Regeneration Plan) action plan. This option would ensure the best layout of the facilities and allow sustainability principles to be incorporated into the whole building.

**8 Key Information Summary**

8.1 Expected Duration Of Work	
Start Date:	24/03/2017 * official first action (discussion 6 months prior)
Other Key Milestones with Dates:	<ul style="list-style-type: none"> <li>• Big lottery – phase 2 application (24/03/17 – 27/11/17)</li> <li>• Consultation with community &amp; partners: (24/03/17- 03/06/17)</li> <li>• Design development: (02/05/2017 – 24/07/2018) <i>(including detailed architect drawings &amp; full project plan).</i> <ul style="list-style-type: none"> <li>- Planning application / permission: 12/01/18 – 05/04/18</li> </ul> </li> <li>• Big Lottery – phase 3 application (27/11/17 – 28/09/18)</li> <li>• Construction tender: (15/01/18 – 18/10/18)</li> <li>• Construction: (08/01/18 – 30/08/19)</li> </ul> <p><b><u>See appendix G for detailed programme plan.</u></b></p>
Expected Completion Date:	30/08/2019 * (estimated handover date)

8.2 Estimate of Officer Time Required: -				
	Officer's Name	Estimate of Officer hrs	Officer available? Y/N	Agreement of Officer? Y/N
	Neighbourhood Development Officer & Project Manager for Westfield Regeneration Programme	200hrs 25hrs	Y Y	Y Y
	<b>Are there any impacts on property?</b>	External support for this project.		
	<b>Are there any impacts on IT systems?</b>	N/A		
	<b>Are there any environmental impacts?</b>	Design concept supports green travel to and from the centre as located in the heart of the neighbourhood. Parking will be available adjacent to the community building.		
	<b>Have you appropriately considered all Equality issues?</b>	DDA audit and consultation completed as part of the design stage		
8.3 Risk Assessment				
	Risk	Steps taken to mitigate Risk		
	Risk to Project?	<p>A Comprehensive risk register has been developed with the help of the appointed Architects (Boon Brown Architects) – see Appendix H for detailed risk assessment and response plan - and it will be monitored and updated continuously by the project team to identify cost, time and quality risk associated with the project. Initial findings include:</p> <ul style="list-style-type: none"> <li>• Funding risk: Funding raised for the project is insufficient</li> <li>• Project management risk: Communication &amp; control risks</li> <li>• External risk: Public consultation events expose unforeseen issues / objectives to the new build scheme</li> <li>• Planning risk: Full planning application does not succeed or onerous planning conditions applied</li> <li>• Environment/ site condition risk: The ground conditions / soil survey shows significant contamination, made ground or other issues</li> <li>• Other environmental or ecological constraints.</li> <li>• Construction risk: Failure of main contractor</li> <li>• Under-performance of main contractor</li> <li>• Site constraints</li> <li>• Environment / weather</li> </ul> <p>The risk register will allocate ownership of all risks identified and will form a permanent agenda item for all team meetings between the client team and the consultants. The likelihood and impact of each risk with the register will be continually assessed and to identify intrinsically linked opportunities for added value on a monthly basis. Risks will be added and deleted as required throughout the project process.</p>		

	<p>Risk to SSDC?</p> <p>Funding:</p>  <p>Competency to deliver project &amp; no increased usage for the build.</p>	<p><u>Initial grant:</u> Safeguards are in place to limit risk to the initial grant provision and loss of any funds from SSDC. Within the conditions document the third party will need to prove that all other funds have been obtained and that our funds will only be released on receipt of payment receipts for the build work.</p> <p>Limiting risk to the long term investment in the facility &amp; any concerns of the future of the organisation running it will include analysis of the following documentations.</p> <ul style="list-style-type: none"> <li>- Governance &amp; past history</li> <li>- Business planning</li> <li>- Future development plans</li> </ul> <p>Established governance and evidence of operating experience, a sound business plan as well as development plans for capacity building and growth of usage are all prior to releasing funds. Local consultation has shown a demand for improved facilities and current/new user groups are also highly supportive.</p> <p>Reputational risk to SSDC is also a factor, if the project does not succeed.</p>
--	--	--

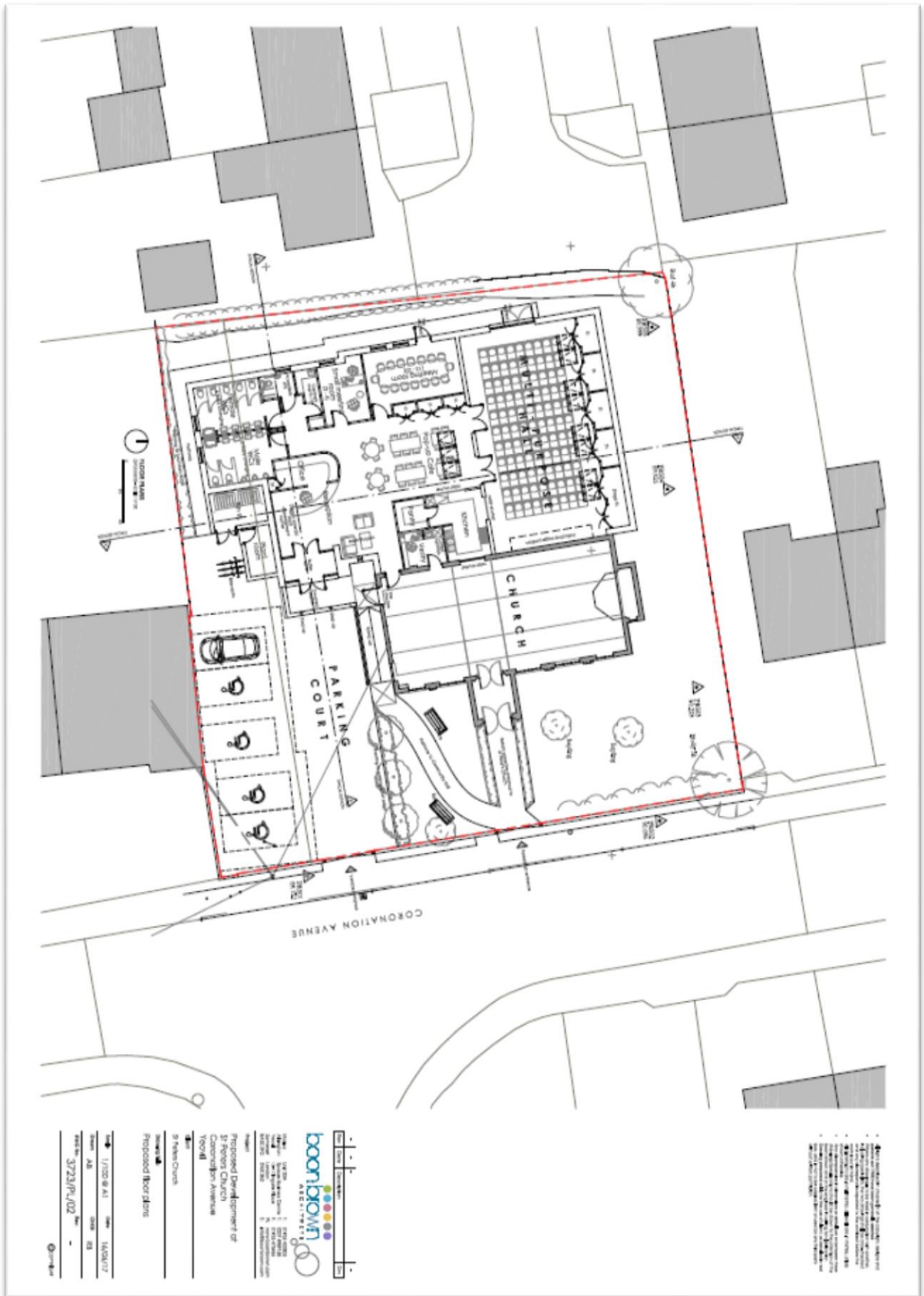
## 9 Financial Investment

9.1	Total Costs and Funding		
		Funding Body	£' 000
	SSDC Capital: -	District Executive	94
	Other Sources: - - Grants	<ul style="list-style-type: none"> <li>• Reaching Communities (Building Fund): Lottery (<i>secured</i>)</li> <li>• Yarlinton Housing Group (<i>secured</i>)</li> <li>• St.Peter's Church</li> <li>• Yeovil Town Council</li> <li>• Yeovil Without Parish</li> <li>• Viridor Grants</li> <li>• Diocese of Bath and Wells</li> <li>• Other grants</li> <li>• Community fund raising</li> </ul>	<p>500</p> <p>50</p> <p>30</p> <p>10</p> <p>20</p> <p>90</p> <p>30</p> <p>100</p> <p>35</p>
	<b>Total Capital Cost</b>		<b>959</b>

9.2		Breakdown of main areas of cost					
		2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	
	<u>Demolition &amp; New Build:</u> Demolition of existing building Build of new community hall Associated landscaping Works to existing services <b>Subtotal:</b>		15 266 15 10 <b>306</b>	266 15 <b>281</b>			
	<u>Construction costs:</u> Overheads and Planning (10%): Design Risk (5%) Build Contingency (5%) <b>Net budget estimate:</b>		59 33 34 <b>432</b>				
	<u>On Costs:</u> Professional fees (12%) VAT (20%)	32	54 160				
	<b>Totals</b>	<b>32</b>	<b>646</b>	<b>281</b>			
9.3		External funds to be received					
		Secured? Y/N	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	Reaching Communities: St.Peter's Church Yeovil Town Council Yeovil Without Parish Landfill Tax Credits Yarlington Other grants Community Fundraising Diocese of Wells	Yes Yes	20     10	500 5 10 10 90 50 50 10 30	5 10    30 10	20 5	
	<b>Totals</b>		<b>30</b>	<b>745</b>	<b>55</b>	<b>25</b>	
9.4		Revenue Implications of Capital scheme					
		Cost Centre	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	Loss of interest @ 2.0%	FT922		1.8			
	(Savings in expenditure)						
	Revenue Costs by Individual Budget: (List)						
	Revenue Income						
	<b>Total Revenue Expenditure / (Net saving)</b>			<b>1.8</b>			
	<b>Cumulative</b>						

<b>9.5 Whole Life Costing</b>		
	Estimated useful life of asset (years)	N/A as grant
	Total Revenue Costs Year 1 to 5	
	Annual Revenue Cost after year 5	
	<b>Total cost over whole life of asset</b>	
<b>9.6 VAT Implications</b>		
	Based on the current information provided there are no VAT implications for SSDC as it is a grant and therefore a non-business activity.	









# South Somerset District Council

## Request for Capital

**Capital Request No:** 2018-02

**Capital Name:** Affordable Housing Development Programme 2018/19

**Date Created** 25/08/2017  
**Document Version:** 1.0  
**Author:** C McDonald

## 1 Purpose of Request

This application is intended to top-up the available funds within the affordable housing capital programme for the financial year 2018/19.

## 2 Objectives

Our funding is used to promote new affordable housing which has not otherwise been produced through planning obligation or through funding via the HCA. Typically this means promoting the 'harder to do' elements of the overall programme such as:

- Properties for larger households
- Bespoke properties for those whose very specific needs cannot be met elsewhere
- More expensive sites such as small rural infill.
- Schemes where outcome rents need to be brought down below the prevailing rent regime expected through HCA funding
- Specific acquisitions such as mortgage rescue (no longer funded by the HCA)
- Schemes in areas where no alternatives are coming forward through the other available routes
- Property types and tenures that the HCA will not fund

In addition our funding is often used to 'underwrite' schemes – to provide the Housing Association partner with sufficient confidence to take on potentially abortive costs prior to being able to submit a bid to the HCA. This often results in 'oven ready' schemes which can take up funding originally made available for other schemes which have since fallen through. In this way we often capture a higher level of external funding than otherwise would have been the case, often (but not always) without having to actually deploy any funds at all in the end, however we do need to establish a sufficiently large enough reserve to cover all the potential costs of such underwriting.

## 3 Constraints and Decisions

There are potential constraints on individual schemes and it would be difficult to list all potential such constraints, but this funding application is for a programme of activity which, by its very nature, should be sufficiently agile to overcome these constraints. Overall constraints include the timing of HCA bidding rounds, the general viability of private sector sites and the capacity of the industry and the Housing Association sector in particular. Having a sufficiently robust development programme in place assists towards overcoming many of (but not all) these overall constraints.

## 4 Interfaces

There may be some linkages with the Councils intention to invest in new property. Such investment does not substitute the need for affordable housing but there may be some occasions where the two objectives are complementary – for example in creating an overall plan for the development of a particular site that includes some elements of both affordable housing and investment housing.

## 5 Measures of Success

All housing produced through application of our own funds should meet our minimum expectations of quality such as internal space standards and rents that are truly affordable. On rare occasions there may be some exceptions such as where the development involves conversion of an existing building and there are limitations to the internal design as a result.

## 6 Anticipated Benefits

A sufficiently funded and well deployed affordable housing programme allows the Council to facilitate more appropriate development and lever in more funding via the HCA and other sources. The overall value of Housing Association investment achieved will be multiples of the level of funding actually offered by the council – but again, this will vary on a scheme by

scheme basis. Funding the programme means that we shall be better placed to get closer to achieving the 206 annualised figure, but also better placed to ensure that whatever proportion of the 206 is achieved, it is more likely to meet the greatest level of outstanding need.

In addition there is an economic boost to the district from encouraging a sufficient level of new investment, particularly where we are able to persuade our Housing Association partners to source materials and labour as locally as possible.

## 9 Options Discounted

It might be possible to meet the annualised 206 shortfall figure through alternative provision. One option is to increase the level of private rented sector. However the PRS does not provide the same degree of security as the Housing Association sector and, economically, is not 'affordable'. For those on low earnings who are housing benefit dependant the PRS represents a greater 'benefit trap' and may even not be covered by prevailing welfare benefits systems thanks to the freezing of LHA. Further there are greater concerns about the quality of the PRS and the ability of the sector to deal with issues such as antisocial behaviour. One further option is for the council to invest more widely in market housing for let itself – thus deriving an income stream from the capital deployed. This may reduce the level of insecurity and increase the quality compared with the 'average' PRS property – but it would remain the case that such properties are not 'affordable' and continue the hazard of the benefit trap for those on modest incomes. There is also an overall cost to the public purse of providing housing benefit which will be greater in the PRS, including any council investment properties, than if the same people are housed within the Housing Association sector.

## 10 Key Information Summary

<b>8.1</b>	<b>Expected Duration Of Work</b>			
	Start Date:	Continuous – the programme has already begun		
	Other Key Milestones with Dates:	Each allocated scheme will have it's own expected completion dates and will be reported as such annually to the District Executive and relevant Area Committee		
	Expected Completion Date:	Continuous – the programme will continue beyond 2018/19		
<b>8.2</b>	<b>Estimate of Officer Time Required: -</b>			
	<b>Officer's Name</b>	<b>Estimate of Officer hrs</b>	<b>Officer available? Y/N</b>	<b>Agreement of Officer? Y/N</b>
	Corporate Housing Strategy Manager	Est 60%	Yes	Yes
	Housing Development Officer	100%	Yes	Yes
	Rural Housing Development Officer	100%	Yes	Yes
	<b>Are there any impacts on property?</b>	Not required.		
	<b>Are there any impacts on IT systems?</b>	Not required.		
	<b>Are there any environmental impacts?</b>	<i>Comments to be added from Green Team re any possible carbon impact on projects</i>		
	<b>Have you appropriately considered all Equality issues?</b>	<i>Any possible equality and diversity impact on projects.</i>		

8.3	Risk Assessment	
	Risk	Steps taken to mitigate Risk
	Over reliance on one particular Housing Association	We have a detailed assessment process through which we have appointed four main partners and have the option to 'promote' others in the event that one of these fails.
	Collapse of development contractors leading to delays	We cannot control who Housing Associations engage with but we have encouraged them to diversify to reduce the exposure to this risk.
	Insufficient housing of a particular type	We remain prepared to fund specific schemes which require a higher rate of grant and will consider promoting cross subsidy through production of some market housing on site,
	Developers do not bring forward sites on which planning permission has been obtained – therefore the affordable housing element is not delivered.	We cannot control this but we can prepare contingencies to bring forward alternative sites – for which capital subsidy will be more necessary
	Developers bring forward viability arguments after the grant of planning permission to reduce the level of affordable housing	We cannot control this – even more so with the adoption of CIL which effectively removes our ability to sacrifice other obligations and thus ensures that any viability will fall on affordable housing – but we can plan to top up such sites where most needed by deploying our own funds.
	Government decide to no longer fund homes for rent	This has already happened – although Government have since thought better of it and decided to continue to fund homes for rent after all. However it highlights the need to ensure contingency funds of our own.

## 9 Financial Investment

9.1	Total Costs and Funding		
		Funding Body	£' 000
	SSDC Capital: -	District Executive	1,500
	Other Sources: - - Grants		
	<b>Total Capital Cost</b>		<b>1,500</b>
<p>The overall programme will be augmented by HCA funding which will be determined on a scheme by scheme basis, so not attempt has been made here to estimate the total value. In addition the true cost is even further augmented by reserves such as RCGF held by Housing Associations plus their borrowing power (based on future rental streams). In reality the overall gearing is significant and the actual proportion met by SSDC is very small, drawing in multiples.</p>			

9.2		Breakdown of main areas of cost					
		2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	
	<b>Totals</b>						
9.3		External funds to be received					
		Secured? Y/N	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	<b>Totals</b>						
9.4		Revenue Implications of Capital scheme					
		Cost Centre	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	Loss of interest @ 2.0%	FT922		30			
	(Savings in expenditure)						
	Revenue Costs by Individual Budget: (List)						
	Revenue Income						
	<b>Total Revenue Expenditure / (Net saving)</b>			<b>30</b>			
	<b>Cumulative</b>						
9.5		Whole Life Costing					
	Estimated useful life of asset (years)						N/A
	Total Revenue Costs Year 1 to 5						
	Annual Revenue Cost after year 5						
	<b>Total cost over whole life of asset</b>						
9.6		VAT Implications					
	Based on the current information provided, VAT is recoverable on this project.						



# South Somerset District Council

## Request for Capital

**Capital Request No:** 2018-04

**Capital Name:** Private Sector Housing Grants

**Date Created** 19/10.08.2017  
**Document Version:** 1.0  
**Author:** Alasdair Bell

## 1 Purpose of Request

To seek funding of £150,000 to pay for Private Sector Housing Grants in 2018/19 across the District. This helps achieve both the aims in the Somerset Strategic Housing Framework including the Council's Housing Strategy Implementation Plan and the housing priority in the current Corporate Plan which seeks to provide decent housing for all our residents that matches their income.

## 2 Objectives

To meet the aims of the Somerset Strategic Housing Framework and the Corporate Plan we have agreed to work with partners to help provide decent housing for all that matches people's income. To achieve this we have identified the following key objectives;

- To meet one of the key aims of the Somerset Health & Wellbeing Board of improving poor housing to improve the health of local reside.
- To comply with the aims of the council's Empty Homes Strategy that include bringing back at least 25 empty properties into occupation each year, securing nomination rights for local residents from the Housing Needs Register.
- To meet the aims of Private Sector Housing Strategy to improve substandard rented property, including houses in multiple occupation.
- To maximise council tax income and New Homes Bonus by bringing empty properties back in to use.
- To minimise homeless ness and rough sleeping
- To tackle fuel poverty.
- To enable people to live independently for as long as they are able.

## 3 Constraints and Decisions

## 4 Interfaces

## 5 Measures of Success

All grant aided work is regularly monitored to ensure value for money and good workmanship. All expenditure is routinely monitored by our auditors.

## 6 Anticipated Benefits

The purposes to which the type of funding described in this bid will be allocated is as follows:

- **Prevention Grants - £50,000**

Prevention grants are to be used to prevent people from becoming ill or unwell due to poor housing conditions and to prevent them from being admitted into hospital or for the need for more expensive care packages. They provide for the essential wind and weather proofing of properties and deal with significant disrepair issues in private homes. This funding is also to pay towards home insulation schemes in order to tackle fuel poverty. Prevention grants are means tested and are provided up to a maximum of £2,000. If a client needs works costing more than this then they are referred to Wessex Home Improvement Loans (WHIL)

for a loan. Most of the clients who receive HRAs are elderly pensioners who typically own their own home but have little income.

The thinking behind providing Prevention grants is that by doing so, it keeps people's homes warm and weatherproof and stops them falling into disrepair and becoming unfit. If this were to happen then it is likely that the Council would have to facilitate their rehousing which would cost more to the public purse in the long term. There is also a clear and well established link between poor housing and ill health and the availability of Prevention grants helps to address this issue and reduce costs to the NHS/Social services. Priority 3 of the Health & Wellbeing Strategy of the Somerset Health & Wellbeing Board is specifically concerned with enabling Somerset people to live independently. In addition to the £50,000 requested here there is potentially another £25,000 available for this purpose from the disabled facilities grant budget.

- **Houses in Multiple Occupation Grants (HMOs) - £50,000**

These grants are for providing amenities and upgrading the means of escape in case of fire in shared housing. This type of tenure has traditionally been the worst form of housing that requires strict regulation by the local authority. With increased housing pressure the number of HMOs is increasing year by year. These houses are normally occupied by the young and immigrant community. Many young people move from villages to our towns such as Yeovil and Chard to find cheap shared accommodation as housing costs in many of our villages has become prohibitively expensive.

The changes introduced last year by the Government to housing benefit regulations, whereby people under 35 are only be able to claim a "single room allowance" mean that a lot more HMOs will need to be formed as the people affected will not be able to afford to rent accommodation on their own.

In order to regulate HMOs we have an annual inspection programme and various categories of HMO require a licence. It is in our interest to work in partnership with landlords to ensure such accommodation is developed to meet local needs and is then kept up to standard. This is also relevant because our homelessness team place many of young people with private sector landlords. We have a Landlords Forum and regularly meet with landlords to discuss housing demand, changes to housing/benefit regulations etc.

In dealing with the enforcement of standards in HMOs we use a "carrot and stick" approach by offering small grants to encourage landlords to bring the properties up to a good standard. It can be argued that as landlords are businessmen they should pay all the costs of upgrading their HMOs themselves. However in South Somerset we have always found that by providing small HMO grants landlords are encouraged to come forward and bring their properties up to standard.

HMO grants usually only pay for a small percentage of the overall costs of works. HMO landlords can also apply for WHIL loans but take-up has been poor. If we did away with HMO grants, enforcement would be much more difficult, with the council having to serve more legal notices and undertake work in default etc. and this is costly in itself. In addition, if there are not sufficient HMOs to meet demand as the effects of the new housing benefit regulations are felt, the Housing Options team may be forced to spend more on Bed & Breakfast costs.

- **Empty Property Grants - £50,000**

The council has a well established Empty Homes Strategy and has achieved notable success in recent years in bringing empty property back into use. Our Housing Standards Team work to bring as much empty property back in to use as possible. In the last four



years over 250 empty homes have been brought back into use creating affordable housing for local residents.

In order to bring empty property back into occupation it has been necessary, in certain circumstances, to provide grant aid. Grants of up to £12,000 are given to renovate houses and create flats from empty and derelict buildings. This programme has been very successful with a number of ‘eyesore’ buildings being brought back into use. As part of our empty property strategy we have been working in partnership with Somerset Care & Repair (SC&R) who secured, with our assistance, £1.4million in funding from the Government to renovate empty property. Working with S C & R we have put together funding packages to deal with empty property. The cost of renovating some property is very high and SC&R are limited as to how much funding they can provide. In such cases we may need to provide top up funding. In other cases the property will not meet SC&R’s funding criteria and we may need to fund the scheme entirely ourselves. Where grants are offered the council secures nomination rights on the property for five years and the property is let at Local Housing Allowance (LHA) rates.

By bringing empty homes back into occupation we can generate both New Homes Bonus funds and increase council tax revenue. Recent work on bringing empty homes back into occupation has generated over £900,000 in New Homes Bonus.

- **Wessex Home Improvement Loans (WHIL) Loans- (no funds applied for – budget of £300,000 in place)**

The Council currently funds the WHIL Loan scheme. Wessex CIC that manages WHIL is a not for profit company that works on behalf of the majority of councils in the South West providing low interest loans to vulnerable clients. By using WHIL the Council’s funds are recycled and used over and over again to deal with poor housing.

WHIL loans can be used for a variety of purposes including dealing with disrepair, making home improvements, paying for disabled facilities, empty properties, funding improvements of HMOs and for upgrading traveller sites.

## 7 Options Discounted

To achieve the outcomes required in our Private Sector Housing Strategy will require funding of grants and the use of loans. We are making maximum use of loans and partnership working to achieve results. Without continued funding however we would struggle to meet our aims.

## 8 Key Information Summary

<b>8.1</b>	<b>Expected Duration Of Work</b>	
	Start Date:	April 2018
	Other Key Milestones with Dates:	
	Expected Completion Date:	March 2019

8.2 Estimate of Officer Time Required: -				
Officer's Name		Estimate of Officer hrs	Officer available? Y/N	Agreement of Officer? Y/N
Environmental Health Manager		Spilt between all the officers 2.0 FTE per year	Y	Y
Housing Standards Officer			Y	Y
Senior Technical Officer			Y	Y
Assistant Housing Officer			Y	Y
<b>Are there any impacts on property?</b>		N/A		
<b>Are there any impacts on IT systems?</b>		N/A		
<b>Are there any environmental impacts?</b>		<p><u>Where possible can grant conditions specify:</u></p> <p>Need to use sustainable materials (if possible)</p> <ul style="list-style-type: none"> <li>• Paints</li> <li>• Locally sourced materials</li> <li>• Use of FSC sourced softwoods and hardwoods</li> </ul> <p>Try to use environmentally aware contractors</p> <p>Aim to reduce energy consumption by using:</p> <ul style="list-style-type: none"> <li>• Light fittings which are low energy</li> <li>• Increased levels of insulation (with sustainable materials)</li> <li>• Greater efficiency for all new plant and equipment specified if possible.</li> </ul> <p>Ensure that they keep in line with all environmental legislation, including testing for 'air tightness' when completing a new build / extension.</p>		
<b>Have you appropriately considered all Equality issues?</b>		<p>Poor quality accommodation particularly in relation to shared HMO properties can significantly impact on those from protected characteristic groups.</p> <p>Improving substandard housing, will improve conditions for all, but especially for the most vulnerable.</p>		
8.3 Risk Assessment				
Risk		Steps taken to mitigate Risk		
The only real risk associated with this area of expenditure is that the building contractors fail to finish the work on time and the funding allocated is not spent as planned. This has been a problem in the past.		All schemes are closely monitored to try and ensure that this does not happen.		

## 9 Financial Investment

9.1 Total Costs and Funding		Funding Body		£' 000			
	SSDC Capital: -	District Executive		150			
	<b>Total Capital Cost</b>			<b>150</b>			
9.2 Breakdown of main areas of cost		2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	
	HMO Grants		50				
	Home Repair Assistance Grants		50				
	Empty Property Grants		50				
	<b>Totals</b>		<b>150</b>				
9.3 External funds to be received		Secured? Y/N	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	N/A			0			
	<b>Totals</b>			<b>0</b>			
9.4 Revenue Implications of Capital scheme		Cost Centre	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	Loss of interest @ 2.0%	FT922		3			
	(Savings in expenditure)						
	Revenue Costs by Individual Budget: (List)						
	Revenue Income						
	<b>Total Revenue Expenditure / (Net saving)</b>			<b>3</b>			
	<b>Cumulative</b>						
9.5 Whole Life Costing							
	Estimated useful life of asset (years)	N/A					
	Total Revenue Costs Year 1 to 5						
	Annual Revenue Cost after year 5						
	<b>Total cost over whole life of asset</b>						
9.6 VAT Implications							
	Based on the current information provided, VAT is recoverable on this project.						



# South Somerset District Council Request for Capital

**Capital Request No:** 2018-05

**Capital Name:** Play Ship at Flagship Playspace

**Date Created** 14/09/2017  
**Document Version:** 1.0  
**Author:** Robert Parr

## 1 Purpose of Request

To obtain a project budget to replace the Play Ship at SSDC's Flagship Playspace at Yeovil Recreation Centre.

## 2 Objectives

- Supply & install a new Play Ship in keeping with the style of the wider Flagship Playspace design.
- Provide a new Play Ship that enhances the play opportunities at this site.
- Ensure the new Play Ship complies with the safety standards EN1176 & 1177.
- Open the new Play Ship for public use by the summer school holidays 2018.
- Ensure the quality of the new Play Ship ensures an anticipated lifespan of equipment of at least 20 years, with appropriate maintenance.

## 3 Constraints and Decisions

- To ensure delivery of the new Play Ship by the summer holidays 2018 orders for the supply and installation will need to be placed by mid-April 2018.
- The new Play Ship would need to broadly fit into the existing space to avoid significant re-landscaping of the site and the associated costs of doing this.
- Construction work will require closure of parts or the entire Flagship Playspace for periods to ensure public safety.

## 4 Interfaces

N/A

## 5 Measures of Success

The new Play Ship must comply with the safety standards EN1176 & 1177.

## 6 Anticipated Benefits

A new and improved Play Ship can be marketed to the public as a reason to visit this popular site and the secondary spend of visitors at the Galley Kiosk could result in increased income generation.

Increase use of the site would also support more healthy lifestyles and welling of residents and visitors to South Somerset.

## 11 Options Discounted

- Install a new Play Ship at Yeovil Recreation Centre. This is the preferred route. The exact design will need to be refined if this funding bid is successful and the Play Ship shown is only an example.
- The new Play Ship would be made of higher quality materials with steel ground fixings and a well ventilated structure to avoid the same problem occurring in the future.
- There is scope to adjust the size and quality of the new Play Ship and this would affect the project budget, but providing a small ship that is out of context with the wider design would look out of place and is not recommended.
- Do not replace the Play Ship and leave an empty space in the middle of the Flagship Playspace. This is not the preferred option.

## 12 Key Information Summary

<b>8.1</b>	<b>Expected Duration Of Work</b>			
	Start Date:	April 2018		
	Other Key Milestones with Dates:	<p><b>End of November 2017</b> Invite companies to submit proposals for a replacement Play Ship</p> <p><b>End of January 2018</b> Select a preferred play equipment supplier</p> <p><b>End of February 2018</b> Complete consultation on Play Ship design</p> <p><b>End March 2018</b> Complete specification and detailed design of Play Ship</p> <p><b>Mid-April 2018</b> Place orders for supply and installation of Play Ship</p> <p><b>Mid-June 2018</b> Start construction of Play Ship</p>		
	Expected Completion Date:	Mid-July 2018		
<b>8.2</b>	<b>Estimate of Officer Time Required: -</b>			
	<b>Officer's Name</b>	<b>Estimate of Officer hrs</b>	<b>Officer available? Y/N</b>	<b>Agreement of Officer? Y/N</b>
	Robert Parr	111	Yes	Yes
	<b>Are there any impacts on property?</b>	<i>If applicable obtain comment from Commercial Land &amp; Property team up front to ensure that they can resource the project. If they cannot, bid will need to be increased for external support.</i>		
	<b>Are there any impacts on IT systems?</b>	<i>Obtain comment from IT specialists if new IT system to ensure they can resource all the implementation etc. Again if they cannot resource, cost of bid will need to be altered to fund external help.</i>		
	<b>Are there any environmental impacts?</b>	<i>Are there any environmental impacts that the project could have? i.e. use of materials etc.</i>		
	<b>Have you appropriately considered all Equality issues?</b>	<i>Any possible equality and diversity impact on projects.</i>		
<b>8.3</b>	<b>Risk Assessment</b>			
	<b>Risk</b>	<b>Steps taken to mitigate Risk</b>		
	Rising capital costs due to unforeseen circumstances.	Costs estimates are based on information from suppliers and a contingency sum has been added to allow for any unforeseen costs.		

## 9 Financial Investment

9.1 Total Costs and Funding								
				Funding Body		£' 000		
SSDC Capital: -				District Executive		142		
<b>Total Capital Cost</b>						<b>142</b>		
9.2 Breakdown of main areas of cost								
				2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Supply of Play Equipment					100			
Installation of Play Equipment					30			
Supply & Installation of Impact Absorbing Surfaces					5			
Contingency for unforeseen costs					7			
<b>Totals</b>					<b>142</b>			
9.3 External funds to be received								
			Secured? Y/N	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
<i>List here</i>								
<b>Totals</b>								
9.4 Revenue Implications of Capital scheme								
			Cost Centre	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Loss of interest @ 2.0%			FT922		2.8			
(Savings in expenditure)								
Revenue Costs by Individual Budget: (List)								
Revenue Income								
<b>Total Revenue Expenditure / (Net saving)</b>					<b>2.8</b>			
<b>Cumulative</b>								
9.5 Whole Life Costing								
Estimated useful life of asset (years)				N/A				
Total Revenue Costs Year 1 to 5								
Annual Revenue Cost after year 5								
<b>Total cost over whole life of asset</b>								
9.6 VAT Implications								
Based on the current information provided to us there are no VAT implications								

## Capital Prudential Indicators and MRP Statement 2018/19

### Prudential Indicators 2018/19

The Local Government Act 2003 requires the Authority to have regard to the Chartered Institute of Public Finance and Accountancy's *Prudential Code for Capital Finance in Local Authorities* (the Prudential Code) when determining how much money it can afford to borrow. The objectives of the Prudential Code are to ensure, within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable, and that treasury management decisions are taken in accordance with good professional practice. To demonstrate that the Authority has fulfilled these objectives, the Prudential Code sets out the following indicators that must be set and monitored each year.

**Estimates of Capital Expenditure:** The Authority's planned capital expenditure and financing may be summarised as follows.

Capital Expenditure and Financing	2017/18 Revised £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000
Capital Expenditure	27,039	31,204	23,707	18,753
<b>Total Expenditure</b>	<b>27,039</b>	<b>31,204</b>	<b>23,707</b>	<b>18,753</b>
Capital Receipts	7,459	8,325	2,884	(832)
Grants/Contributions	3,330	2,879	823	835
Borrowing	16,250	20,000	20,000	18,750
<b>Total Financing</b>	<b>27,039</b>	<b>31,204</b>	<b>23,707</b>	<b>18,753</b>

**Estimates of Capital Financing Requirement:** The Capital Financing Requirement (CFR) measures the Authority's underlying need to borrow for a capital purpose.

Capital Financing Requirement	31.3.18 Estimate £'000	31.3.19 Forecast £'000	31.3.20 Forecast £'000	31.3.21 Forecast £'000
Adjustment A	9,113	9,113	9,113	9,113
Leases	136	62	30	0
Unsupported Borrowing	16,250	36,250	56,250	75,000
<b>Total CFR</b>	<b>25,499</b>	<b>45,425</b>	<b>65,393</b>	<b>84,113</b>

The CFR is forecast to rise by £75m over the next three years as capital expenditure financed by debt outweighs resources put aside for debt repayment.

**Gross Debt and the Capital Financing Requirement:** In order to ensure that over the medium term debt will only be for a capital purpose, the Authority should ensure that debt does not, except in the short term, exceed the total of capital financing requirement in the preceding year plus the estimates of any additional capital financing requirement for the current and next two financial years. This is a key indicator of prudence.

Total debt is expected to remain below the CFR during the forecast period.



Debt	31.03.18 Revised £'000	31.03.19 Estimate £'000	31.03.20 Estimate £'000	31.03.21 Estimate £'000
Borrowing	16,250	36,250	56,250	75,000
Finance leases	136	62	30	0
<b>Total Debt</b>	<b>16,386</b>	<b>36,312</b>	<b>56,280</b>	<b>75,000</b>

**Operational Boundary for External Debt:** The operational boundary is based on the Authority's estimate of most likely (i.e. prudent but not worst case) scenario for external debt. It links directly to the Authority's estimates of capital expenditure, the capital financing requirement and cash flow requirements, and is a key management tool for in-year monitoring. Other long-term liabilities comprise finance lease, Private Finance Initiative and other liabilities that are not borrowing but form part of the Authority's debt.

Operational Boundary	2017/18 Revised £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000
Borrowing	26,000	46,000	66,000	84,000
Other long-term liabilities	800	800	800	800
<b>Total Debt</b>	<b>26,800</b>	<b>46,800</b>	<b>66,800</b>	<b>84,800</b>

**Authorised Limit for External Debt:** The authorised limit is the affordable borrowing limit determined in compliance with the Local Government Act 2003. It is the maximum amount of debt that the Authority can legally owe. The authorised limit provides headroom over and above the operational boundary for unusual cash movements.

Authorised Limit	2017/18 Limit £'000	2018/19 Limit £'000	2019/20 Limit £'000	2020/21 Limit £'000
Borrowing	84,000	84,000	84,000	84,000
Other long-term liabilities	1,000	1,000	1,000	1,000
<b>Total Debt</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>

**Ratio of Financing Costs to Net Revenue Stream:** This is an indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet financing costs, net of investment income.

Ratio of Financing Costs to Net Revenue Stream	2017/18 Revised %	2018/19 Estimate %	2019/20 Estimate %	2020/21 Estimate %
General Fund	-0.3	-3.29	-3.27	-3.10

**Incremental Impact of Capital Investment Decisions:** This is an indicator of affordability that shows the impact of capital investment decisions on Council Tax levels. The incremental impact is the difference between the total revenue budget requirement of the current approved capital programme and the revenue budget requirement arising from the capital programme proposed

Incremental Impact of Capital Investment Decisions	2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
General Fund - increase in annual band D Council Tax	0.36	0	0.19

**Adoption of the CIPFA Treasury Management Code:** The Authority adopted the Chartered Institute of Public Finance and Accountancy's *Treasury Management in the Public Services: Code of Practice* in April 2002. The 2017 Edition of the Code was published in January 2018. The Council fully complies with the Code recommendations.

## Annual Minimum Revenue Provision Statement 2018/19

Where the Authority finances capital expenditure by debt, it must put aside resources to repay that debt in later years. The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP), although there has been no statutory minimum since 2008. The Local Government Act 2003 requires the Authority to have regard to the Department for Communities and Local Government's *Guidance on Minimum Revenue Provision* (the CLG Guidance) most recently issued in 2012.

The broad aim of the CLG Guidance is to ensure that debt is repaid over a period that is either reasonably commensurate with that over which the capital expenditure provides benefits, or, in the case of borrowing supported by Government Revenue Support Grant, reasonably commensurate with the period implicit in the determination of that grant.

The CLG Guidance requires the Authority to approve an Annual MRP Statement each year, and recommends a number of options for calculating a prudent amount of MRP. The following statement only incorporates options recommended in the Guidance.

For capital expenditure incurred before 1<sup>st</sup> April 2008, MRP will be determined in accordance with the former regulations that applied on 31<sup>st</sup> March 2008, incorporating an "Adjustment A" of £9,113k.

For unsupported capital expenditure incurred after 31<sup>st</sup> March 2008, MRP will be determined by charging the expenditure over the expected useful life of the relevant asset by either of the following methods:

- in equal instalments
- or*
- as the principal repayment on an annuity with an annual interest rate equal to the average relevant PWLB rate for the year of expenditure, starting in the year after the asset becomes operational.

MRP on purchases of freehold land will be charged over 50 years. MRP on expenditure not related to fixed assets but which has been capitalised by regulation or direction will be charged over a period of up to 25 years.

For assets acquired by finance leases MRP will be determined as being equal to the element of the rent or charge that goes to write down the balance sheet liability.

Capital expenditure incurred during 2018/19 will not be subject to a MRP charge until 2019/20.

Based on the Authority's latest estimate of its Capital Financing Requirement on 31<sup>st</sup> March 2017, the budget for MRP has been set as follows:

	<b>31.03.2018 Estimated CFR £'000</b>	<b>2018/19 Estimated MRP £'000</b>
Capital expenditure before 01.04.2008	9,113	0
Supported capital expenditure after 31.03.2008	0	0
Unsupported capital expenditure after 31.03.2008	16,250	186
Finance leases and Private Finance Initiative	136	74
<b>Total</b>	<b>25,499</b>	<b>260</b>

# Agenda Item 9

## Council Tax Setting 2018/19

*Executive Portfolio Holder:* Councillor Peter Seib, Finance & Legal Services  
*Director:* Netta Meadows, Strategy and Commissioning  
*Section 151 Officer:* Paul Fitzgerald  
*Service Manager:* Nicola Hix, Lead Specialist - Finance  
*Lead Officer:* Catherine Hood, Specialist - Finance  
*Contact Details:* Catherine.hood@southsomerset.gov.uk or (01935) 462157

### Purpose of the Report

1. Council is asked to approve the final council tax resolutions for 2018/19.

### Public Interest

2. This report is for Council to approve the calculation and setting of the Council Tax for 2018/19.

### Recommendations

3. That Council:
  - a. Approve the formal council tax resolutions referred to in paragraphs 6 to 15
  - b. Approve the individual tax settings as follows:
    - i. that the **Somerset County Council; Police and Crime Commissioner for Avon and Somerset and Devon and Somerset Fire and Rescue Authority** has stated that amounts shown in paragraphs 9 to 12 respectively of this report in precept issued to the Council, in accordance with Section 40 of the Local Government Act 1992 (as amended), for each of the categories of dwelling:
    - ii. that the **total amount** of council tax for each band of property in the South Somerset area for 2018/19 be as given in the table below:

A-	A	B	C	D	E	F	G	H
906.92	1,088.30	1,269.69	1,451.09	1,632.46	1,995.23	2,358.00	2,720.77	3,264.92

**NB** The above figures exclude all **town/parish precepts** and assume that the figures provided by Somerset County Council and Devon and Somerset Fire and Rescue are approved at their full Council meetings on 21<sup>st</sup> February and 16<sup>th</sup> February 2018 respectively. If any changes are required they will be reported to the meeting. Police & Crime Commissioner for Avon and Somerset approved their figures on the 1<sup>st</sup> February 2018

- iii. that, having calculated the totals of each precepting authority's amounts (including town and parish precepts), The Council (in accordance with Section 30(2) of the Local Government Act 1992) (as amended) hereby sets the amounts shown at **TOTAL** in the table shown at Appendix A as the council taxes for the financial year 2018/19 for each category of dwelling.
- c. Notes that if the formal Council Tax Resolution is approved, the total Band D Council Tax as follows:

	2017/18 £	2018/19 £	Increase %
South Somerset District Council	157.48	162.48	3.18
Somerset County Council	1,082.36	1,115.99	5.99
Somerset County Council (Adult Social Care)	42.43	76.17	
Police and Crime Commissioner for Avon and Somerset	181.81	193.81	6.60
Devon And Somerset Fire and Rescue Authority	81.57	84.01	2.99%
	<b>1,545.65</b>	<b>1,632.46</b>	<b>5.62%</b>
Town and Parish Council (average)	87.73	87.15	-0.66%
	<b>1,630.38</b>	<b>1,719.61</b>	<b>5.47%</b>

## Background

4. The Local Government Finance Act 1992 (amended by The Localism Act 2011) requires the Billing Authority to calculate a Council Tax Requirement.
5. Please note that these are provisional figures for Somerset County Council and Devon and Somerset Fire & Rescue Authority. Final Figures will be tabled at the meeting on the 22<sup>nd</sup> February 2018 if there are any changes.

## Council Tax Resolution 2018/19

6. At a meeting on 4<sup>th</sup> December 2017, the S151 Officer calculated the Council Tax Base for 2018/19:
  - a. for the whole South Somerset District Council area as **59,988.28** [Item T in the formula in Section 31B of the Local Government Act 1992 (as amended) (the Act) (**the tax base for the whole district**)]; and
  - b. for dwellings in those parts of its area to which one or more special items relates as in the attached Appendix A (**the tax base for each parish or town council area**).
7. Note that the Council Tax requirement for the Council's own purposes for 2018/19 (excluding parish and town precepts and special expenses) is **£9,746,896**.
8. Approve that the following amounts (that now include all the precepts issued to it by the parish and town councils) be now calculated by the Council for the year 2018/19 in accordance with sections 31 to 36 of the Act
  - a. **£79,379,272** being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act; (**expenditure, including all precepts issued to it by parish and town council**);
  - b. **£64,404,290** being the aggregate of the amounts that the Council estimates for the items set out in Section 31A(3) of the Act (**income, including government grants, benefits subsidy and adjustments for surpluses on the Collection Fund**);
  - c. **£14,974,982** being the amount by which the aggregate at 8(a) above exceeds the aggregate at 8(b) above, calculated by the Council in accordance with Section 31A(4) of the Act; as its **Council Tax requirement** for the year (item R in the formula in Section 31B of the Act); (**expenditure less income**);

- d. **£249.63** being the amount at 8(c) above (item R), all divided by item T (6(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the **basic amount of its Council Tax for the year; (this is an overall average amount of Council Tax, per Band D property, for District, Somerset Rivers Authority and parish and town councils requirements including special expenses)**;
- e. **£5,228,082** being the aggregate amount of all the special items referred to in Section 34(1) of the Act 9 as per attached Appendix A); (**parish and town council precepts**);
- f. **£162.48** being the amount at 8(d) above less the result given by dividing the amount at 8(e) above by Item T (6(a) above), calculated by the Council, in accordance with Section 34(2) of the Act; as the **basic amount of its Council Tax for the year for dwellings in those parts of its area to which no special items relates: (the District Council and Somerset Rivers Authority element of the tax for Band D dwellings)**;
- g. the amount shown in Appendix A being, for each parish or town in the Council's area, the amount given by adding to the amount in 8(f) about, the result of dividing the special item relating to that part of its area by the amount referred to at 6(b) above, in accordance with Section 34(3) of the Act, as the **basic amount of its Council Tax in those parts of its area to which the special items relate; (the COMBINED District and parish, or District and town amounts of Council Tax for Band D dwellings)** (Note: for completeness the table shows all areas and parish or town council precepts, if any, and how they affect the total tax);
- h. the amounts shown at Appendix A being, for each parish or town in the Council's area, the amounts given by applying to the amounts referred to at 8(f) and 8(g) above the formula and categories set out in Section 36 of the Act as **the district, parish and town Council Taxes for each valuation band in each parish and town**;
- i. for the parishes of Castle Cary, Henstridge, Ilchester and Wayford the amounts shown include an amount raised relating to special items in accordance with Section 35(2) (d) of the Act.
9. That it be noted that for the year 2018/19 the **Somerset County Council** has stated that following amounts in precept issued to the Council, in accordance with Section 40 of the Act, for each of the categories of dwellings shown below (**the County Council tax for each valuation band throughout the District**):

A-	A	B	C	D	E	F	G	H
619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98

10. That it be noted that for the year 2018/19 the **Somerset County Council – Adult Social Care** has stated the following amounts in precept issued to the Council, for each of the categories of dwellings shown below (**the County Council tax for each valuation band throughout the District**);

A-	A	B	C	D	E	F	G	H
42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34

11. That it be noted that for the year 2018/19 the **Police and Crime Commissioner for Avon and Somerset** has stated the following amounts in precept issued to the Council, in accordance with Section 40 of the Act, for each of the categories of dwellings shown below (**the Police Authority tax for each valuation band throughout the District**):

A-	A	B	C	D	E	F	G	H
107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62

12. That it be noted that for the year 2018/19 the **Devon and Somerset Fire and Rescue Authority** has stated the following amounts in precept issued to the Council, in accordance with Section 40 of the Act, for each of the categories of dwellings shown below (**the Fire Authority tax for each valuation band throughout the District**):

A-	A	B	C	D	E	F	G	H
46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02

13. That it be noted that for the year 2018/19 **South Somerset District Council** has stated the following amount will be the council tax charges for each band as follows:

A-	A	B	C	D	E	F	G	H
90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96

14. That the total amount of Council Tax for each band for 2018/19 for South Somerset area be as given in the table below. The table excludes parish and town precepts and special expenses.

A-	A	B	C	D	E	F	G	H
906.92	1,088.30	1,269.69	1,451.09	1,632.46	1,995.23	2,358.0	2,720.77	3,264.92

15. Authorities will be required to hold a referendum if their relevant basic amount of council tax (i.e. the Band D having excluded local precepts) for 2018/19 is in excess of the council tax referendum principles which apply to them. The referendum principles are that their relevant basis amount of council tax would be excessive if they set increases of:
- 6% or more for authorities with responsibility for adult social care purposes (Council tax for general spending requires a referendum if it rises by 3% or more, alongside a maximum of 3% 'social care precept')
  - More than £5, or 3% or more, (the greater of the two) for all district council in 2 tier areas
  - More than £12 for Police and Crime Commissioners
  - 3% or more for all billing and major precepting authorities not covered by the above categories.

### Financial Implications

16. These are contained within the report.

### Council Plan Implications

17. The budget and therefore the Council Tax requirement for the Council's own purposes for 2018/19 are aligned to the current Council Plan.

### Carbon Emissions and Climate Change Implications

18. There are no specific implications in these proposals.

## **Equality and Diversity Implications**

19. There are no specific implications in these proposals.

## **Privacy Impact Assessment**

20. There is no personal information included within this report.

## **Background Papers**

21. Background papers used in compiling this report are:

- a. 2018/19 Revenue and Capital Budgets and Medium Term Financial Plan report to District Executive and Full Council
  - b. Local Government Finance Act 1992 (as amended)
  - c. Localism Act 2011
  - d. The Referendum Relating to Council Tax Increase (Principles) (England) Report 2018-19:draft
-



<b>Abbas and Templecombe</b>		Parish Precept				Tax Base				
601		A-	A	B	C	D	E	F	G	H
Parish		21.91	26.29	30.68	35.06	39.44	48.20	56.97	65.73	78.88
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
Total Council Tax Bill		<b>928.83</b>	<b>1,114.59</b>	<b>1,300.37</b>	<b>1,486.15</b>	<b>1,671.90</b>	<b>2,043.43</b>	<b>2,414.97</b>	<b>2,786.50</b>	<b>3,343.80</b>

<b>Alford( Cary Moor)</b>		Parish Precept				Tax Base				
602		A-	A	B	C	D	E	F	G	H
Parish		12.06	14.47	16.88	19.29	21.70	26.52	31.34	36.17	43.40
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
Total Council Tax Bill		<b>918.98</b>	<b>1,102.77</b>	<b>1,286.57</b>	<b>1,470.38</b>	<b>1,654.16</b>	<b>2,021.75</b>	<b>2,389.34</b>	<b>2,756.94</b>	<b>3,308.32</b>

<b>Aller</b>		Parish Precept				Tax Base				
501		A-	A	B	C	D	E	F	G	H
Parish		31.14	37.37	43.59	49.82	56.05	68.51	80.96	93.42	112.10
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
Total Council Tax Bill		<b>938.06</b>	<b>1,125.67</b>	<b>1,313.28</b>	<b>1,500.91</b>	<b>1,688.51</b>	<b>2,063.74</b>	<b>2,438.96</b>	<b>2,814.19</b>	<b>3,377.02</b>

<b>Ansford</b>		Parish Precept				Tax Base				
603		A-	A	B	C	D	E	F	G	H
Parish		41.54	49.85	58.15	66.46	74.77	91.39	108.00	124.62	149.54
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
Total Council Tax Bill		<b>948.46</b>	<b>1,138.15</b>	<b>1,327.84</b>	<b>1,517.55</b>	<b>1,707.23</b>	<b>2,086.62</b>	<b>2,466.00</b>	<b>2,845.39</b>	<b>3,414.46</b>

<b>Ash</b>	Parish Precept				£25,100	Tax Base				268.13
801	A-	A	B	C	D	E	F	G	H	
Parish	52.01	62.41	72.81	83.21	93.61	114.41	135.21	156.02	187.22	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>958.93</b>	<b>1,150.71</b>	<b>1,342.50</b>	<b>1,534.30</b>	<b>1,726.07</b>	<b>2,109.64</b>	<b>2,493.21</b>	<b>2,876.79</b>	<b>3,452.14</b>	

<b>Ashill</b>	Parish Precept				£4,500	Tax Base				250.60
201	A-	A	B	C	D	E	F	G	H	
Parish	9.98	11.97	13.97	15.96	17.96	21.95	25.94	29.93	35.92	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>916.90</b>	<b>1,100.27</b>	<b>1,283.66</b>	<b>1,467.05</b>	<b>1,650.42</b>	<b>2,017.18</b>	<b>2,383.94</b>	<b>2,750.70</b>	<b>3,300.84</b>	

<b>Babcary</b>	Parish Precept				£3,782	Tax Base				120.97
502	A-	A	B	C	D	E	F	G	H	
Parish	17.37	20.84	24.31	27.79	31.26	38.21	45.15	52.10	62.52	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>924.29</b>	<b>1,109.14</b>	<b>1,294.00</b>	<b>1,478.88</b>	<b>1,663.72</b>	<b>2,033.44</b>	<b>2,403.15</b>	<b>2,772.87</b>	<b>3,327.44</b>	

<b>Barrington</b>	Parish Precept				£15,315	Tax Base				207.34
503	A-	A	B	C	D	E	F	G	H	
Parish	41.03	49.24	57.45	65.65	73.86	90.27	106.69	123.10	147.72	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>947.95</b>	<b>1,137.54</b>	<b>1,327.14</b>	<b>1,516.74</b>	<b>1,706.32</b>	<b>2,085.50</b>	<b>2,464.69</b>	<b>2,843.87</b>	<b>3,412.64</b>	

<b>Barton St. David</b>	Parish Precept					Tax Base				
504	A-	A	B	C	D	E	F	G	H	
Parish	24.63	29.55	34.48	39.40	44.33	54.18	64.03	73.88	88.66	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>931.55</b>	<b>1,117.85</b>	<b>1,304.17</b>	<b>1,490.49</b>	<b>1,676.79</b>	<b>2,049.41</b>	<b>2,422.03</b>	<b>2,794.65</b>	<b>3,353.58</b>	

<b>Barwick</b>	Parish Precept					Tax Base				
802	A-	A	B	C	D	E	F	G	H	
Parish	45.81	54.97	64.14	73.30	82.46	100.78	119.11	137.43	164.92	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>952.73</b>	<b>1,143.27</b>	<b>1,333.83</b>	<b>1,524.39</b>	<b>1,714.92</b>	<b>2,096.01</b>	<b>2,477.11</b>	<b>2,858.20</b>	<b>3,429.84</b>	

<b>Beercrocombe</b>	Parish Precept					Tax Base				
505	A-	A	B	C	D	E	F	G	H	
Parish	11.13	13.36	15.59	17.81	20.04	24.49	28.95	33.40	40.08	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>918.05</b>	<b>1,101.66</b>	<b>1,285.28</b>	<b>1,468.90</b>	<b>1,652.50</b>	<b>2,019.72</b>	<b>2,386.95</b>	<b>2,754.17</b>	<b>3,305.00</b>	

<b>Bratton Seymour</b>	Parish Precept					Tax Base				
604	A-	A	B	C	D	E	F	G	H	
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>	

<b>Brewham</b>	Parish Precept				Tax Base				201.15
605	A-	A	B	C	D	E	F	G	H
Parish	9.92	11.90	13.88	15.87	17.85	21.82	25.78	29.75	35.70
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>916.84</b>	<b>1,100.20</b>	<b>1,283.57</b>	<b>1,466.96</b>	<b>1,650.31</b>	<b>2,017.05</b>	<b>2,383.78</b>	<b>2,750.52</b>	<b>3,300.62</b>

<b>Broadway</b>	Parish Precept				Tax Base				324.43
202	A-	A	B	C	D	E	F	G	H
Parish	14.13	16.95	19.78	22.60	25.43	31.08	36.73	42.38	50.86
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>921.05</b>	<b>1,105.25</b>	<b>1,289.47</b>	<b>1,473.69</b>	<b>1,657.89</b>	<b>2,026.31</b>	<b>2,394.73</b>	<b>2,763.15</b>	<b>3,315.78</b>

<b>Bruton</b>	Parish Precept				Tax Base				928.34
606	A-	A	B	C	D	E	F	G	H
Parish	64.64	77.57	90.50	103.43	116.36	142.22	168.08	193.93	232.72
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>971.56</b>	<b>1,165.87</b>	<b>1,360.19</b>	<b>1,554.52</b>	<b>1,748.82</b>	<b>2,137.45</b>	<b>2,526.08</b>	<b>2,914.70</b>	<b>3,497.64</b>

<b>Brympton</b>	Parish Precept				Tax Base				2,618.56
803	A-	A	B	C	D	E	F	G	H
Parish	12.86	15.43	18.00	20.57	23.14	28.28	33.42	38.57	46.28
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>919.78</b>	<b>1,103.73</b>	<b>1,287.69</b>	<b>1,471.66</b>	<b>1,655.60</b>	<b>2,023.51</b>	<b>2,391.42</b>	<b>2,759.34</b>	<b>3,311.20</b>

<b>Buckland St. Mary</b>	Parish Precept				Tax Base				£8,124	236.46
203	A-	A	B	C	D	E	F	G	H	
Parish	19.09	22.91	26.72	30.54	34.36	42.00	49.63	57.27	68.72	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>926.01</b>	<b>1,111.21</b>	<b>1,296.41</b>	<b>1,481.63</b>	<b>1,666.82</b>	<b>2,037.23</b>	<b>2,407.63</b>	<b>2,778.04</b>	<b>3,333.64</b>	

<b>Castle Cary</b>	Parish Precept				Tax Base				£154,311	855.73
607	A-	A	B	C	D	E	F	G	H	
Parish	100.18	120.22	140.26	160.29	180.33	220.40	260.48	300.55	360.66	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>1,007.10</b>	<b>1,208.52</b>	<b>1,409.95</b>	<b>1,611.38</b>	<b>1,812.79</b>	<b>2,215.63</b>	<b>2,618.48</b>	<b>3,021.32</b>	<b>3,625.58</b>	

<b>Castle Cary (All Saints Churchyard)</b>	Parish Precept				Tax Base				£6,130	663.16
607	A-	A	B	C	D	E	F	G	H	
Parish	5.13	6.16	7.19	8.21	9.24	11.29	13.35	15.40	18.48	
South Somerset District Council										
Somerset County Council										
Somerset County Council (Adult Social Care)										
Avon & Somerset Police and Crime Commissioner										
Devon & Somerset Fire & Rescue Authority										
<b>Total Council Tax Bill</b>	<b>5.13</b>	<b>6.16</b>	<b>7.19</b>	<b>8.21</b>	<b>9.24</b>	<b>11.29</b>	<b>13.35</b>	<b>15.40</b>	<b>18.48</b>	

<b>Chaffcombe</b>	Parish Precept				Tax Base				£3,000	111.40
204	A-	A	B	C	D	E	F	G	H	
Parish	14.96	17.95	20.95	23.94	26.93	32.91	38.90	44.88	53.86	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>921.88</b>	<b>1,106.25</b>	<b>1,290.64</b>	<b>1,475.03</b>	<b>1,659.39</b>	<b>2,028.14</b>	<b>2,396.90</b>	<b>2,765.65</b>	<b>3,318.78</b>	

<b>Chard Town</b>		Parish Precept				Tax Base			
101	A-	A	B	C	D	E	F	G	H
Parish	82.27	98.72	115.17	131.63	148.08	180.99	213.89	246.80	296.16
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>989.19</b>	<b>1,187.02</b>	<b>1,384.86</b>	<b>1,582.72</b>	<b>1,780.54</b>	<b>2,176.22</b>	<b>2,571.89</b>	<b>2,967.57</b>	<b>3,561.08</b>

<b>Charlton Horethorne</b>		Parish Precept				Tax Base			
608	A-	A	B	C	D	E	F	G	H
Parish	12.11	14.53	16.96	19.38	21.80	26.64	31.49	36.33	43.60
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>919.03</b>	<b>1,102.83</b>	<b>1,286.65</b>	<b>1,470.47</b>	<b>1,654.26</b>	<b>2,021.87</b>	<b>2,389.49</b>	<b>2,757.10</b>	<b>3,308.52</b>

<b>Charltons (The)</b>		Parish Precept				Tax Base			
506	A-	A	B	C	D	E	F	G	H
Parish	18.85	22.62	26.39	30.16	33.93	41.47	49.01	56.55	67.86
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>925.77</b>	<b>1,110.92</b>	<b>1,296.08</b>	<b>1,481.25</b>	<b>1,666.39</b>	<b>2,036.70</b>	<b>2,407.01</b>	<b>2,777.32</b>	<b>3,332.78</b>

<b>Charlton Musgrove</b>		Parish Precept				Tax Base			
609	A-	A	B	C	D	E	F	G	H
Parish	19.12	22.95	26.77	30.60	34.42	42.07	49.72	57.37	68.84
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>926.04</b>	<b>1,111.25</b>	<b>1,296.46</b>	<b>1,481.69</b>	<b>1,666.88</b>	<b>2,037.30</b>	<b>2,407.72</b>	<b>2,778.14</b>	<b>3,333.76</b>

<b>Chillington</b>		Parish Precept				Tax Base		57.46	
206	A-	A	B	C	D	E	F	G	H
Parish	1.54	1.85	2.16	2.47	2.78	3.40	4.02	4.63	5.56
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>908.46</b>	<b>1,090.15</b>	<b>1,271.85</b>	<b>1,453.56</b>	<b>1,635.24</b>	<b>1,998.63</b>	<b>2,362.02</b>	<b>2,725.40</b>	<b>3,270.48</b>

<b>Chilthorne Domer</b>		Parish Precept				Tax Base		200.01	
804	A-	A	B	C	D	E	F	G	H
Parish	26.28	31.53	36.79	42.04	47.30	57.81	68.32	78.83	94.60
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>933.20</b>	<b>1,119.83</b>	<b>1,306.48</b>	<b>1,493.13</b>	<b>1,679.76</b>	<b>2,053.04</b>	<b>2,426.32</b>	<b>2,799.60</b>	<b>3,359.52</b>

<b>Chilton Cantelo</b>		Parish Precept				Tax Base		50.40	
805	A-	A	B	C	D	E	F	G	H
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Chiselborough</b>		Parish Precept				Tax Base		147.99	
806	A-	A	B	C	D	E	F	G	H
Parish	22.45	26.94	31.43	35.92	40.41	49.39	58.37	67.35	80.82
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>929.37</b>	<b>1,115.24</b>	<b>1,301.12</b>	<b>1,487.01</b>	<b>1,672.87</b>	<b>2,044.62</b>	<b>2,416.37</b>	<b>2,788.12</b>	<b>3,345.74</b>

<b>Closworth</b>		Parish Precept				£0	Tax Base		89.96	
807	A-	A	B	C	D	E	F	G	H	
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>	

<b>Combe St. Nicholas</b>		Parish Precept				£17,440	Tax Base		585.79	
207	A-	A	B	C	D	E	F	G	H	
Parish	16.54	19.85	23.15	26.46	29.77	36.39	43.00	49.62	59.54	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>923.46</b>	<b>1,108.15</b>	<b>1,292.84</b>	<b>1,477.55</b>	<b>1,662.23</b>	<b>2,031.62</b>	<b>2,401.00</b>	<b>2,770.39</b>	<b>3,324.46</b>	

<b>Compton Dundon</b>		Parish Precept				£23,432	Tax Base		304.46	
507	A-	A	B	C	D	E	F	G	H	
Parish	42.76	51.31	59.86	68.41	76.96	94.06	111.16	128.27	153.92	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>949.68</b>	<b>1,139.61</b>	<b>1,329.55</b>	<b>1,519.50</b>	<b>1,709.42</b>	<b>2,089.29</b>	<b>2,469.16</b>	<b>2,849.04</b>	<b>3,418.84</b>	

<b>Compton Pauncefoot</b>		Parish Precept				£1,650	Tax Base		87.87	
610	A-	A	B	C	D	E	F	G	H	
Parish	10.43	12.52	14.61	16.69	18.78	22.95	27.13	31.30	37.56	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>917.35</b>	<b>1,100.82</b>	<b>1,284.30</b>	<b>1,467.78</b>	<b>1,651.24</b>	<b>2,018.18</b>	<b>2,385.13</b>	<b>2,752.07</b>	<b>3,302.48</b>	



<b>Corton Denham</b>		Parish Precept				Tax Base			
611	A-	A	B	C	D	E	F	G	H
Parish	15.39	18.47	21.55	24.63	27.71	33.87	40.03	46.18	55.42
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>922.31</b>	<b>1,106.77</b>	<b>1,291.24</b>	<b>1,475.72</b>	<b>1,660.17</b>	<b>2,029.10</b>	<b>2,398.03</b>	<b>2,766.95</b>	<b>3,320.34</b>

<b>Crewkerne Town</b>		Parish Precept				Tax Base			
301	A-	A	B	C	D	E	F	G	H
Parish	90.56	108.67	126.78	144.89	163.00	199.22	235.44	271.67	326.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>997.48</b>	<b>1,196.97</b>	<b>1,396.47</b>	<b>1,595.98</b>	<b>1,795.46</b>	<b>2,194.45</b>	<b>2,593.44</b>	<b>2,992.44</b>	<b>3,590.92</b>

<b>Cricket St. Thomas</b>		Parish Precept				Tax Base			
208	A-	A	B	C	D	E	F	G	H
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Cucklington</b>		Parish Precept				Tax Base			
612	A-	A	B	C	D	E	F	G	H
Parish	7.49	8.99	10.49	11.99	13.49	16.49	19.49	22.48	26.98
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>914.41</b>	<b>1,097.29</b>	<b>1,280.18</b>	<b>1,463.08</b>	<b>1,645.95</b>	<b>2,011.72</b>	<b>2,377.49</b>	<b>2,743.25</b>	<b>3,291.90</b>

<b>Cudworth</b>		Parish Precept				£0	Tax Base			27.15
209	A-	A	B	C	D	E	F	G	H	
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>	

<b>Curry Mallet</b>		Parish Precept				£4,730	Tax Base			131.69
508	A-	A	B	C	D	E	F	G	H	
Parish	19.96	23.95	27.94	31.93	35.92	43.90	51.88	59.87	71.84	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>926.88</b>	<b>1,112.25</b>	<b>1,297.63</b>	<b>1,483.02</b>	<b>1,668.38</b>	<b>2,039.13</b>	<b>2,409.88</b>	<b>2,780.64</b>	<b>3,336.76</b>	

<b>Curry Rivel</b>		Parish Precept				£31,180	Tax Base			926.91
509	A-	A	B	C	D	E	F	G	H	
Parish	18.69	22.43	26.16	29.90	33.64	41.12	48.59	56.07	67.28	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>925.61</b>	<b>1,110.73</b>	<b>1,295.85</b>	<b>1,480.99</b>	<b>1,666.10</b>	<b>2,036.35</b>	<b>2,406.59</b>	<b>2,776.84</b>	<b>3,332.20</b>	

<b>Dinnington</b>		Parish Precept				£0	Tax Base			28.97
210	A-	A	B	C	D	E	F	G	H	
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>	

<b>Donyatt</b>		Parish Precept				Tax Base			
211	A-	A	B	C	D	E	F	G	H
Parish	29.14	34.97	40.79	46.62	52.45	64.11	75.76	87.42	104.90
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>936.06</b>	<b>1,123.27</b>	<b>1,310.48</b>	<b>1,497.71</b>	<b>1,684.91</b>	<b>2,059.34</b>	<b>2,433.76</b>	<b>2,808.19</b>	<b>3,369.82</b>

<b>Dowlish Wake</b>		Parish Precept				Tax Base			
212	A-	A	B	C	D	E	F	G	H
Parish	10.63	12.76	14.89	17.01	19.14	23.39	27.65	31.90	38.28
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>917.55</b>	<b>1,101.06</b>	<b>1,284.58</b>	<b>1,468.10</b>	<b>1,651.60</b>	<b>2,018.62</b>	<b>2,385.65</b>	<b>2,752.67</b>	<b>3,303.20</b>

<b>Drayton</b>		Parish Precept				Tax Base			
511	A-	A	B	C	D	E	F	G	H
Parish	12.20	14.64	17.08	19.52	21.96	26.84	31.72	36.60	43.92
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>919.12</b>	<b>1,102.94</b>	<b>1,286.77</b>	<b>1,470.61</b>	<b>1,654.42</b>	<b>2,022.07</b>	<b>2,389.72</b>	<b>2,757.37</b>	<b>3,308.84</b>

<b>East Chinnock</b>		Parish Precept				Tax Base			
808	A-	A	B	C	D	E	F	G	H
Parish	24.54	29.45	34.35	39.26	44.17	53.99	63.80	73.62	88.34
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>931.46</b>	<b>1,117.75</b>	<b>1,304.04</b>	<b>1,490.35</b>	<b>1,676.63</b>	<b>2,049.22</b>	<b>2,421.80</b>	<b>2,794.39</b>	<b>3,353.26</b>

<b>East Coker</b>		Parish Precept				Tax Base		788.78	
809	A-	A	B	C	D	E	F	G	H
Parish	37.24	44.69	52.13	59.58	67.03	81.93	96.82	111.72	134.06
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>944.16</b>	<b>1,132.99</b>	<b>1,321.82</b>	<b>1,510.67</b>	<b>1,699.49</b>	<b>2,077.16</b>	<b>2,454.82</b>	<b>2,832.49</b>	<b>3,398.98</b>

<b>Fivehead</b>		Parish Precept				Tax Base		257.91	
512	A-	A	B	C	D	E	F	G	H
Parish	30.92	37.11	43.29	49.48	55.66	68.03	80.40	92.77	111.32
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>937.84</b>	<b>1,125.41</b>	<b>1,312.98</b>	<b>1,500.57</b>	<b>1,688.12</b>	<b>2,063.26</b>	<b>2,438.40</b>	<b>2,813.54</b>	<b>3,376.24</b>

<b>Hambridge &amp; Westport</b>		Parish Precept				Tax Base		208.61	
510	A-	A	B	C	D	E	F	G	H
Parish	34.12	40.94	47.76	54.59	61.41	75.06	88.70	102.35	122.82
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>941.04</b>	<b>1,129.24</b>	<b>1,317.45</b>	<b>1,505.68</b>	<b>1,693.87</b>	<b>2,070.29</b>	<b>2,446.70</b>	<b>2,823.12</b>	<b>3,387.74</b>

<b>Hardington Mandeville</b>		Parish Precept				Tax Base		274.28	
810	A-	A	B	C	D	E	F	G	H
Parish	30.32	36.39	42.45	48.52	54.58	66.71	78.84	90.97	109.16
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>937.24</b>	<b>1,124.69</b>	<b>1,312.14</b>	<b>1,499.61</b>	<b>1,687.04</b>	<b>2,061.94</b>	<b>2,436.84</b>	<b>2,811.74</b>	<b>3,374.08</b>

<b>Haselbury Plucknett</b>		Parish Precept				Tax Base			
811	A-	A	B	C	D	E	F	G	H
Parish	23.78	28.53	33.29	38.04	42.80	52.31	61.82	71.33	85.60
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>930.70</b>	<b>1,116.83</b>	<b>1,302.98</b>	<b>1,489.13</b>	<b>1,675.26</b>	<b>2,047.54</b>	<b>2,419.82</b>	<b>2,792.10</b>	<b>3,350.52</b>

<b>Henstridge</b>		Parish Precept				Tax Base			
613	A-	A	B	C	D	E	F	G	H
Parish	36.17	43.40	50.63	57.87	65.10	79.57	94.03	108.50	130.20
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>943.09</b>	<b>1,131.70</b>	<b>1,320.32</b>	<b>1,508.96</b>	<b>1,697.56</b>	<b>2,074.80</b>	<b>2,452.03</b>	<b>2,829.27</b>	<b>3,395.12</b>

<b>Henstridge (St Nicholas Churchyard)</b>		Parish Precept				Tax Base			
613	A-	A	B	C	D	E	F	G	H
Parish	5.33	6.39	7.46	8.52	9.59	11.72	13.85	15.98	19.18
South Somerset District Council									
Somerset County Council									
Somerset County Council (Adult Social Care)									
Avon & Somerset Police and Crime Commissioner									
Devon & Somerset Fire & Rescue Authority									
<b>Total Council Tax Bill</b>	<b>5.33</b>	<b>6.39</b>	<b>7.46</b>	<b>8.52</b>	<b>9.59</b>	<b>11.72</b>	<b>13.85</b>	<b>15.98</b>	<b>19.18</b>

<b>High Ham</b>		Parish Precept				Tax Base			
513	A-	A	B	C	D	E	F	G	H
Parish	32.23	38.67	45.12	51.56	58.01	70.90	83.79	96.68	116.02
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>939.15</b>	<b>1,126.97</b>	<b>1,314.81</b>	<b>1,502.65</b>	<b>1,690.47</b>	<b>2,066.13</b>	<b>2,441.79</b>	<b>2,817.45</b>	<b>3,380.94</b>

<b>Hinton St. George</b>		Parish Precept				Tax Base			
213	A-	A	B	C	D	E	F	G	H
Parish	40.47	48.57	56.66	64.76	72.85	89.04	105.23	121.42	145.70
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>947.39</b>	<b>1,136.87</b>	<b>1,326.35</b>	<b>1,515.85</b>	<b>1,705.31</b>	<b>2,084.27</b>	<b>2,463.23</b>	<b>2,842.19</b>	<b>3,410.62</b>

<b>Holton (North Vale)</b>		Parish Precept				Tax Base			
614	A-	A	B	C	D	E	F	G	H
Parish	12.36	14.83	17.30	19.77	22.24	27.18	32.12	37.07	44.48
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>919.28</b>	<b>1,103.13</b>	<b>1,286.99</b>	<b>1,470.86</b>	<b>1,654.70</b>	<b>2,022.41</b>	<b>2,390.12</b>	<b>2,757.84</b>	<b>3,309.40</b>

<b>Horsington</b>		Parish Precept				Tax Base			
615	A-	A	B	C	D	E	F	G	H
Parish	19.78	23.74	27.70	31.65	35.61	43.52	51.44	59.35	71.22
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>926.70</b>	<b>1,112.04</b>	<b>1,297.39</b>	<b>1,482.74</b>	<b>1,668.07</b>	<b>2,038.75</b>	<b>2,409.44</b>	<b>2,780.12</b>	<b>3,336.14</b>

<b>Horton</b>		Parish Precept				Tax Base			
214	A-	A	B	C	D	E	F	G	H
Parish	22.19	26.63	31.06	35.50	39.94	48.82	57.69	66.57	79.88
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>929.11</b>	<b>1,114.93</b>	<b>1,300.75</b>	<b>1,486.59</b>	<b>1,672.40</b>	<b>2,044.05</b>	<b>2,415.69</b>	<b>2,787.34</b>	<b>3,344.80</b>

<b>Huish Episcopi</b>		Parish Precept				Tax Base		923.02	
514	A-	A	B	C	D	E	F	G	H
Parish	27.59	33.11	38.62	44.14	49.66	60.70	71.73	82.77	99.32
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>934.51</b>	<b>1,121.41</b>	<b>1,308.31</b>	<b>1,495.23</b>	<b>1,682.12</b>	<b>2,055.93</b>	<b>2,429.73</b>	<b>2,803.54</b>	<b>3,364.24</b>

<b>Ilchester</b>		Parish Precept				Tax Base		700.76	
812	A-	A	B	C	D	E	F	G	H
Parish	19.42	23.31	27.19	31.08	34.96	42.73	50.50	58.27	69.92
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>926.34</b>	<b>1,111.61</b>	<b>1,296.88</b>	<b>1,482.17</b>	<b>1,667.42</b>	<b>2,037.96</b>	<b>2,408.50</b>	<b>2,779.04</b>	<b>3,334.84</b>

<b>Ilchester (St Mary Major Churchyard)</b>		Parish Precept				Tax Base		695.51	
812	A-	A	B	C	D	E	F	G	H
Parish	1.33	1.60	1.87	2.13	2.40	2.93	3.47	4.00	4.80
South Somerset District Council									
Somerset County Council									
Somerset County Council (Adult Social Care)									
Avon & Somerset Police and Crime Commissioner									
Devon & Somerset Fire & Rescue Authority									
<b>Total Council Tax Bill</b>	<b>1.33</b>	<b>1.60</b>	<b>1.87</b>	<b>2.13</b>	<b>2.40</b>	<b>2.93</b>	<b>3.47</b>	<b>4.00</b>	<b>4.80</b>

<b>Ilminster Town</b>		Parish Precept				Tax Base		2,045.13	
401	A-	A	B	C	D	E	F	G	H
Parish	86.74	104.09	121.43	138.78	156.13	190.83	225.52	260.22	312.26
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>993.66</b>	<b>1,192.39</b>	<b>1,391.12</b>	<b>1,589.87</b>	<b>1,788.59</b>	<b>2,186.06</b>	<b>2,583.52</b>	<b>2,980.99</b>	<b>3,577.18</b>

Ilton 215	Parish Precept				£19,240	Tax Base				299.22
	A-	A	B	C		D	E	F	G	
Parish	35.72	42.87	50.01	57.16		64.30	78.59	92.88	107.17	128.60
South Somerset District Council	90.27	108.32	126.37	144.43		162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99		1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71		76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28		193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68		84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>942.64</b>	<b>1,131.17</b>	<b>1,319.70</b>	<b>1,508.25</b>		<b>1,696.76</b>	<b>2,073.82</b>	<b>2,450.88</b>	<b>2,827.94</b>	<b>3,393.52</b>

Isle Abbotts 515	Parish Precept				£1,680	Tax Base				85.97
	A-	A	B	C		D	E	F	G	
Parish	10.86	13.03	15.20	17.37		19.54	23.88	28.22	32.57	39.08
South Somerset District Council	90.27	108.32	126.37	144.43		162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99		1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71		76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28		193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68		84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>917.78</b>	<b>1,101.33</b>	<b>1,284.89</b>	<b>1,468.46</b>		<b>1,652.00</b>	<b>2,019.11</b>	<b>2,386.22</b>	<b>2,753.34</b>	<b>3,304.00</b>

Isle Brewers 516	Parish Precept				£0	Tax Base				66.47
	A-	A	B	C		D	E	F	G	
Parish	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43		162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99		1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71		76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28		193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68		84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>		<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

Keinton Mandeville 517	Parish Precept				£16,870	Tax Base				415.75
	A-	A	B	C		D	E	F	G	
Parish	22.54	27.05	31.56	36.07		40.58	49.60	58.62	67.63	81.16
South Somerset District Council	90.27	108.32	126.37	144.43		162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99		1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71		76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28		193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68		84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>929.46</b>	<b>1,115.35</b>	<b>1,301.25</b>	<b>1,487.16</b>		<b>1,673.04</b>	<b>2,044.83</b>	<b>2,416.62</b>	<b>2,788.40</b>	<b>3,346.08</b>



<b>Kingsbury Episcopi</b>		Parish Precept				Tax Base			
518	A-	A	B	C	D	E	F	G	H
Parish	30.46	36.55	42.65	48.74	54.83	67.01	79.20	91.38	109.66
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>937.38</b>	<b>1,124.85</b>	<b>1,312.34</b>	<b>1,499.83</b>	<b>1,687.29</b>	<b>2,062.24</b>	<b>2,437.20</b>	<b>2,812.15</b>	<b>3,374.58</b>

<b>Kingsdon</b>		Parish Precept				Tax Base			
519	A-	A	B	C	D	E	F	G	H
Parish	67.49	80.99	94.48	107.98	121.48	148.48	175.47	202.47	242.96
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>974.41</b>	<b>1,169.29</b>	<b>1,364.17</b>	<b>1,559.07</b>	<b>1,753.94</b>	<b>2,143.71</b>	<b>2,533.47</b>	<b>2,923.24</b>	<b>3,507.88</b>

<b>Kingstone</b>		Parish Precept				Tax Base			
216	A-	A	B	C	D	E	F	G	H
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Kingweston</b>		Parish Precept				Tax Base			
520	A-	A	B	C	D	E	F	G	H
Parish	17.43	20.92	24.41	27.89	31.38	38.35	45.33	52.30	62.76
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>924.35</b>	<b>1,109.22</b>	<b>1,294.10</b>	<b>1,478.98</b>	<b>1,663.84</b>	<b>2,033.58</b>	<b>2,403.33</b>	<b>2,773.07</b>	<b>3,327.68</b>

<b>Knowle St. Giles</b>		Parish Precept				Tax Base			
217	A-	A	B	C	D	E	F	G	H
Parish	10.84	13.01	15.17	17.34	19.51	23.85	28.18	32.52	39.02
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>917.76</b>	<b>1,101.31</b>	<b>1,284.86</b>	<b>1,468.43</b>	<b>1,651.97</b>	<b>2,019.08</b>	<b>2,386.18</b>	<b>2,753.29</b>	<b>3,303.94</b>

<b>Langport</b>		Parish Precept				Tax Base			
521	A-	A	B	C	D	E	F	G	H
Parish	141.04	169.25	197.46	225.67	253.88	310.30	366.72	423.13	507.76
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>1,047.96</b>	<b>1,257.55</b>	<b>1,467.15</b>	<b>1,676.76</b>	<b>1,886.34</b>	<b>2,305.53</b>	<b>2,724.72</b>	<b>3,143.90</b>	<b>3,772.68</b>

<b>Limington</b>		Parish Precept				Tax Base			
813	A-	A	B	C	D	E	F	G	H
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Long Load</b>		Parish Precept				Tax Base			
814	A-	A	B	C	D	E	F	G	H
Parish	35.28	42.33	49.39	56.44	63.50	77.61	91.72	105.83	127.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>942.20</b>	<b>1,130.63</b>	<b>1,319.08</b>	<b>1,507.53</b>	<b>1,695.96</b>	<b>2,072.84</b>	<b>2,449.72</b>	<b>2,826.60</b>	<b>3,391.92</b>

<b>Long Sutton</b>		Parish Precept				Tax Base			
522	A-	A	B	C	D	E	F	G	H
Parish	26.16	31.39	36.63	41.86	47.09	57.55	68.02	78.48	94.18
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>933.08</b>	<b>1,119.69</b>	<b>1,306.32</b>	<b>1,492.95</b>	<b>1,679.55</b>	<b>2,052.78</b>	<b>2,426.02</b>	<b>2,799.25</b>	<b>3,359.10</b>

<b>Lopen</b>		Parish Precept				Tax Base			
218	A-	A	B	C	D	E	F	G	H
Parish	29.25	35.10	40.95	46.80	52.65	64.35	76.05	87.75	105.30
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>936.17</b>	<b>1,123.40</b>	<b>1,310.64</b>	<b>1,497.89</b>	<b>1,685.11</b>	<b>2,059.58</b>	<b>2,434.05</b>	<b>2,808.52</b>	<b>3,370.22</b>

<b>Lovington (Cary Moor)</b>		Parish Precept				Tax Base			
616	A-	A	B	C	D	E	F	G	H
Parish	12.06	14.47	16.88	19.29	21.70	26.52	31.34	36.17	43.40
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>918.98</b>	<b>1,102.77</b>	<b>1,286.57</b>	<b>1,470.38</b>	<b>1,654.16</b>	<b>2,021.75</b>	<b>2,389.34</b>	<b>2,756.94</b>	<b>3,308.32</b>

<b>Maperton (North Vale)</b>		Parish Precept				Tax Base			
617	A-	A	B	C	D	E	F	G	H
Parish	12.22	14.66	17.10	19.55	21.99	26.88	31.76	36.65	43.98
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>919.14</b>	<b>1,102.96</b>	<b>1,286.79</b>	<b>1,470.64</b>	<b>1,654.45</b>	<b>2,022.11</b>	<b>2,389.76</b>	<b>2,757.42</b>	<b>3,308.90</b>

<b>Marston Magna</b>		Parish Precept				Tax Base			
815	A-	A	B	C	D	E	F	G	H
Parish	21.26	25.51	29.77	34.02	38.27	46.77	55.28	63.78	76.54
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>928.18</b>	<b>1,113.81</b>	<b>1,299.46</b>	<b>1,485.11</b>	<b>1,670.73</b>	<b>2,042.00</b>	<b>2,413.28</b>	<b>2,784.55</b>	<b>3,341.46</b>

<b>Martock</b>		Parish Precept				Tax Base			
816	A-	A	B	C	D	E	F	G	H
Parish	112.90	135.48	158.06	180.64	203.22	248.38	293.54	338.70	406.44
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>1,019.82</b>	<b>1,223.78</b>	<b>1,427.75</b>	<b>1,631.73</b>	<b>1,835.68</b>	<b>2,243.61</b>	<b>2,651.54</b>	<b>3,059.47</b>	<b>3,671.36</b>

<b>Merriott</b>		Parish Precept				Tax Base			
219	A-	A	B	C	D	E	F	G	H
Parish	34.09	40.91	47.73	54.55	61.37	75.01	88.65	102.28	122.74
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>941.01</b>	<b>1,129.21</b>	<b>1,317.42</b>	<b>1,505.64</b>	<b>1,693.83</b>	<b>2,070.24</b>	<b>2,446.65</b>	<b>2,823.05</b>	<b>3,387.66</b>

<b>Milborne Port</b>		Parish Precept				Tax Base			
618	A-	A	B	C	D	E	F	G	H
Parish	35.40	42.48	49.56	56.64	63.72	77.88	92.04	106.20	127.44
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>942.32</b>	<b>1,130.78</b>	<b>1,319.25</b>	<b>1,507.73</b>	<b>1,696.18</b>	<b>2,073.11</b>	<b>2,450.04</b>	<b>2,826.97</b>	<b>3,392.36</b>

<b>Misterton</b>	Parish Precept				Tax Base				£19,322	396.19
220	A-	A	B	C	D	E	F	G	H	
Parish	27.09	32.51	37.93	43.35	48.77	59.61	70.45	81.28	97.54	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>934.01</b>	<b>1,120.81</b>	<b>1,307.62</b>	<b>1,494.44</b>	<b>1,681.23</b>	<b>2,054.84</b>	<b>2,428.45</b>	<b>2,802.05</b>	<b>3,362.46</b>	

<b>Montacute</b>	Parish Precept				Tax Base				£23,830	257.74
818	A-	A	B	C	D	E	F	G	H	
Parish	51.37	61.64	71.91	82.19	92.46	113.01	133.55	154.10	184.92	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>958.29</b>	<b>1,149.94</b>	<b>1,341.60</b>	<b>1,533.28</b>	<b>1,724.92</b>	<b>2,108.24</b>	<b>2,491.55</b>	<b>2,874.87</b>	<b>3,449.84</b>	

<b>Muchelney</b>	Parish Precept				Tax Base				£0	84.43
523	A-	A	B	C	D	E	F	G	H	
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>	

<b>Mudford</b>	Parish Precept				Tax Base				£26,945	276.69
819	A-	A	B	C	D	E	F	G	H	
Parish	54.10	64.92	75.74	86.56	97.38	119.02	140.66	162.30	194.76	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>961.02</b>	<b>1,153.22</b>	<b>1,345.43</b>	<b>1,537.65</b>	<b>1,729.84</b>	<b>2,114.25</b>	<b>2,498.66</b>	<b>2,883.07</b>	<b>3,459.68</b>	

<b>North Barrow (Cary Moor)</b>		Parish Precept				Tax Base			
619	A-	A	B	C	D	E	F	G	H
Parish	12.06	14.47	16.88	19.29	21.70	26.52	31.34	36.17	43.40
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>918.98</b>	<b>1,102.77</b>	<b>1,286.57</b>	<b>1,470.38</b>	<b>1,654.16</b>	<b>2,021.75</b>	<b>2,389.34</b>	<b>2,756.94</b>	<b>3,308.32</b>

<b>North Cadbury</b>		Parish Precept				Tax Base			
620	A-	A	B	C	D	E	F	G	H
Parish	13.13	15.75	18.38	21.00	23.63	28.88	34.13	39.38	47.26
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>920.05</b>	<b>1,104.05</b>	<b>1,288.07</b>	<b>1,472.09</b>	<b>1,656.09</b>	<b>2,024.11</b>	<b>2,392.13</b>	<b>2,760.15</b>	<b>3,312.18</b>

<b>North Cheriton (North Vale)</b>		Parish Precept				Tax Base			
621	A-	A	B	C	D	E	F	G	H
Parish	21.11	25.33	29.56	33.78	38.00	46.44	54.89	63.33	76.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>928.03</b>	<b>1,113.63</b>	<b>1,299.25</b>	<b>1,484.87</b>	<b>1,670.46</b>	<b>2,041.67</b>	<b>2,412.89</b>	<b>2,784.10</b>	<b>3,340.92</b>

<b>North Perrott</b>		Parish Precept				Tax Base			
821	A-	A	B	C	D	E	F	G	H
Parish	22.74	27.29	31.84	36.39	40.94	50.04	59.14	68.23	81.88
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>929.66</b>	<b>1,115.59</b>	<b>1,301.53</b>	<b>1,487.48</b>	<b>1,673.40</b>	<b>2,045.27</b>	<b>2,417.14</b>	<b>2,789.00</b>	<b>3,346.80</b>

<b>Norton sub Hamdon</b>		Parish Precept				Tax Base			
822	A-	A	B	C	D	E	F	G	H
Parish	35.27	42.32	49.37	56.43	63.48	77.59	91.69	105.80	126.96
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>942.19</b>	<b>1,130.62</b>	<b>1,319.06</b>	<b>1,507.52</b>	<b>1,695.94</b>	<b>2,072.82</b>	<b>2,449.69</b>	<b>2,826.57</b>	<b>3,391.88</b>

<b>Odcombe</b>		Parish Precept				Tax Base			
823	A-	A	B	C	D	E	F	G	H
Parish	34.81	41.77	48.74	55.70	62.66	76.58	90.51	104.43	125.32
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>941.73</b>	<b>1,130.07</b>	<b>1,318.43</b>	<b>1,506.79</b>	<b>1,695.12</b>	<b>2,071.81</b>	<b>2,448.51</b>	<b>2,825.20</b>	<b>3,390.24</b>

<b>Pen Selwood</b>		Parish Precept				Tax Base			
622	A-	A	B	C	D	E	F	G	H
Parish	19.17	23.00	26.83	30.67	34.50	42.17	49.83	57.50	69.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>926.09</b>	<b>1,111.30</b>	<b>1,296.52</b>	<b>1,481.76</b>	<b>1,666.96</b>	<b>2,037.40</b>	<b>2,407.83</b>	<b>2,778.27</b>	<b>3,333.92</b>

<b>Pitcombe</b>		Parish Precept				Tax Base			
623	A-	A	B	C	D	E	F	G	H
Parish	18.99	22.79	26.59	30.39	34.19	41.79	49.39	56.98	68.38
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>925.91</b>	<b>1,111.09</b>	<b>1,296.28</b>	<b>1,481.48</b>	<b>1,666.65</b>	<b>2,037.02</b>	<b>2,407.39</b>	<b>2,777.75</b>	<b>3,333.30</b>

<b>Pitney</b>		Parish Precept				Tax Base				
524		A	B	C	D	E	F	G	H	
Parish		17.99	21.59	25.18	28.78	32.38	39.58	46.77	53.97	64.76
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>		<b>924.91</b>	<b>1,109.89</b>	<b>1,294.87</b>	<b>1,479.87</b>	<b>1,664.84</b>	<b>2,034.81</b>	<b>2,404.77</b>	<b>2,774.74</b>	<b>3,329.68</b>

<b>Puckington</b>		Parish Precept				Tax Base				
525		A-	A	B	C	D	E	F	G	H
Parish		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>		<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Queen Camel</b>		Parish Precept				Tax Base				
624		A-	A	B	C	D	E	F	G	H
Parish		26.93	32.32	37.71	43.09	48.48	59.25	70.03	80.80	96.96
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>		<b>933.85</b>	<b>1,120.62</b>	<b>1,307.40</b>	<b>1,494.18</b>	<b>1,680.94</b>	<b>2,054.48</b>	<b>2,428.03</b>	<b>2,801.57</b>	<b>3,361.88</b>

<b>Rimpton</b>		Parish Precept				Tax Base				
824		A-	A	B	C	D	E	F	G	H
Parish		31.13	37.35	43.58	49.80	56.03	68.48	80.93	93.38	112.06
South Somerset District Council		90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council		619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)		42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner		107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority		46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>		<b>938.05</b>	<b>1,125.65</b>	<b>1,313.27</b>	<b>1,500.89</b>	<b>1,688.49</b>	<b>2,063.71</b>	<b>2,438.93</b>	<b>2,814.15</b>	<b>3,376.98</b>



<b>Seavington St. Mary</b>		Parish Precept				Tax Base			
221	A-	A	B	C	D	E	F	G	H
Parish	38.21	45.85	53.50	61.14	68.78	84.06	99.35	114.63	137.56
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>945.13</b>	<b>1,134.15</b>	<b>1,323.19</b>	<b>1,512.23</b>	<b>1,701.24</b>	<b>2,079.29</b>	<b>2,457.35</b>	<b>2,835.40</b>	<b>3,402.48</b>

<b>Seavington St. Michael</b>		Parish Precept				Tax Base			
222	A-	A	B	C	D	E	F	G	H
Parish	38.21	45.85	53.50	61.14	68.78	84.06	99.35	114.63	137.56
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>945.13</b>	<b>1,134.15</b>	<b>1,323.19</b>	<b>1,512.23</b>	<b>1,701.24</b>	<b>2,079.29</b>	<b>2,457.35</b>	<b>2,835.40</b>	<b>3,402.48</b>

<b>Shepton Beauchamp</b>		Parish Precept				Tax Base			
223	A-	A	B	C	D	E	F	G	H
Parish	33.76	40.51	47.26	54.01	60.76	74.26	87.76	101.27	121.52
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>940.68</b>	<b>1,128.81</b>	<b>1,316.95</b>	<b>1,505.10</b>	<b>1,693.22</b>	<b>2,069.49</b>	<b>2,445.76</b>	<b>2,822.04</b>	<b>3,386.44</b>

<b>Shepton Montague</b>		Parish Precept				Tax Base			
625	A-	A	B	C	D	E	F	G	H
Parish	10.81	12.97	15.13	17.29	19.45	23.77	28.09	32.42	38.90
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>917.73</b>	<b>1,101.27</b>	<b>1,284.82</b>	<b>1,468.38</b>	<b>1,651.91</b>	<b>2,019.00</b>	<b>2,386.09</b>	<b>2,753.19</b>	<b>3,303.82</b>

<b>Somerton</b>		Parish Precept				Tax Base			
526	A-	A	B	C	D	E	F	G	H
Parish	106.91	128.29	149.67	171.05	192.43	235.19	277.95	320.72	384.86
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>1,013.83</b>	<b>1,216.59</b>	<b>1,419.36</b>	<b>1,622.14</b>	<b>1,824.89</b>	<b>2,230.42</b>	<b>2,635.95</b>	<b>3,041.49</b>	<b>3,649.78</b>

<b>South Barrow (Cary Moor)</b>		Parish Precept				Tax Base			
626	A-	A	B	C	D	E	F	G	H
Parish	12.06	14.47	16.88	19.29	21.70	26.52	31.34	36.17	43.40
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>918.98</b>	<b>1,102.77</b>	<b>1,286.57</b>	<b>1,470.38</b>	<b>1,654.16</b>	<b>2,021.75</b>	<b>2,389.34</b>	<b>2,756.94</b>	<b>3,308.32</b>

<b>South Cadbury and Sutton Montis</b>		Parish Precept				Tax Base			
627	A-	A	B	C	D	E	F	G	H
Parish	17.99	21.59	25.18	28.78	32.38	39.58	46.77	53.97	64.76
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>924.91</b>	<b>1,109.89</b>	<b>1,294.87</b>	<b>1,479.87</b>	<b>1,664.84</b>	<b>2,034.81</b>	<b>2,404.77</b>	<b>2,774.74</b>	<b>3,329.68</b>

<b>South Petherton</b>		Parish Precept				Tax Base			
825	A-	A	B	C	D	E	F	G	H
Parish	58.51	70.21	81.92	93.62	105.32	128.72	152.13	175.53	210.64
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>965.43</b>	<b>1,158.51</b>	<b>1,351.61</b>	<b>1,544.71</b>	<b>1,737.78</b>	<b>2,123.95</b>	<b>2,510.13</b>	<b>2,896.30</b>	<b>3,475.56</b>

<b>Sparkford</b>	Parish Precept				Tax Base				£5,850	257.96
628	A-	A	B	C	D	E	F	G	H	
Parish	12.60	15.12	17.64	20.16	22.68	27.72	32.76	37.80	45.36	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>919.52</b>	<b>1,103.42</b>	<b>1,287.33</b>	<b>1,471.25</b>	<b>1,655.14</b>	<b>2,022.95</b>	<b>2,390.76</b>	<b>2,758.57</b>	<b>3,310.28</b>	

<b>Stocklinch</b>	Parish Precept				Tax Base				£1,600	62.76
224	A-	A	B	C	D	E	F	G	H	
Parish	14.17	17.00	19.83	22.67	25.50	31.17	36.83	42.50	51.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>921.09</b>	<b>1,105.30</b>	<b>1,289.52</b>	<b>1,473.76</b>	<b>1,657.96</b>	<b>2,026.40</b>	<b>2,394.83</b>	<b>2,763.27</b>	<b>3,315.92</b>	

<b>Stoke sub Hamdon</b>	Parish Precept				Tax Base				£55,172	697.56
826	A-	A	B	C	D	E	F	G	H	
Parish	43.94	52.73	61.51	70.30	79.09	96.67	114.24	131.82	158.18	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>950.86</b>	<b>1,141.03</b>	<b>1,331.20</b>	<b>1,521.39</b>	<b>1,711.55</b>	<b>2,091.90</b>	<b>2,472.24</b>	<b>2,852.59</b>	<b>3,423.10</b>	

<b>Stoke Trister</b>	Parish Precept				Tax Base				£6,986	162.98
629	A-	A	B	C	D	E	F	G	H	
Parish	23.81	28.57	33.34	38.10	42.86	52.38	61.91	71.43	85.72	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>930.73</b>	<b>1,116.87</b>	<b>1,303.03</b>	<b>1,489.19</b>	<b>1,675.32</b>	<b>2,047.61</b>	<b>2,419.91</b>	<b>2,792.20</b>	<b>3,350.64</b>	

<b>Tatworth and Forton</b>		Parish Precept				Tax Base			
205	A-	A	B	C	D	E	F	G	H
Parish	24.47	29.36	34.25	39.15	44.04	53.83	63.61	73.40	88.08
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>931.39</b>	<b>1,117.66</b>	<b>1,303.94</b>	<b>1,490.24</b>	<b>1,676.50</b>	<b>2,049.06</b>	<b>2,421.61</b>	<b>2,794.17</b>	<b>3,353.00</b>

<b>Tintinhull</b>		Parish Precept				Tax Base			
827	A-	A	B	C	D	E	F	G	H
Parish	53.94	64.73	75.51	86.30	97.09	118.67	140.24	161.82	194.18
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>960.86</b>	<b>1,153.03</b>	<b>1,345.20</b>	<b>1,537.39</b>	<b>1,729.55</b>	<b>2,113.90</b>	<b>2,498.24</b>	<b>2,882.59</b>	<b>3,459.10</b>

<b>Wambrook</b>		Parish Precept				Tax Base			
225	A-	A	B	C	D	E	F	G	H
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Wayford</b>		Parish Precept				Tax Base			
226	A-	A	B	C	D	E	F	G	H
Parish	32.28	38.74	45.20	51.65	58.11	71.02	83.94	96.85	116.22
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>939.20</b>	<b>1,127.04</b>	<b>1,314.89</b>	<b>1,502.74</b>	<b>1,690.57</b>	<b>2,066.25</b>	<b>2,441.94</b>	<b>2,817.62</b>	<b>3,381.14</b>

<b>Wayford (St Michaels Churchyard)</b>	Parish Precept				£960	Tax Base				47.75
226	A-	A	B	C	D	E	F	G	H	
Parish	11.17	13.40	15.63	17.87	20.10	24.57	29.03	33.50	40.20	
South Somerset District Council										
Somerset County Council										
Somerset County Council (Adult Social Care)										
Avon & Somerset Police and Crime Commissioner										
Devon & Somerset Fire & Rescue Authority										
<b>Total Council Tax Bill</b>	<b>11.17</b>	<b>13.40</b>	<b>15.63</b>	<b>17.87</b>	<b>20.10</b>	<b>24.57</b>	<b>29.03</b>	<b>33.50</b>	<b>40.20</b>	

<b>West Camel</b>	Parish Precept				£8,281	Tax Base				187.82
828	A-	A	B	C	D	E	F	G	H	
Parish	24.49	29.39	34.29	39.19	44.09	53.89	63.69	73.48	88.18	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>931.41</b>	<b>1,117.69</b>	<b>1,303.98</b>	<b>1,490.28</b>	<b>1,676.55</b>	<b>2,049.12</b>	<b>2,421.69</b>	<b>2,794.25</b>	<b>3,353.10</b>	

<b>West &amp; Middle Chinnock</b>	Parish Precept				£9,470	Tax Base				245.98
829	A-	A	B	C	D	E	F	G	H	
Parish	21.39	25.67	29.94	34.22	38.50	47.06	55.61	64.17	77.00	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>928.31</b>	<b>1,113.97</b>	<b>1,299.63</b>	<b>1,485.31</b>	<b>1,670.96</b>	<b>2,042.29</b>	<b>2,413.61</b>	<b>2,784.94</b>	<b>3,341.92</b>	

<b>West Coker</b>	Parish Precept				£56,280	Tax Base				806.37
830	A-	A	B	C	D	E	F	G	H	
Parish	38.77	46.53	54.28	62.04	69.79	85.30	100.81	116.32	139.58	
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96	
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98	
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34	
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62	
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02	
<b>Total Council Tax Bill</b>	<b>945.69</b>	<b>1,134.83</b>	<b>1,323.97</b>	<b>1,513.13</b>	<b>1,702.25</b>	<b>2,080.53</b>	<b>2,458.81</b>	<b>2,837.09</b>	<b>3,404.50</b>	

<b>West Crewkerne</b>		Parish Precept				Tax Base			
227	A-	A	B	C	D	E	F	G	H
Parish	15.65	18.78	21.91	25.04	28.17	34.43	40.69	46.95	56.34
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>922.57</b>	<b>1,107.08</b>	<b>1,291.60</b>	<b>1,476.13</b>	<b>1,660.63</b>	<b>2,029.66</b>	<b>2,398.69</b>	<b>2,767.72</b>	<b>3,321.26</b>

<b>Whitelackington</b>		Parish Precept				Tax Base			
228	A-	A	B	C	D	E	F	G	H
Parish	3.20	3.84	4.48	5.12	5.76	7.04	8.32	9.60	11.52
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>910.12</b>	<b>1,092.14</b>	<b>1,274.17</b>	<b>1,456.21</b>	<b>1,638.22</b>	<b>2,002.27</b>	<b>2,366.32</b>	<b>2,730.37</b>	<b>3,276.44</b>

<b>Whitestaunton</b>		Parish Precept				Tax Base			
229	A-	A	B	C	D	E	F	G	H
Parish	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>906.92</b>	<b>1,088.30</b>	<b>1,269.69</b>	<b>1,451.09</b>	<b>1,632.46</b>	<b>1,995.23</b>	<b>2,358.00</b>	<b>2,720.77</b>	<b>3,264.92</b>

<b>Wincanton Town</b>		Parish Precept				Tax Base			
630	A-	A	B	C	D	E	F	G	H
Parish	69.93	83.92	97.91	111.89	125.88	153.85	181.83	209.80	251.76
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>976.85</b>	<b>1,172.22</b>	<b>1,367.60</b>	<b>1,562.98</b>	<b>1,758.34</b>	<b>2,149.08</b>	<b>2,539.83</b>	<b>2,930.57</b>	<b>3,516.68</b>

<b>Winsham</b>		Parish Precept				Tax Base			
230	A-	A	B	C	D	E	F	G	H
Parish	38.33	46.00	53.67	61.33	69.00	84.33	99.67	115.00	138.00
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>945.25</b>	<b>1,134.30</b>	<b>1,323.36</b>	<b>1,512.42</b>	<b>1,701.46</b>	<b>2,079.56</b>	<b>2,457.67</b>	<b>2,835.77</b>	<b>3,402.92</b>

<b>Yarlington (North Cadbury)</b>		Parish Precept				Tax Base			
631	A-	A	B	C	D	E	F	G	H
Parish	13.13	15.75	18.38	21.00	23.63	28.88	34.13	39.38	47.26
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>920.05</b>	<b>1,104.05</b>	<b>1,288.07</b>	<b>1,472.09</b>	<b>1,656.09</b>	<b>2,024.11</b>	<b>2,392.13</b>	<b>2,760.15</b>	<b>3,312.18</b>

<b>Yeovil Town</b>		Parish Precept				Tax Base			
701	A-	A	B	C	D	E	F	G	H
Parish	58.36	70.03	81.71	93.38	105.05	128.39	151.74	175.08	210.10
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>965.28</b>	<b>1,158.33</b>	<b>1,351.40</b>	<b>1,544.47</b>	<b>1,737.51</b>	<b>2,123.62</b>	<b>2,509.74</b>	<b>2,895.85</b>	<b>3,475.02</b>

<b>Yeovil Without</b>		Parish Precept				Tax Base			
832	A-	A	B	C	D	E	F	G	H
Parish	14.97	17.96	20.95	23.95	26.94	32.93	38.91	44.90	53.88
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>921.89</b>	<b>1,106.26</b>	<b>1,290.64</b>	<b>1,475.04</b>	<b>1,659.40</b>	<b>2,028.16</b>	<b>2,396.91</b>	<b>2,765.67</b>	<b>3,318.80</b>

**Yeovilton**

831	A-	A	B	C	D	E	F	G	H
Parish	9.84	11.81	13.77	15.74	17.71	21.65	25.58	29.52	35.42
South Somerset District Council	90.27	108.32	126.37	144.43	162.48	198.59	234.69	270.80	324.96
Somerset County Council	619.99	743.98	868.00	991.99	1,115.99	1,363.98	1,611.99	1,859.98	2,231.98
Somerset County Council (Adult Social Care)	42.32	50.78	59.24	67.71	76.17	93.10	110.02	126.95	152.34
Avon & Somerset Police and Crime Commissioner	107.67	129.21	150.74	172.28	193.81	236.88	279.95	323.02	387.62
Devon & Somerset Fire & Rescue Authority	46.67	56.01	65.34	74.68	84.01	102.68	121.35	140.02	168.02
<b>Total Council Tax Bill</b>	<b>916.76</b>	<b>1,100.11</b>	<b>1,283.46</b>	<b>1,466.83</b>	<b>1,650.17</b>	<b>2,016.88</b>	<b>2,383.58</b>	<b>2,750.29</b>	<b>3,300.34</b>



# Agenda Item 10

## **Changes to the Constitution – Proper Officers**

*Portfolio Holder:* Val Keitch, Democratic Services, Equalities and Diversity  
*Director:* Netta Meadows, Strategy and Commissioning  
*Lead Officer:* Angela Watson, Lead Specialist – Legal, & Monitoring Officer  
*Contact Details:* angela.watson@southsomerset.gov.uk or (01935) 462183

### **Purpose of the Report**

Under the relevant legislation, SSDC is required to appoint certain officers as Proper Officers and also to ensure that certain documents are executed under the Council's seal.

This report seeks to appoint additional officers as Proper Officer and to authorise the same officers to execute documents under seal.

### **Public Interest**

Part of the Council's Constitution sets out the rules and procedures that govern how the Council operates, what decisions can be taken by committees and those that can be taken by officers.

Where the implementation of such decisions requires the execution of documents, it is important that there are sufficient officers authorised to enable this to happen without delay. However, due to staffing changes, additional officers are now required to ensure this process remains efficient and effective.

This report is seeking Council approval to the necessary constitutional changes.

### **Recommendation:**

It is recommended that the following posts be appointed to act as Proper Officers for the Council and be authorised to execute certain documents under the Council's seal in addition to the Chief Executive:

- Director – Strategy & Commissioning
- Director – Service Delivery
- Director – Commercial Services
- Lead Specialist – Legal

### **Introduction**

Under s112 of the Local Government Act 1972 a local authority must appoint such officers as it thinks necessary for the proper discharge of its functions (commonly known as 'proper officers').

The functions referred to the proper officers are mainly those of receiving or giving statutory and other notices, certifying or authenticating documents, keeping registers, issuing summonses for meetings etc.

Currently, following the loss of Ian Clarke and the removal of the post of Deputy Chief Executive from the senior leadership structure, only the Chief Executive is authorised to act as a Proper Officer. Operational efficiency dictates that additional officers are needed to carry out these functions, subject to those officers being of appropriate seniority and experience.

The signing of any document under seal is a separate consideration, and there are no specific provisions under the LGA 1972 governing use of the seal; the common law rule is that unless there are specific statutory provisions to the contrary, a local authority must execute all documents by affixing its common seal in the manner prescribed by its Constitution. In practice, the use of the seal is mainly in relation to deeds (in particular land & property transactions and s106 agreements) and certain Orders.

Provision is made within the Council's Constitution, specifically within Standing Orders and the Scheme of Delegation, governing use of the seal.

It is therefore proposed that additional officers are authorised to act as Proper Officers to and execute documents under seal.

### **Financial Implications**

There are no financial implications arising from this proposal.

### **Legal Implications**

These are set out and/or referred to in the body of the report.

### **Carbon Emissions and Climate Change Implications**

There are no specific environmental implications arising from the subject matter of this report.

### **Equalities and Diversity Impact**

There are no specific equality or diversity implications arising from the subject matter of this report.

### **Background Papers**

*The Local Government Act 1972*  
*Council Constitution - Article 14*  
*- Part 3; Section 6; Item 26*  
*- Procedure Rules 28 & 29*

# Agenda Item 11

## **Treasury Management Strategy Statement and Investment Strategy 2018/19**

*Executive Portfolio Holder:* Councillor Peter Seib, Finance and Legal Services  
*Service Manager* Paul Fitzgerald, Section 151 Officer  
*Lead Officer:* Karen Gubbins, Finance Specialist  
*Contact Details:* Karen.gubbins@southsomerset.gov.uk or (01935) 462456

### **Purpose of the Report**

1. To approve the Treasury Management Strategy Statement and Investment Strategy for 2018/19. The report was considered by the Audit Committee on 25<sup>th</sup> January 2018 who agreed the recommendation to go forward to Full Council.

### **Recommendation**

2. Council is recommended to approve the Treasury Management Strategy Statement and Investment Strategy for 2018/19 as set out in Appendix 1.

### **Introduction**

3. In April 2002 the Council adopted the Chartered Institute of Public Finance and Accountancy (CIPFA) Treasury Management in the Public Services: Code of Practice (the CIPFA Code) which requires the Council to approve a treasury management strategy before the start of each financial year.
4. In addition, the Department for Communities and Local Government (CLG) issued revised Guidance on Local Authority Investments in March 2010 that requires the Council to approve an investment strategy before the start of each financial year.
5. This report fulfils the Council's legal obligation under the Local Government Act 2003 to have regard to both the CIPFA Code and the CLG Guidance.
6. The Council has invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of risk are therefore central to the Council's treasury management strategy.
7. In late December 2017 CIPFA released an updated Prudential Code for Capital Finance in Local Authorities (2017 Edition) (the "Prudential Code") and Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes (2017 Edition) (the "Treasury Code"). This report reflects the requirements of the new Codes and supporting guidance.

### **Background**

8. The CIPFA Treasury Code and Prudential Code require local authorities to determine the Treasury Management Strategy Statement (TMSS) and Prudential Indicators (PIs) on an annual basis. The TMSS also includes the Annual Investment Strategy (AIS) that is a requirement of the CLG's Investment Guidance.
9. CIPFA has defined Treasury Management as:

*“the management of the organisation’s borrowing, investments and cash flows, its banking, its money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.*

10. The Council regards the successful identification, monitoring and control of risk to be the prime criteria by which the effectiveness of its treasury management activities will be measured. Specific treasury management risks are identified in the Council’s approved Treasury Management Practices. The risks include:
  - Liquidity Risk (Adequate cash resources)
  - Market or Interest Rate Risk (Fluctuations in the value of investments).
  - Inflation Risks (Exposure to inflation)
  - Credit and Counterparty Risk (Security of Investments)
  - Refinancing Risks (Impact of debt maturing in future years).
  - Legal & Regulatory Risk (Compliance with statutory and regulatory requirements).
11. The Local Government Act 2003 requires the Council to have regard to the Prudential Code when determining how much money it can afford to borrow. The objectives of the Prudential Code are to ensure, within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable, and that treasury management decisions are taken in accordance with good professional practice. To demonstrate that the Council has fulfilled these objectives, the Prudential Code sets out indicators that must be set and monitored each year.
12. The Treasury Management Strategy Statement is attached at Appendix 1 and is split into the following main areas:
  - External Context
  - Local Context
  - Borrowing Strategy
  - Investment Strategy
  - Non-Treasury Investments
  - Treasury Management Indicators
  - Other Items
13. The capital prudential indicators and MRP Statement for 2018/19 is included within the main Budget Setting report on the Full Council agenda 22 February 2018 (Appendix H) and is split into the following main areas:
  - Capital prudential indicators
  - Annual Minimum Revenue Provision Statement 2018/19

## **Financial Implications**

14. The budget for investment income in 2018/19 is £727,820, based on an average investment portfolio of £48 million at an interest rate of 1.52%. The budget for minimum revenue provision (MRP) i.e. debt repayment in 2018/19 is £186,200. If actual levels of investments and borrowing, and actual interest rates differ from those forecast, performance against budget will be correspondingly different.

## **Background Papers**

None

# Treasury Management Strategy Statement 2018/19

## Introduction

In April 2002 the Council adopted the Chartered Institute of Public Finance and Accountancy's *Treasury Management in the Public Services: Code of Practice* (the Treasury Code) which requires the Council to approve a treasury management strategy before the start of each financial year. This requirement is maintained in the 2017 Edition of the Code, published in late December 2017.

In addition, the Department for Communities and Local Government (CLG) issued revised *Guidance on Local Authority Investments* in March 2010 that requires the Council to approve an investment strategy before the start of each financial year.

This report fulfils the Council's legal obligation under the *Local Government Act 2003* to have regard to both the CIPFA Code and the CLG Guidance.

The Council has invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of risk are therefore central to the Council's treasury management strategy.

**Revised strategy:** In accordance with the CLG Guidance, the Council will be asked to approve a revised Treasury Management Strategy Statement should the assumptions on which this report is based change significantly. Such circumstances would include, for example, a large unexpected change in interest rates, in the Council's capital programme or in the level of its investment balance.

## External Context

**Economic background:** The major external influence on the Council's treasury management strategy for 2018/19 will be the UK's progress in negotiating its exit from the European Union and agreeing future trading arrangements. The domestic economy has remained relatively robust since the surprise outcome of the 2016 referendum, but there are indications that uncertainty over the future is now weighing on growth. Transitional arrangements may prevent a cliff-edge, but will also extend the period of uncertainty for several years. Economic growth is therefore forecast to remain sluggish throughout 2018/19.

Consumer price inflation reached 3.0% in September 2017 as the post-referendum devaluation of sterling continued to feed through to imports. Unemployment continued to fall and the Bank of England's Monetary Policy Committee judged that the extent of spare capacity in the economy seemed limited and the pace at which the economy can grow without generating inflationary pressure had fallen over recent years. With its inflation-control mandate in mind, the Bank of England's Monetary Policy Committee raised official interest rates to 0.5% in November 2017.

In contrast, the US economy is performing well and the Federal Reserve is raising interest rates in regular steps to remove some of the emergency monetary stimulus it has provided for the past decade. The European Central Bank is yet to raise rates, but has started to taper its quantitative easing programme, signalling some confidence in the Eurozone economy.

**Credit outlook:** High profile bank failures in Italy and Portugal have reinforced concerns over the health of the European banking sector. Sluggish economies and fines for pre-crisis behaviour continue to weigh on bank profits, and any future economic slowdown will exacerbate concerns in this regard.

Bail-in legislation, which ensures that large investors including local authorities will rescue failing banks instead of taxpayers in the future, has now been fully implemented in the European Union, Switzerland and USA, while Australia and Canada are progressing with their own plans. In addition, the largest UK banks will ringfence their retail banking functions into separate legal entities during 2018. There remains some uncertainty over how these changes will impact upon the credit strength of the residual legal entities.

The credit risk associated with making unsecured bank deposits has therefore increased relative to the risk of other investment options available to the Council; returns from cash deposits however remain very low.

**Interest rate forecast:** The Council's treasury adviser Arlingclose's central case is for UK Bank Rate to remain at 0.50% during 2018/19, following the rise from the historic low of 0.25%. The Monetary Policy Committee re-emphasised that any prospective increases in Bank Rate would be expected to be at a gradual pace and to a limited extent.

Future expectations for higher short term interest rates are subdued and on-going decisions remain data dependant and negotiations on exiting the EU cast a shadow over monetary policy decisions. The risks to Arlingclose's forecast are broadly balanced on both sides. The Arlingclose central case is for gilt yields to remain broadly stable across the medium term. Upward movement will be limited, although the UK government's seemingly deteriorating fiscal stance is an upside risk.

A more detailed economic and interest rate forecast provided by Arlingclose is attached at **Appendix 1A**.

### **Local Context**

On 31 March 2017, the Council held £53m of investments and had no external borrowing. This is set out in further detail at **Appendix 1B**. Forecast changes in these sums are shown in the balance sheet analysis in table 1 below.

**Table 1: Balance sheet summary and forecast**

	<b>31.3.17 Actual £'000</b>	<b>31.3.18 Estimate £'000</b>	<b>31.3.19 Forecast £'000</b>	<b>31.3.20 Forecast £'000</b>	<b>31.3.21 Forecast £'000</b>
General Fund CFR	9,338	24,338	43,963	63,463	82,963
Less: External borrowing *	0	0	0	0	0
<b>Internal (over) borrowing</b>	<b>9,338</b>	<b>24,338</b>	<b>43,963</b>	<b>63,463</b>	<b>82,963</b>
Less: Usable reserves	-50,789	-39,739	-39,739	-39,739	-39,739
Less: Working capital	-11,108	-11,108	-11,108	-11,108	-11,108
<b>Investments (or New borrowing)</b>	<b>52,559</b>	<b>26,509</b>	<b>-6,884</b>	<b>-12,616</b>	<b>-32,116</b>

\* shows only loans to which the Council is committed and excludes optional refinancing

The underlying need to borrow for capital purposes is measured by the Capital Financing Requirement (CFR), while usable reserves and working capital are the underlying resources

available for investment. The Council's current strategy is to maintain borrowing and investments below their underlying levels, sometimes known as internal borrowing.

The Council is currently "debt free" (no external borrowing) although it has an increasing CFR due to the capital programme, and will therefore be required to borrow a minimum of £32m over the forecast period. Maintaining strategic investments as part of the treasury strategy will mean the borrowing requirement is expected to exceed this sum, potentially up to a maximum £84m.

CIPFA's *Prudential Code for Capital Finance in Local Authorities* recommends that the Council's total debt should be lower than its highest forecast CFR over the next three years. Table 1 shows that the Council expects to comply with this recommendation during 2018/19.

### **Borrowing Strategy**

The Council doesn't currently hold any loans. The balance sheet forecast in table 1 shows that the Council expects to borrow in 2018/19. The Council may decide to borrow to pre-fund future years' requirements as well, providing this does not exceed the authorised limit for borrowing of £84 million.

**Objectives:** The Council's chief objective when borrowing money is to strike an appropriately low risk balance between securing low interest costs and achieving certainty of those costs over the period for which funds are required. The flexibility to renegotiate loans should the Council's long-term plans change is a secondary objective.

**Strategy:** Given the significant cuts to public expenditure and in particular to local government funding, the Council's borrowing strategy continues to address the key issue of affordability without compromising the longer-term stability of the debt portfolio. With short-term interest rates currently much lower than long-term rates, it is likely to be more cost effective in the short-term to either use internal resources, or to borrow short-term loans instead of long-term.

By doing so, the Council is able to reduce net borrowing costs (despite foregone investment income) and reduce overall treasury risk. The benefits of internal/short term borrowing will be monitored regularly against the potential for incurring additional costs by deferring borrowing into future years when long-term borrowing rates are forecast to rise modestly. Arlingclose will assist the Council with this 'cost of carry' and breakeven analysis. Its output may determine whether the Council borrows additional sums at long-term fixed rates in 2018/19 with a view to keeping future interest costs low, even if this causes additional cost in the short-term.

Alternatively, the Council may arrange forward starting loans during 2018/19, where the interest rate is fixed in advance, but the cash is received in later years. This would enable certainty of cost to be achieved without suffering a cost of carry in the intervening period.

In addition, the Council may borrow short-term loans to cover unplanned cash flow shortages.

**Sources of borrowing:** The approved sources of long-term and short-term borrowing are:

- Public Works Loan Board (PWLB) and any successor body
- any institution approved for investments (see below)
- any other bank or building society authorised to operate in the UK
- UK public and private sector pension funds (except the Somerset County Council Pension Fund)
- capital market bond investors
- UK Municipal Bonds Agency plc and other special purpose companies created to enable local authority bond issues

**Other sources of debt finance:** In addition, capital finance may be raised by the following methods that are not borrowing, but may be classed as other debt liabilities:

- operating and finance leases
- hire purchase
- Private Finance Initiative
- sale and leaseback

The Council has previously raised all of its long-term borrowing from the PWLB but it continues to investigate other sources of finance, such as local authority loans and bank loans, which may be available at more favourable rates.

**Municipal Bonds Agency:** UK Municipal Bonds Agency plc was established in 2014 by the Local Government Association as an alternative to the PWLB. It plans to issue bonds on the capital markets and lend the proceeds to local authorities. This will be a more complicated source of finance than the PWLB for two reasons: borrowing authorities will be required to provide bond investors with a joint and several guarantee to refund their investment in the event that the agency is unable to for any reason; and there will be a lead time of several months between committing to borrow and knowing the interest rate payable. Any decision to borrow from the Agency will therefore be the subject of a separate report to Full Council.

**Short-term and variable rate loans:** These loans leave the Council exposed to the risk of short-term interest rate rises and are therefore subject to the limit on the net exposure to variable interest rates in the treasury management indicators below.

**Debt rescheduling:** The PWLB allows authorities to repay loans before maturity and either pay a premium or receive a discount according to a set formula based on current interest rates. Other lenders may also be prepared to negotiate premature redemption terms. The Council may take advantage of this and replace some loans with new loans, or repay loans without replacement, where this is expected to lead to an overall cost saving or a reduction in risk.

### **Investment Strategy**

The Council holds significant invested funds, representing income received in advance of expenditure plus balances and reserves held. In the past 12 months, the Council's investment balance has ranged between £47 million and £70 million, this is likely to reduce over the forthcoming year based on capital expenditure plans.

**Objectives:** Both the CIPFA Code and the CLG Guidance require the Council to invest its funds prudently, and to have regard to the security and liquidity of its investments before seeking the highest rate of return, or yield. The Council's objective when investing money is to strike an appropriate balance between risk and return, minimising the risk of incurring losses from defaults and the risk of receiving unsuitably low investment income. Where balances are expected to be invested for more than one year, the Council will aim to achieve a total return that is equal or higher than the prevailing rate of inflation, in order to maintain the spending power of the sum invested.

**Negative interest rates:** If the UK enters into a recession in 2018/19, there is a small chance that the Bank of England could set its Bank Rate at or below zero, which is likely to feed through to negative interest rates on all low risk, short-term investment options. This situation already exists in many other European countries. In this event, security will be measured as receiving the contractually agreed amount at maturity, even though this may be less than the amount originally invested.



**Strategy:** Given the increasing risk and very low returns from short-term unsecured bank investments, the Council aims to further diversify into more secure and/or higher yielding asset classes during 2018/19. A large proportion of the Council's surplus cash is currently invested in short-term unsecured bank deposits, certificates of deposit and money market funds. This diversification will represent a continuation of the new strategy initially adopted in 2015/16.

**Approved counterparties:** The Council may invest its surplus funds with any of the counterparty types in table 2 below, subject to the cash limits (per counterparty) and the time limits shown.

Table 2: Approved investment counterparties and limits

Credit rating	Banks unsecured	Banks secured	Government	Corporates	Registered Providers
UK Govt	n/a	n/a	£ Unlimited 50 years	n/a	n/a
AAA	£3 m 5 years	£6 m 20 years	£6 m 50 years	£3 m 20 years	£3 m 20 years
AA+	£3 m 5 years	£6 m 10 years	£6 m 25 years	£3 m 10 years	£3 m 10 years
AA	£3 m 4 years	£6 m 5 years	£6 m 15 years	£3 m 5 years	£3 m 10 years
AA-	£3 m 3 years	£6 m 4 years	£6 m 10 years	£3 m 4 years	£3 m 10 years
A+	£3 m 2 years	£6 m 3 years	£3 m 5 years	£3 m 3 years	£3 m 5 years
A	£3 m 13 months	£6 m 2 years	£3 m 5 years	£3m 2 years	£3 m 5 years
A-	£3 m 6 months	£6 m 13 months	£3 m 5 years	£3 m 13 months	£3 m 5 years
None	n/a	n/a	£6 m 25 years*	n/a	£3 m 5 years
<b>Pooled funds</b>	£10m (nominal value) per fund				

This table must be read in conjunction with the notes below

\*includes unrated UK Local Authorities

**Credit rating:** Investment limits are set by reference to the lowest published long-term credit rating from Fitch, Moody's or Standard & Poor's. Where available, the credit rating relevant to the specific investment or class of investment is used, otherwise the counterparty credit rating is used. However, investment decisions are never made solely based on credit ratings, and all other relevant factors including external advice will be taken into account.

**Banks unsecured:** Accounts, deposits, certificates of deposit and senior unsecured bonds with banks and building societies, other than multilateral development banks. These investments are subject to the risk of credit loss via a bail-in should the regulator determine that the bank is failing or likely to fail. See below for arrangements relating to operational bank accounts.

**Banks secured:** Covered bonds, reverse repurchase agreements and other collateralised arrangements with banks and building societies. These investments are secured on the bank's assets, which limits the potential losses in the unlikely event of insolvency, and means that they are exempt from bail-in. Where there is no investment specific credit rating, but the collateral upon which the investment is secured has a credit rating, the higher of the collateral credit rating and the counterparty credit rating will be used to determine cash and time limits. The combined secured and unsecured investments in any one bank will not exceed the cash limit for secured investments.

**Government:** Loans, bonds and bills issued or guaranteed by national governments, regional and local authorities and multilateral development banks. These investments are not subject to bail-in, and there is an insignificant risk of insolvency. Investments with the UK Central Government may be made in unlimited amounts for up to 50 years.

**Corporates:** Loans, bonds and commercial paper issued by companies other than banks and registered providers. These investments are not subject to bail-in, but are exposed to the risk of the company going insolvent. Loans to unrated companies will only be made following an external credit assessment as part of a diversified pool in order to spread the risk widely.

**Registered providers:** Loans and bonds issued by, guaranteed by or secured on the assets of registered providers of social housing, formerly known as housing associations. These bodies are tightly regulated by the Homes and Communities Agency and, as providers of public services, they retain the likelihood of receiving government support if needed.

**Pooled funds:** Shares in diversified investment vehicles consisting of the any of the above investment types, plus equity shares and property. These funds have the advantage of providing wide diversification of investment risks, coupled with the services of a professional fund manager in return for a fee. Short-term Money Market Funds that offer same-day liquidity and very low or no volatility will be used as an alternative to instant access bank accounts, while pooled funds whose value changes with market prices and/or have a notice period will be used for longer investment periods.

Bond, equity and property funds offer enhanced returns over the longer term, but are more volatile in the short term. These allow the Council to diversify into asset classes other than cash without the need to own and manage the underlying investments. Because these funds have no defined maturity date, but are available for withdrawal after a notice period, their performance and continued suitability in meeting the Council's investment objectives will be monitored regularly.

**Operational bank accounts:** The Council may incur operational exposures, for example through current accounts, collection accounts and merchant acquiring services, to any UK bank with credit ratings no lower than BBB- and with assets greater than £25 billion. These are not classed as investments, but are still subject to the risk of a bank bail-in, and balances will therefore be kept below £200,000 per bank. The Bank of England has stated that in the event of failure, banks with assets greater than £25 billion are more likely to be bailed-in than made insolvent, increasing the chance of the Council maintaining operational continuity.

**Risk assessment and credit ratings:** Credit ratings are obtained and monitored by the Council's treasury advisers, who will notify changes in ratings as they occur. Where an entity has its credit rating downgraded so that it fails to meet the approved investment criteria then:

- no new investments will be made,
- any existing investments that can be recalled or sold at no cost will be, and
- full consideration will be given to the recall or sale of all other existing investments with the affected counterparty.

Where a credit rating agency announces that a credit rating is on review for possible downgrade (also known as "rating watch negative" or "credit watch negative") so that it may fall below the approved rating criteria, then only investments that can be withdrawn on the next working day will be made with that organisation until the outcome of the review is announced. This policy will not apply to negative outlooks, which indicate a long-term direction of travel rather than an imminent change of rating.

**Other information on the security of investments:** The Council understands that credit ratings are good, but not perfect, predictors of investment default. Full regard will therefore be given to other available information on the credit quality of the organisations in which it invests, including credit default swap prices, financial statements, information on potential government support and reports in the quality financial press. No investments will be made with an organisation if there are substantive doubts about its credit quality, even though it may meet the credit rating criteria.

When deteriorating financial market conditions affect the creditworthiness of all organisations, as happened in 2008 and 2011, this is not generally reflected in credit ratings, but can be seen in other market measures. In these circumstances, the Council will restrict its investments to those organisations of higher credit quality and reduce the maximum duration of its investments to maintain the required level of security. The extent of these restrictions will be in line with prevailing financial market conditions. If these restrictions mean that insufficient commercial organisations of high credit quality are available to invest the Council’s cash balances, then the surplus will be deposited with the UK Government, via the Debt Management Office or invested in government treasury bills for example, or with other local authorities. This will cause a reduction in the level of investment income earned, but will protect the principal sum invested.

**Specified investments:** The CLG Guidance defines specified investments as those:

- denominated in pound sterling,
- due to be repaid within 12 months of arrangement,
- not defined as capital expenditure by legislation, and
- invested with one of:
  - the UK Government,
  - a UK local authority, parish council or community council, or
  - a body or investment scheme of “high credit quality”.

The Council defines “high credit quality” organisations and securities as those having a credit rating of A- or higher that are domiciled in the UK or a foreign country with a sovereign rating of AA+ or higher. For money market funds and other pooled funds “high credit quality” is defined as those having a credit rating of A- or higher.

**Non-specified investments:** Any investment not meeting the definition of a specified investment is classed as non-specified. The Council does not intend to make any investments denominated in foreign currencies, nor any that are defined as capital expenditure by legislation, such as company shares. Non-specified investments will therefore be limited to long-term investments, i.e. those that are due to mature 12 months or longer from the date of arrangement, and investments with bodies and schemes not meeting the definition on high credit quality. Limits on non-specified investments are shown in table 3 below.

Table 3: Non-specified investment limits

	<b>Cash limit</b>
Total long-term investments	£50m
Total investments without credit ratings or rated below A- (except UK Government and local authorities)	£5m
Total investments (except pooled funds) with institutions domiciled in foreign countries rated below AA+	£4m
Total non-specified investments	£59m

**Investment limits:** The Council's revenue reserves available to cover investment losses are forecast to be £3 million on 31st March 2018. The maximum that will be lent to any one organisation (other than the UK Government) will be £10 million. A group of banks under the same ownership will be treated as a single organisation for limit purposes. Limits will also be placed on fund managers, investments in brokers' nominee accounts, foreign countries and industry sectors as below. Investments in pooled funds and multilateral development banks do not count against the limit for any single foreign country, since the risk is diversified over many countries.

Table 4: Investment limits

	<b>Cash limit</b>
Any single organisation, except the UK Central Government	£10m each
UK Central Government	unlimited
Any group of organisations under the same ownership	£20m per group
Any group of pooled funds under the same management	£20m per manager
Negotiable instruments held in a broker's nominee account	£30m per broker
Foreign countries	£12m per country
Registered providers	£8m in total
Unsecured investments with building societies	£8m in total
Loans to unrated corporates	£4m in total
Money Market Funds	£20m in total

**Liquidity management:** The Council maintains cash flow forecasts, updated on a daily basis, to determine the maximum period for which funds may prudently be committed. The forecast is compiled on a prudent basis to minimise the risk of the Council being forced to borrow on unfavourable terms to meet its financial commitments. Limits on long-term investments are set by reference to the Council's medium term financial plan and cash flow forecast.

### **Non-Treasury Investments**

Although not classed as treasury management activities and therefore not covered by the CIPFA Code or the CLG Guidance, the Council may also purchase property for investment purposes and may also make loans and investments for service purposes, for example in loans to local businesses and landlords or as equity investments. Such loans and investments will be subject to the Council's normal approval processes for revenue and capital expenditure and need not comply with this treasury management strategy.

The Council's existing non-treasury investments are listed in Appendix 1B.

### **Treasury Management Indicators**

The Council measures and manages its exposures to treasury management risks using the following indicators.

**Security:** The Council has adopted a voluntary measure of its exposure to credit risk by monitoring the value-weighted average credit score of its investment portfolio. This is calculated by applying a score to each investment (AAA=1, AA+=2, etc.) and taking the arithmetic average,

weighted by the size of each investment. Unrated investments are assigned a score based on their perceived risk.

	<b>Target</b>
Portfolio average credit score	5.0

**Liquidity:** The Council has adopted a voluntary measure of its exposure to liquidity risk by monitoring the amount of cash available to meet unexpected payments within a rolling three month period, without additional borrowing.

	<b>Target</b>
Total cash available within 3 months	£10m

**Interest rate exposures:** This indicator is set to control the Council's exposure to interest rate risk. The upper limits on fixed and variable rate interest rate exposures, expressed as the proportion of net principal borrowed will be:

	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
Upper limit on fixed interest rate exposure	100%	100%	100%
Upper limit on variable interest rate exposure	100%	100%	100%

The indicator has been set at 100% to maximise opportunities as they arise.

Fixed rate investments and borrowings are those where the rate of interest is fixed for at least 12 months, measured from the start of the financial year or the transaction date if later. All other instruments are classed as variable rate.

**Maturity structure of borrowing:** This indicator is set to control the Council's exposure to refinancing risk. The upper and lower limits on the maturity structure of fixed rate borrowing will be:

	<b>Upper</b>	<b>Lower</b>
Under 12 months	100%	100%
12 months and within 24 months	100%	100%
24 months and within 5 years	100%	100%
5 years and within 10 years	100%	100%
10 years and above	100%	100%

Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment.

As the council doesn't have any fixed rated external borrowing at present the above upper and lower limits have been set to allow flexibility to borrow within any of the maturity bands.

**Principal sums invested for periods longer than 364 days:** The purpose of this indicator is to control the Council's exposure to the risk of incurring losses by seeking early repayment of its investments. The limits on the long-term principal sum invested to final maturities beyond the period end will be:

	2018/19	2019/20	2020/21
Limit on principal invested beyond year end	£50m	£30m	£20m

### **Other Items**

There are a number of additional items that the Council is obliged by CIPFA or CLG to include in its Treasury Management Strategy.

**Policy on the use of financial derivatives:** Local authorities have previously made use of financial derivatives embedded into loans and investments both to reduce interest rate risk (e.g. interest rate collars and forward deals) and to reduce costs or increase income at the expense of greater risk (e.g. LOBO loans and callable deposits). The general power of competence in Section 1 of the *Localism Act 2011* removes much of the uncertainty over local authorities' use of standalone financial derivatives (i.e. those that are not embedded into a loan or investment).

The Council will only use standalone financial derivatives (such as swaps, forwards, futures and options) where they can be clearly demonstrated to reduce the overall level of the financial risks that the Council is exposed to. Additional risks presented, such as credit exposure to derivative counterparties, will be taken into account when determining the overall level of risk. Embedded derivatives, including those present in pooled funds and forward starting transactions, will not be subject to this policy, although the risks they present will be managed in line with the overall treasury risk management strategy.

Financial derivative transactions may be arranged with any organisation that meets the approved investment criteria. The current value of any amount due from a derivative counterparty will count against the counterparty credit limit and the relevant foreign country limit.

**Investment training:** The needs of the Council's treasury management staff for training in investment management are assessed annually as part of the staff appraisal process, and additionally when the responsibilities of individual members of staff change. Staff regularly attend training courses, seminars and conferences provided by Arlingclose and CIPFA. Relevant staff are also encouraged to study professional qualifications from CIPFA, the Association of Corporate Treasurers and other appropriate organisations.

**Investment advisers:** The Council has appointed Arlingclose Limited as treasury management advisers and receives specific advice on investment, debt and capital finance issues. The quality of this service is monitored by measuring:

- The timeliness of advice
- The returns from investments
- The accuracy of technical advice
- Regular market testing
- Regular internal meetings to discuss performance
- Direct access to a nominated advisor
- The quality and content of training courses

**Investment of money borrowed in advance of need:** The Council may, from time to time, borrow in advance of need, where this is expected to provide the best long-term value for money. Since amounts borrowed will be invested until spent, the Council is aware that it will be exposed to the risk of loss of the borrowed sums, and the risk that investment and borrowing interest rates may change in the intervening period. These risks will be managed as part of the Council's overall management of its treasury risks.

The total amount borrowed will not exceed the authorised borrowing limit of £84 million. The maximum period between borrowing and expenditure is expected to be three years, although the Council is not required to link particular loans with particular items of expenditure.

### **Financial Implications**

The budget for investment income in 2018/19 is £727,820, based on an average investment portfolio of £48 million at an interest rate of 1.52%. The budget for minimum revenue provision (MRP) for debt repayment in 2018/19 is £186,200. If actual levels of investments and borrowing, and actual interest rates differ from those forecast, performance against budget will be correspondingly different.

### **Other Options Considered**

The CLG Guidance and the CIPFA Code do not prescribe any particular treasury management strategy for local authorities to adopt. The Chief Financial Officer believes that the above strategy represents an appropriate balance between risk management and cost effectiveness. Some alternative strategies, with their financial and risk management implications, are listed below.

<b>Alternative</b>	<b>Impact on income and expenditure</b>	<b>Impact on risk management</b>
Invest in a narrower range of counterparties and/or for shorter times	Interest income will be lower	Lower chance of losses from credit related defaults, but any such losses may be greater
Invest in a wider range of counterparties and/or for longer times	Interest income will be higher	Increased risk of losses from credit related defaults, but any such losses may be smaller
Borrow additional sums at long-term fixed interest rates	Debt interest costs will rise; this is unlikely to be offset by higher investment income	Higher investment balance leading to a higher impact in the event of a default; however long-term interest costs may be more certain
Borrow short-term or variable loans instead of long-term fixed rates	Debt interest costs will initially be lower	Increases in debt interest costs will be broadly offset by rising investment income in the medium term, but long-term costs may be less certain

## Appendix 1A

### Arlingclose Economic & Interest Rate Forecast November 2017

#### Underlying assumptions:

- In a 7-2 vote, the MPC increased Bank Rate in line with market expectations to 0.5%. Dovish accompanying rhetoric prompted investors to lower the expected future path for interest rates. The minutes re-emphasised that any prospective increases in Bank Rate would be expected to be at a gradual pace and to a limited extent.
- Further potential movement in Bank Rate is reliant on economic data and the likely outcome of the EU negotiations. Policymakers have downwardly assessed the supply capacity of the UK economy, suggesting inflationary growth is more likely. However, the MPC will be wary of raising rates much further amid low business and household confidence.
- The UK economy faces a challenging outlook as the minority government continues to negotiate the country's exit from the European Union. While recent economic data has improved, it has done so from a low base: UK Q3 2017 GDP growth was 0.4%, after a 0.3% expansion in Q2.
- Household consumption growth, the driver of recent UK GDP growth, has softened following a contraction in real wages, despite both saving rates and consumer credit volumes indicating that some households continue to spend in the absence of wage growth. Policymakers have expressed concern about the continued expansion of consumer credit; any action taken will further dampen household spending.
- Some data has held up better than expected, with unemployment continuing to decline and house prices remaining relatively resilient. However, both of these factors can also be seen in a negative light, displaying the structural lack of investment in the UK economy post financial crisis. Weaker long term growth may prompt deterioration in the UK's fiscal position.
- The depreciation in sterling may assist the economy to rebalance away from spending. Export volumes will increase, helped by a stronger Eurozone economic expansion.
- Near-term global growth prospects have continued to improve and broaden, and expectations of inflation are subdued. Central banks are moving to reduce the level of monetary stimulus.
- Geo-political risks remains elevated and helps to anchor safe-haven flows into the UK government bond (gilt) market.

#### Forecast:

- The MPC has increased Bank Rate, largely to meet expectations they themselves created. Future expectations for higher short term interest rates are subdued. On-going decisions remain data dependant and negotiations on exiting the EU cast a shadow over monetary policy decisions.
- Our central case for Bank Rate is 0.5% over the medium term. The risks to the forecast are broadly balanced on both sides.



- The Arlingclose central case is for gilt yields to remain broadly stable across the medium term. Upward movement will be limited, although the UK government's seemingly deteriorating fiscal stance is an upside risk.

	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Average
<b>Official Bank Rate</b>														
Upside risk	0.00	0.00	0.00	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.19
<b>Arlingclose Central Case</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>
Downside risk	0.00	0.00	0.00	0.00	0.00	-0.25	-0.25	-0.25	-0.25	-0.25	-0.25	-0.25	-0.25	-0.15
<b>3-month LIBID rate</b>														
Upside risk	0.10	0.10	0.10	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.22
<b>Arlingclose Central Case</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>
Downside risk	-0.10	-0.10	-0.15	-0.15	-0.15	-0.25	-0.25	-0.25	-0.25	-0.25	-0.25	-0.25	-0.25	-0.20
<b>1-yr LIBID rate</b>														
Upside risk	0.15	0.15	0.20	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.27
<b>Arlingclose Central Case</b>	<b>0.70</b>	<b>0.70</b>	<b>0.70</b>	<b>0.70</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.77</b>
Downside risk	-0.15	-0.20	-0.30	-0.30	-0.30	-0.30	-0.30	-0.30	-0.30	-0.30	-0.30	-0.15	-0.15	-0.26
<b>5-yr gilt yield</b>														
Upside risk	0.20	0.25	0.25	0.25	0.30	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.40	0.32
<b>Arlingclose Central Case</b>	<b>0.75</b>	<b>0.75</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.85</b>	<b>0.90</b>	<b>0.90</b>	<b>0.95</b>	<b>0.95</b>	<b>1.00</b>	<b>1.05</b>	<b>1.10</b>	<b>0.89</b>
Downside risk	-0.20	-0.20	-0.25	-0.25	-0.25	-0.35	-0.40	-0.40	-0.40	-0.40	-0.40	-0.40	-0.40	-0.33
<b>10-yr gilt yield</b>														
Upside risk	0.20	0.25	0.25	0.25	0.30	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.40	0.32
<b>Arlingclose Central Case</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.30</b>	<b>1.30</b>	<b>1.35</b>	<b>1.40</b>	<b>1.45</b>	<b>1.50</b>	<b>1.55</b>	<b>1.55</b>	<b>1.36</b>
Downside risk	-0.20	-0.25	-0.25	-0.25	-0.25	-0.30	-0.35	-0.40	-0.40	-0.40	-0.40	-0.40	-0.40	-0.33
<b>20-yr gilt yield</b>														
Upside risk	0.20	0.25	0.25	0.25	0.30	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.40	0.32
<b>Arlingclose Central Case</b>	<b>1.85</b>	<b>1.85</b>	<b>1.85</b>	<b>1.85</b>	<b>1.85</b>	<b>1.90</b>	<b>1.90</b>	<b>1.95</b>	<b>1.95</b>	<b>2.00</b>	<b>2.05</b>	<b>2.05</b>	<b>2.05</b>	<b>1.93</b>
Downside risk	-0.20	-0.30	-0.25	-0.25	-0.30	-0.35	-0.40	-0.45	-0.50	-0.50	-0.50	-0.50	-0.50	-0.38
<b>50-yr gilt yield</b>														
Upside risk	0.20	0.25	0.25	0.25	0.30	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.40	0.32
<b>Arlingclose Central Case</b>	<b>1.70</b>	<b>1.70</b>	<b>1.70</b>	<b>1.70</b>	<b>1.70</b>	<b>1.75</b>	<b>1.80</b>	<b>1.85</b>	<b>1.90</b>	<b>1.95</b>	<b>1.95</b>	<b>1.95</b>	<b>1.95</b>	<b>1.82</b>
Downside risk	-0.30	-0.30	-0.25	-0.25	-0.30	-0.35	-0.40	-0.45	-0.50	-0.50	-0.50	-0.50	-0.50	-0.39

Appendix 1B

Existing Investment & Debt Portfolio Position

	31 <sup>st</sup> Dec 2017 Actual Portfolio £'000	31 <sup>st</sup> Dec 2017 Average Rate %
<b>External borrowing:</b>		
Public Works Loan Board	0	-
Local authorities	0	-
LOBO loans from banks	0	-
Other loans	0	-
<b>Total external borrowing</b>	<b>0</b>	<b>-</b>
<b>Other long-term liabilities:</b>		
Finance Leases	227	-
<b>Total other long-term liabilities</b>	<b>227</b>	<b>-</b>
<b>Total gross external debt</b>	<b>227</b>	
<b>Treasury investments:</b>		
Banks and building societies (unsecured)	17,000	0.55%
Covered bonds & repo (secured)	7,500	1.08%
Government (incl. local authorities)	14,000	0.65%
Corporate bonds and loans	1,000	0.50%
Money Market Funds	1,530	0.22%
Other pooled funds	6,000	4.45%
<b>Total treasury investments</b>	<b>47,030</b>	<b>1.40%</b>
<b>Net debt</b>	<b>46,803</b>	
<b>Non-treasury investments:</b>		
Investment property	13,918	2.33%
Shares in subsidiaries	0	-
Loans to subsidiaries	0	-
Loans to local companies	0	-
<b>Total non-treasury investments</b>	<b>13,918</b>	
<b>Total investments</b>	<b>60,721</b>	

# Agenda Item 12

## **Membership of Committees – Appointment of New Councillor to Scrutiny Committee**

*Lead Officer:* Netta Meadows, Director – Strategy and Commissioning  
*Contact Details:* netta.meadows@southsomerset.gov.uk or (01935) 462200

### **1. Purpose of the Report**

To confirm a change to the Scrutiny Committee appointments following the appointment of Councillors to various committees and working groups at Council on 18<sup>th</sup> May 2017.

### **2. Public Interest**

Each year at their annual meeting, Council agree to appoint Councillors to the various committees and to represent SSDC on outside organisations. This report confirms the wishes of the Liberal Democrat group to make an amendment to the Councillors appointed to the Scrutiny Committee.

### **3. Recommendation**

In accordance with Section 16 (1) Local Government and Housing Act 1989 and the duty therein to give effect to the wishes of the political group to which seats on any committee are allocated, the Council confirm that:-

1. Councillor Mike Lock be appointed to the Scrutiny Committee.

### **4. Report**

The membership of committees and working groups for 2017/18 was approved at the Annual Council meeting on 18<sup>th</sup> May. At that meeting, Councillor Paul Maxwell was appointed to the Scrutiny Committee, however, due to other commitments, he has resigned from this committee.

The Liberal Democrat group have indicated they wish to appoint Councillor Mike Lock to replace Councillor Paul Maxwell on the Scrutiny Committee.

### **5. Background Papers**

Minutes of Council – 18<sup>th</sup> May 2017

# Agenda Item 13

## **Report of Executive Decisions**

*Director:* Netta Meadows, Director (Strategy & Commissioning)  
*Lead Officer:* Angela Cox, Democratic Services Specialist  
*Contact Details:* [angela.cox@southsomerset.gov.uk](mailto:angela.cox@southsomerset.gov.uk) or (01935) 462148

This report is submitted for information and summarises decisions taken by the District Executive and Portfolio Holders since the last meeting of Council in January 2018. The decisions are set out in the attached Appendix.

Members are invited to ask any questions of the Portfolio Holders.

## **Background Papers**

All Published

*Ric Pallister, Leader of the Council*  
*Angela Cox, Democratic Services Specialist*  
*[angela.cox@southsomerset.gov.uk](mailto:angela.cox@southsomerset.gov.uk) or (01935) 462148*

---

## Appendix

Portfolio	Subject	Decision	Taken By	Date
Strategy & Policy	SSDC Council Action Plan 2018-19	That District Executive recommend that Full Council agree to:- <ol style="list-style-type: none"> <li>a. adopt the Council Plan, Annual Action Plan and key performance indicators at their meeting on 22nd February 2018 (Appendix A, B and D) as amended;</li> <li>b. note and comment on the draft measures, targets and milestones for each Priority Project (Appendix C);</li> <li>c. approve the monitoring arrangements as set out in the report.</li> </ol>	District Executive	01/02/18
Finance & Legal Services	2018/19 Draft Revenue and Capital Budgets and Medium Term Financial Plan	That District Executive recommend that Full Council agree to:- <ol style="list-style-type: none"> <li>a. approve the Net Revenue Budget for 2018/19 of £16.483m, as set out in the Revenue Account Summary (paragraph 23) and in detail in Appendix A for the District Executive and four Area Committees, subject to any final amendments;</li> <li>b. a 2018/19 Council tax increase of £5, increasing the annual Band D basic rate by 3.18% to £162.48. This comprises £160.63 for SSDC, raising £9,746,896, and £1.85 on behalf of the Somerset Rivers Authority, raising £110,978 to transfer to Somerset Rivers Authority;</li> <li>c. approve the transfer of £468k from earmarked reserve balances to assist with the shortfall on the Transformation budget, as detailed in paragraph 50, and note the remaining balances;</li> <li>d. approve the additions to the Capital Programme for new capital bids of £1.987m as shown in Appendix E;</li> <li>e. note the Minimum Revenue Provision (MRP) Statement</li> </ol>	District Executive	01/02/18
Finance & Legal Services	2017/18 Revenue Budget Monitoring Report for the quarter ending 31st December 2017	That District Executive:- <ol style="list-style-type: none"> <li>a. noted the current 2017/18 financial position of the Council;</li> <li>b. noted the reasons for variations to the previously approved Directorate Budgets as detailed in paragraph 7;</li> <li>c. noted the transfers made to and from reserves outlined in paragraph 23</li> </ol>	District Executive	01/02/18

Portfolio	Subject	Decision	Taken By	Date
		<p>and the position of the Area Reserves as detailed in Appendix C and the Corporate Reserves as detailed in Appendix D;</p> <p>d. noted the virements made under delegated authority as detailed in Appendix B.</p>		
Finance & Legal Services	2017/18 Capital Budget Monitoring Report for the quarter ending 31st December 2017	<p>That District Executive:-</p> <p>a. noted the content of the report;</p> <p>b. approved the revised capital programme spend as detailed in paragraph 6:</p>	District Executive	01/02/18
Leisure & Culture	District-wide Strategic Grants - Proposal for two-year funding agreements with Access for All, CASS and SPARK 2018-2020	<p>That District Executive:-</p> <p>a. agreed to a two year funding agreement, with appropriate break clauses, for the period April 2018 to March 2020, with payment of the year two grant subject to a satisfactory performance report, for the following amounts:</p> <p>i. Citizens Advice South Somerset at £121,730 per annum</p> <p>ii. SPARK at £74,260 per annum</p> <p>iii. Access for All at £9,000 per annum</p> <p>b. agreed to receive a progress report in 2019;</p> <p>c. agreed to receive a further report in 2020 with a view to considering moving to three year rolling funding agreements from 2020 onwards.</p>	District Executive	01/02/18
Strategy & Policy	Loan to Somerset Care & Repair Ltd	<p>That District Executive:-</p> <p>a. agreed for Wessex Home Loans (Wessex Resolutions CIC) to provide a loan of £200,000 to Somerset Care and Repair Ltd at a 4.5% fixed interest rate with capital and interest being repayable over 15 years.</p> <p>b. noted that this represented a departure from current policy which limits loans to £15,000;</p> <p>c. noted that the Loan would be conditional upon all necessary steps being put in place to ensure the security and repayment of the loan.</p>	District Executive	01/02/18

Portfolio	Subject	Decision	Taken By	Date
Area West (Responsibility for Environmental Health)	Food Hygiene Rating Scheme - Cost Recovery for Requested Re-inspections	That District Executive:- <ul style="list-style-type: none"> <li>a. noted the introduction of the Food Standard Agency's guidance to cost recovery for requested re-inspections in England;</li> <li>b. approved the proposal to introduce a cost recovery fee for Food Hygiene Rating Scheme re-rating requests;</li> <li>c. approved the proposal to charge a fee of £115 for a Food Hygiene Rating Scheme re-rating inspection on the basis of full cost recovery.</li> </ul>	District Executive	01/02/18
Property, Climate Change & Income Generation	Commercial Property, Land and Development - Performance Management Indicators (PMI) Report	That District Executive agreed:- <ul style="list-style-type: none"> <li>a. to implement the Performance Management Indicator (PMI) monitoring framework as outlined in the report as the basis for measuring the performance of the Council's property assets and informing future Council decisions;</li> <li>b. over the next twelve months to undertake further work to create a reliable set of baseline figures upon which the new Performance Management Indicators (PMI's) will be predicated;</li> <li>c. to report the PMI's quarterly via SSDC's quarterly performance reporting process.</li> </ul>	District Executive	01/02/18
Property, Climate Change & Income Generation	Commercial Services & Income Generation Update (Confidential)	That District Executive agreed:- <ul style="list-style-type: none"> <li>a. to note the progress to date on service income reviews and</li> <li>b. initiatives;</li> <li>c. to note the early performance of the commercial property investment portfolio and ongoing property asset review, which is being delivered in line with the approved Commercial Strategy.</li> </ul>	District Executive	01/02/18
Strategy & Policy	Homeless Strategy	The Portfolio Holder for Strategy & Policy has agreed to extend the existing Homeless Strategy for a further year, up to December 2018. This will allow officers to prepare a new Homeless Strategy which incorporates the Homeless Reduction Act 2017, in partnership with the other four Somerset Housing Authorities where possible.	Portfolio Holder	19/01/18

<b>Portfolio</b>	<b>Subject</b>	<b>Decision</b>	<b>Taken By</b>	<b>Date</b>
Leisure & Culture and Finance & Legal Services	Funding Support for a new Pavilion/Community Facility to serve Forton and Chard teams - Forton Community Association	The Portfolio Holders for Leisure and Culture and Finance and Legal Services have agreed to offer a loan of £15,000 to the Forton Community Association pavilion/community centre to be repaid over 10 years, from the available capital balances and under the terms of SSDC's loans policy.	Portfolio Holder	19/01/18
Strategy & Policy	Review of the Affordable Housing Development Partnership	The Portfolio Holder for Strategy and Policy has agreed to:- a) confirm the appointment of Magna Housing Association as a replacement main partner for the remainder of the current partnership period. b) confirm that no pro rata fee will be charged for the remainder of the current financial year, but that Magna will be charged the fee wef 1st April 2018.	Portfolio Holder	26/01/18



# Agenda Item 14

## **Audit Committee**

This report summarises the items considered by the Audit Committee on 25<sup>th</sup> January:

---

### **63. Appointment of External Auditor (Agenda Item 6)**

The Finance Specialist presented her report to members. She explained that the report followed the outcome of the Public Sector Audit Appointment (PSAA).

She pointed out a spelling mistake in the agenda report and confirmed that the recommendation should read 'That Audit Committee note the appointment of Grant Thornton (UK) LLP as the Council's external auditor for five years from 2018/19, commencing 1 April 2018, and the projecting fees'.

She advised members that the PSAA have appointed Grant Thornton (UK) LLP as the external auditor for the next 5 years and that there had been a reduction in fees by 23%.

David Johnson, Audit Manager – Grant Thornton, explained to members that there was a break clause in the contract which could be used after the initial three years, however this is considered to be a five year contract.

Following a short discussion, members agreed to note the recommendation.

**RESOLVED:** that members noted the appointment of Grant Thornton (UK) LLP as the Councils external auditor for five years from 2018/19, commencing 1<sup>st</sup> April 2018, and the projected fees payable.

---

### **64. Certification of Claims Report (Agenda Item 7)**

David Johnson, Audit Manager – Grant Thornton, presented the report to members. He explained that the report detailed the work which was carried out in 2016/17. He explained that the letter contained within the report detailed the issues which were found during the testing.

He drew members attention to the list of issues on page 7 of the agenda which were identified during the 215/16 testing. He also pointed out the issues which were identified during the 2016/17 testing.

He informed members that Appendix A of the report outlined the work which had been carried out. He also advised that there had been a reduction in errors compared to last year.

The Benefits and Control Officer responded to questions from members. She explained that most of the errors were for small amounts and that the council were expecting a sum of money back from the DWP this year which was good news. She further explained that numerous tests and checks were carried out, however there were a high number of claimants and not every case could be checked.

Members were concerned about workloads and the affect that the Transformation Project would have on the assessment of cases and were worried that this could lead to further mistakes. The Benefits and Control Officer explained that she was unsure how the Transformation Programme would affect the team. Some members commented that the checking of claims should be seen

as a priority due to the potential financial risks and possible fines and hoped that adequate resources would be allocated to this task.

**RESOLVED:** members noted the contents of the Certification of Claims Report for 2016/17.

---

**65. Treasury Management Strategy Statement and Investment Strategy 2018/19 (Agenda Item 8)**

The Finance Specialist presented her report to members. She advised that this was an annual report, which gave an opportunity for the Audit Committee to scrutinise the report before it was referred to Full Council the following month.

She pointed out that the treasury management indicators and the capital indicators were detailed in separate appendices.

She clarified some points in the report to include;

- The investment budget had been increased for 2018/19 as the council are looking to invest in more pooled funds as highlighted in the Treasury Management briefing.
- The prudential indicators listed in appendix 1 were unchanged from the previous year.
- She advised that the 'Ratio to Financing Costs to Net Revenue Stream' which were detailed on pages 31 and 32 of the report could now be confirmed. She advised that the percentages should read;

<b>Ratio of Financing Costs to Net Revenue Stream</b>	<b>2017/18 Revised %</b>	<b>2018/19 Estimate %</b>	<b>2019/20 Estimate %</b>	<b>2020/21 Estimate %</b>
General Fund	(0.3)	(3.29)	(3.27)	(3.10)

She responded to member's questions. She advised that borrowing will initially be internally borrowed, however advised that the cheapest form of borrowing would be sought when external borrowing was required. She further advised that the council does not have any short term loans and that income/revenue will be used to offset the purchase of investment properties.

Some members commented that large amounts of money had been spent on commercial properties and hoped to see details of income generated by these properties. The Finance Specialist advised that this information would be included in budget monitoring reports going forward.

One member commented that she would like to see the details of the income which was being received from money invested as part of the Commercial Strategy.

**RESOLVED:** Members unanimously agreed to note the report and recommended that the report be referred to full council.

---

**66. Audit Committee Forward Plan (Agenda Item 9)**

One member suggested that it would be useful to have a report which details how the Transformation Project would affect the reporting to Audit Committee; however the Chairman

advised that there would be an opportunity to discuss this with the Transformation Lead as she would be attending all Area Committee meetings in February.

David Johnson, Audit Manager – Grant Thornton, advised that he hoped that he would be able to provide a report to detail the External Audit Plan earlier than April. He suggested that the report could possibly be provided for the February meeting of the Audit Committee, or March at the latest. He also advised that the Annual Governance Report which was scheduled for July should read 'Audit Findings Report'.

Members noted that there was a progress report on the GDPR which was scheduled for the February agenda. They were concerned that there might have been little progress due to a lack of staff. However, they hoped that the report would remain on the February agenda.

Members noted the Audit Forward Plan.

---

Cllr Derek Yeomans  
Chairman of Audit Committee

# Agenda Item 15

## **Scrutiny Committee**

This report summarises the work of the Scrutiny Committee since the last report to Full Council. The committee met on 30 January 2018 to consider:

---

### **Update Report on Progress with the Scheme to Develop and Refurbish Yeovil Crematorium**

The Portfolio Holder for Area South introduced the report as detailed in the agenda, and was happy to answer any questions members had. The Environmental Health Manager noted the project was all on track and running to schedule and budget. He provided some updates including:

- the project had now gone out to tender for the cremators
- work had commenced on the Bluebell Road access

Comments made by the Portfolio Holder and Environmental Health Manager in response to comments made during a brief discussion included:

- a scale model of the scheme would be available in the near future – it was currently being slightly modified to incorporate some minor changes that had been made.
- Project was on budget and included the small changes being made to the scheme and the new tarmac paths.
- Plans will be available to view online when they are finalised, but members were welcome to view the current plans on request.

Members were pleased to note the progress and thanked the Environmental Health Manager and the Portfolio Holder for the informative report.

---

### **Discretionary Housing Payment Policy Update**

The Benefits Team Leader presented the report as detailed in the agenda, which provided an update on progress made and analysis of results following the implementation of the new Discretionary Housing Payment Policy in April 2017.

There was a very brief discussion during which members were pleased to note the progress made. No concerns or issues were raised.

Members thanked the Team Leader for her report.

---

### **Reports to be considered by District Executive on 1<sup>st</sup> February 2018**

Members considered the reports within the District Executive agenda for 1st February 2018 and made the following comments:

#### **SSDC Council Action Plan 2018-19 (Agenda item 6)**

- Para 2.9 – Members were disappointed that rural businesses, land based businesses and agriculture did not feature more prominently in the Action Plan given that so much of the district is of a rural nature.

- Broadband – several members felt this was more a key performance indicator for County and the LEP, as broadband is something that can be promoted by SSDC rather than administered.
- Scrutiny queried what role SSDC was playing in the iAero project.
- Page 12, priority 1 – regarding satisfaction rates, members queried if dis-satisfaction and complaints would continue to be monitored.
- Members sought reassurance that there will be some directly comparable performance indicators, so that we can benchmark against other appropriate local authorities.
- Members asked if data would be available at a district level or whether, in time, it would be possible to drill down to a lower level such as wards and specific service provision.
- Members also sought reassurance that customer service data will continue to be measured in order to facilitate improvements being made or ensuring adequate capacity. E.g. How long callers waiting, calls abandoned etc.
- It was noted that customers contacting us by telephone now receive a recorded message indicating the time to be connected to an advisor. It is suggested that if a caller chooses to hang up after the message it should be recorded differently to an abandoned call, as the customer has made an informed choice to hang-up.
- Member suggested that a performance monitor was measured for those activities that SSDC is specifically responsible for with regard to anti-social behaviour and make it clear in any reports – what constitutes anti-social behaviour so the measure is more meaningful to residents.

#### **2018/19 Draft Revenue and Capital Budgets and Medium Term Financial Plan (Agenda item 7)**

- Members asked for some clarity and further explanation regarding the figures relating to New Homes Bonus within the report.
- With regard to the Government 4 year settlement, Scrutiny queried if there was still doubt about funding for Year 5 onwards?
- Page 21, para 23 – Members found elements of the table difficult to understand. It was suggested a short narrative for sub headings in the table may be useful or possibly to see if there is any alternative way of presenting the information.
- Page 17 - Scrutiny felt the wording of Recommendation 4b was a little confusing as it wasn't clear if the £1.85 for the SRA is part of, or in addition to, the Council Tax increase of £5.
- Scrutiny were content that the recommendations go forward.

#### **2017/18 Revenue Budget Monitoring Report for the Quarter Ending 31 December 2017 (Agenda item 8)**

- Scrutiny did not raise any queries, and were content that the recommendations go forward.

#### **2017/18 Capital Budget Monitoring Report for the Quarter Ending 31 December 2017 (Agenda item 9)**

- Scrutiny did not raise any queries, and were content that the recommendations go forward.

### **District-Wide Strategic Grants – Proposal for Two-Year Funding Agreements With Access for All, CASS and SPARK 2018-2020 (Agenda item 10)**

- Scrutiny sought reassurance about how the performance is measured and reviewed for each of the organisations.
- Members endorsed comments made by the Portfolio Holder at the Scrutiny Committee, and noted the role of CASS was crucial and should continue to be supported by SSDC.
- Scrutiny noted the grants to be awarded would be the same as previous years and so effectively the organisations were absorbing inflation, hence effectively year on year we were granting them less.
- Some members sought reassurance that the funding to CASS was appropriate given that they were now helping more clients especially since the roll-out of Universal Credit.

### **Loan to Somerset Care & Repair Ltd (Agenda item 11)**

- Scrutiny were encouraged by the project as it would help to address the challenges of the new Homelessness Reduction Act. It was also noted how the social attributes of the company complimented the aims of SSDC.
- Members did query if once a unit was rented out to someone whether it would be on a permanent basis or for a defined length of time?

### **Food Hygiene Rating Scheme – Cost Recovery for Requested Re-Inspections (Agenda item 12)**

- Scrutiny sought some clarity about the scheme and queried if re-visits were just for the purposes of a business trying to gain a higher rating?
- Members queried how the £115 fee had been derived at, and whether it would be an SSDC figure or one that would be more widely used.

### **Commercial Property, Land and Development – Performance Management Indicators (PMI) Report (Agenda item 13)**

Page 140, PMI 1b – Members acknowledged that estimating the spend required would be a big unknown for some properties.

Members asked for clarification of how information relating to PMIs 1a - 1d would be detailed in the overarching Performance Monitoring.

### **District Executive Forward Plan (Agenda item 14)**

- Scrutiny made no comments.

### **Commercial Services & Income Generation Update (Confidential)**

Scrutiny made several comments in confidential session with regard to details in the confidential report.

---

## **Verbal update on Task and Finish reviews**

Members noted the updates provided by the Scrutiny Manager on each of the Task and Finish Groups currently in progress or commencing in the near future.

**Council Tax Support Scheme 2019** – No further meetings have taken place since the last update.

**Homefinder Somerset Plain English Policy** - No progress since the last update.

**Car Parking Charges** – Review to commence once resource allows. Members discussed this review again and agreed this would not take priority or run in parallel with the customer accessibility review detailed below, members agreed they wanted to focus their efforts and resource where outcomes would be achieved.

**Transformation – Customer Accessibility** - This review has yet to commence, the timing of the work will be scheduled carefully to ensure that it adds value to the Transformation process without delay. The Scrutiny Committee have tasked this group to work with the Transformation Team to identify and deliver Best Practice to provide accessible on-line information and services for all. Scrutiny Committee invite members to volunteer to join the group. The group will compile its own project scope and terms of reference, to include meeting times. If you would like to volunteer please contact Jo Gale – [Joanna.Gale@southsomerset.gov.uk](mailto:Joanna.Gale@southsomerset.gov.uk) Specialist Scrutiny.

Members also noted that Task and Finish work by the Committee had featured in the Rural Housing Spotlight newsletter because we had identified the disposal policy as an example of failure to rural proof. Other authorities were being asked if they had similar experiences, could this be the catalyst for change?

---

## **Scrutiny Work Programme**

Scrutiny Committee are planning their work for the forthcoming year and welcome suggestions for topics to be reviewed/explored this year. Members particularly encourage suggestions that will:

- Address a matter of local concern.
  - Support the delivery of the Council Plan
  - Lead to improved value for money
  - Will aid the change process as a result of New Government guidance, legislation or other reason for significant change in Strategy, Service policy and delivery
  - Respond to an issue, proposed area of development by External Advisors, Stakeholders, Partners, Best Practice etc.
  - Improve member understanding and will consequently lead to improved decision making.
- 

Councillor Sue Steele  
Chairman of Scrutiny Committee

# Agenda Item 18

## **Date of Next Meeting**

Members are asked to note that the next scheduled meeting of the Full Council will take place on **Thursday, 15<sup>th</sup> March 2018** in the Council Chamber, Council Offices, Brympton Way, Yeovil **commencing at 7.30 p.m.**

---